



Unlocking Potential Hope, Resources and Government Linkages for Rural Women's Empowerment

2022-23

Annual Report

Sindh Rural Support Organization (SRSO)





SINDH RURAL SUPPORT ORGANIZATION

ANNUAL REPORT

2022-23

Partners / Donors 2022 - 2023



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ACRONYMS

AAP	Accelerated Action Plan for Reduction of Stunting and Malnutrition in Sidh	MHI	Micro Health Insurance
ALTP	Adolescent and Adult Learning and Training Programme	MNCH	Mother, New-born and Child Health
AE	Agriculture Entrepreneur	NPGP	National Poverty Graduation Programme
BCC	Behaviour Change Communication	NRSP	National Rural Support Programme
BDG	Business Development Group	O&M	Operations and Maintenance
BISP	Benazir Income Support Programme	PPAF	Pakistan Poverty Alleviation Fund
CDD	Community Driven Development	PKR	Pakistan Rupee
CED	Crafts Enterprise Development	PDD	Planning and Development Department
CIF	Community Investment Fund	PSC	Poverty Scorecard
CLEW	Community Livestock Extension Worker	PLW	Pregnant and Lactating Women
CMST	Community Management Skills Training	PINS	Programme for Improved Nutrition in Sindh
CO	Community Organisation	PDMA	Provincial Disaster Management Authority
CPI	Community Physical Infrastructure	RSPN	Rural Support Programmes Network
CRP	Community Resource Person	SEF	Sindh Education Foundation
DAF	Delivering Accelerated Family Planning in Pakistan	SRSO	Sindh Rural Support Organization
PAK		SIAPEP	Sindh Irrigated Agriculture Productivity Enhancement Project
DWSS	Drinking Water Supply Scheme	SDGs	Sustainable Development Goals
EU	European Union		Sindh Union Council and Community
FFS	Farmers Field School	SUCCESS	Economic Strengthening Support Programme
FHBW	Female Home Based Workers	TRDP	Thardeep Rural Development Programme
FCDO	Foreign, Commonwealth and Development Office	TOP	Terms of Partnership
GOP	Government of Pakistan	UCBPRP	Union Council Based Poverty Reduction Programme
GOS	Government of Sindh	USAID	United States Agency for International Development
HRD	Human Resource Development	VO	Village Organisation
IGG	Income Generating Grant	WASH	Water, Sanitation and Hygiene
IALP	Improving Adolescent Lives in Pakistan		
IFAD	International Fund for Agricultural Development		
IFL	Interest Free Loan		
IOM	International Organisation for Migration		
JDC	Joint Development Committee		
LMST	Leadership Management Skills Training		
LSO	Local Support Organisation		
MOU	Memorandum of Understanding		
MFP	Micro Finance Programme		

Chairperson Message



Dear Esteemed Friends of SRSO,

It is with great pride and gratitude that we present this 20th Annual Review to you. Over the past two decades, SRSO and all of its well-wishers have journeyed together through challenges and triumphs, guided by our shared vision and unwavering commitment to performance.

In this milestone Annual Review, we reflect on the remarkable achievements that have shaped our collective success. From pioneering innovations to enduring partnerships, each milestone represents a testament to the dedication and perseverance of our team. Amidst a rapidly evolving landscape, our ability to adapt and innovate has been instrumental in sustaining our growth and relevance. As we navigate the complexities of today's world, let us remain steadfast in our pursuit of excellence, embracing change as an opportunity to lead and inspire.

I extend my heartfelt appreciation to the Government of Sindh, donor community, Board Members, Management, Staff and thousands of community activists across 15 districts. I also want to take this opportunity to thank the founding Chairman, Mr. Shoaib Sultan Khan, for providing strategic guidance to SRSO for nearly two decades.

Each and every one of SRSO's friends have made invaluable contributions to our organisation. Your passion, talent, and dedication continue to drive us forward, propelling us toward even greater heights of achievement, that is, to support and empower the rural communities of Sindh.

As we embark on the next chapter of our journey, let us reaffirm our commitment to our shared vision and values. Together, we will continue to shape a brighter future for our organisation, our stakeholders, and the communities we serve.

Thank you for your unwavering support and commitment.

With warm regards,

Naheed Shah Durrani
Chairperson

CEO Message



Dear Stakeholders,

It is an immense privilege to present the 20th Annual Report of the Sindh Rural Support Organization (SRSO) for the year 2022-2023.

Since its establishment by the Government of Sindh in 2003, SRSO has been steadfast in its mission to mobilise, organise, and empower rural communities, with a particular focus on the most vulnerable. Over the past two decades, we have evolved into the largest civil society organisation dedicated to community development in Sindh, thanks to the unwavering support of our stakeholders.

Our journey, which began modestly in five Union Councils of Sukkur district, has expanded to encompass 722 Union Councils across 86 Talukas in 15 districts of Sindh. This growth has been made possible through collaborative efforts with governmental bodies, support programmes, and international donors, enabling us to scale our impact and reach more communities in need.

As of June 2023, our dedicated team of 1,727 staff members, including 341 women, has worked tirelessly to mobilise 1,412,351 rural households and establish 78,785 women-only mohalla-level Community Organisations, 13,859 village-level Village Organisations, and 589 Union Council-level Local Support Organisations. Through these grassroots initiatives, we have provided financial and technical support for income-generating

activities, trained community members in essential skills, and facilitated the implementation of vital community infrastructure projects.

Despite facing formidable challenges, including natural disasters and the COVID-19 pandemic, SRSO's impact has been profound. Third-party assessments and studies have validated our positive contributions to women's empowerment, income generation, access to essential services, and community resilience.

Looking ahead, SRSO remains committed to building on our successes and addressing the evolving needs of rural communities. We extend our heartfelt gratitude to our Chairperson, Board Members, staff, and community leaders for their unwavering dedication and support. Together, we will continue to work towards creating socio-economically sustainable and resilient communities, with women at the forefront of our efforts.

Thank you to the Government of Pakistan, Government of Sindh, Pakistan Poverty Alleviation Programme, and the international donor community for their invaluable contributions. SRSO looks forward to the next 20 years of collaboration and shared impact.

With regards,

Muhammad Dittal Kalhoro
Chief Executive Officer

ORGANISATION'S INFORMATION

Board of Directors

Ms. Naheed Shah Durrani	(Chairperson)
Mr. Ghulam Sarwar Khero	(Director)
Mr. Ghulam Mustafa Abro	(Director)
Mr. Aazar Ayaz	(Director)
Mr. Muhammad Nazar Memon	(Director)
Mr. Naseer Ahmed Memon	(Director)
Ms. Sadiqa Salahuddin	(Independent Director)
Ms. Raheema Panhwar	(Independent Director)
Mr. Shafiq Ahmed Khoso	(Independent Director)
Mr. Rafique Ahmed Buriro	(Independent Director)
Dr. Waheed Ali Umrani	(Independent Director)
Mr. Muhammad Abbas Baloch	(Independent Director)
Mr. Muhammad Dittal Kalhoro	(CEO)

Ex-Officio Directors of SRSO

Chairperson (P&D Board), P&DD-Sindh
Secretary, Local Govt. Deptt. Sindh
Secretary, Finance Deptt. Sindh
Commissioner Sukkur
Commissioner Larkano

Advisors to the Board

Mr. Shoaib Sultan Khan	Advisor to the Board
Mr. Fazalullah Qureshi	Advisor to the Board
Dr. Rashid Bajwa	Advisor to the Board

Risk Management & Compliance Committee

Mr. Muhammad Nazar Memon	(Chairperson)
Mr. Ghulam Sarwar Khero	(Member)
Mr. Aazar Ayaz	(Member)
Ms. Sadiqa Salahuddin	(Member)
Mr. Muhammad Abbas Baloch	(Member)

HR Committee

Mr. Naseer Ahmed Memon	(Chairperson)
Dr. Waheed Ali Umrani	(Member)
Ms. Raheema Panhwar	(Member)

Audit Committee

Mr. Rafique Ahmed Buriro	(Chairperson)
Mr. Ghulam Mustafa Abro	(Member)
Mr. Shafiq Ahmed Khoso	(Member)

Auditors

M/s BDO Ebrahim & Co. Chartered Accountants
Pakistan

Chief Financial Officer

Mr. Asif Ali Khuhro

Legal Advisor

Mr. Elahi Bux Qureshi

Company Secretary

Mr. Masood-ul-Hasan Hashmi

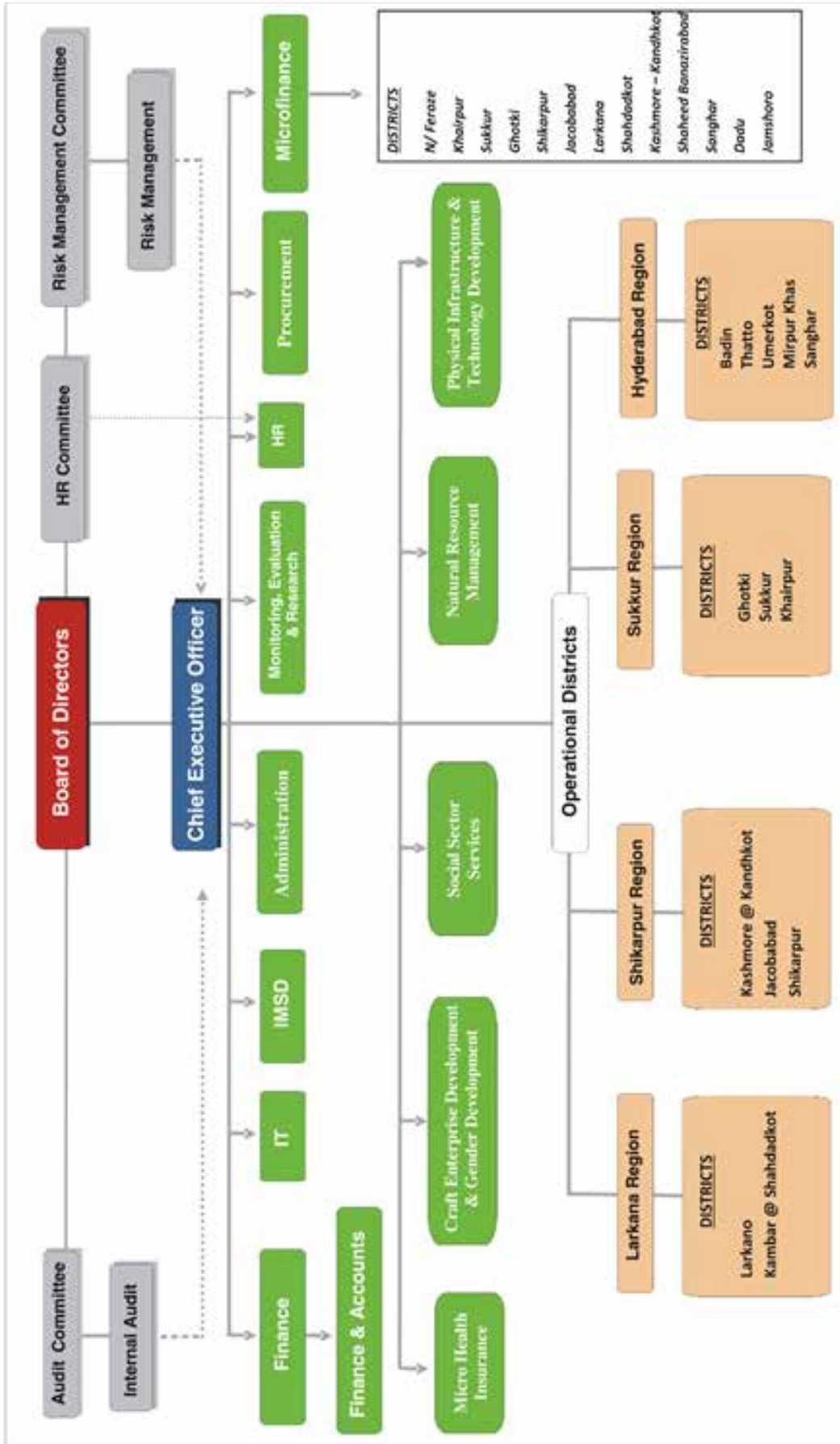
Registered Office

Head Office -SRSO Complex, Shikarpur Road, Sukkur

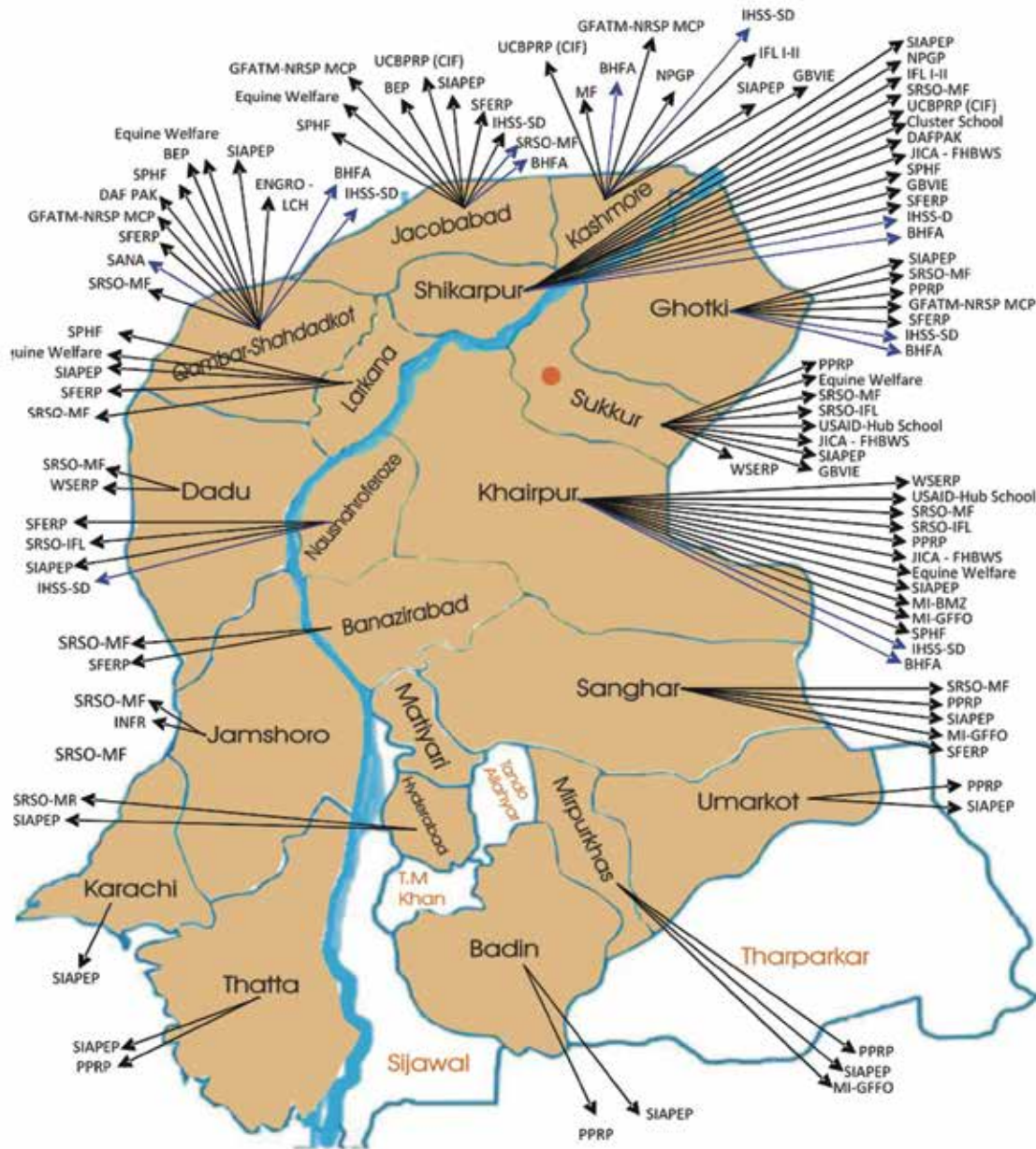
Website & Facebook

-  <https://srso.org.pk/>
-  https://twitter.com/SRSO_Official
-  <https://www.facebook.com/SRSO.official>
-  <https://www.linkedin.com/in/sindh-rural-support-organization-srso->
-  <https://www.youtube.com/channel/UC0dWOAavvyDMwjLMjveKPQ>

ORGANISATIONAL CHART



SINDH RURAL SUPPORT ORGANIZATION (SRSO) OPERATIONAL AREAS



SRSO's Vision, Mission and Objectives

VISION



- To perceive socially and economically empowered communities especially the marginalized ones and helping create proactive community organizations by the attitudinal change by setting free people's potentials and willingness to alleviate poverty

MISSION



- To meet the challenge of battering poverty and help the poor to get above the poverty line and have a standard life.
- To help marginalized rural people harness their potential to bring about change in their quality of life on self-help basis.

OBJECTIVES



- To unleash people's potential and willingness to alleviate poverty in Sindh
- To reinforce and complement the Government of Sindh's policy of Poverty Alleviation
- To support and strengthen the Government of Sindh's efforts to translate poverty reduction strategies into actions, by fostering a framework of grassroots institutions to act as conduit for departmental services and supplies.

SRSO OUTREACH AS OF JUNE 2023

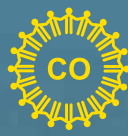
15
Operation Districts

86
Presence in Talukas

722
Presence in
Union Councils



1,412,351
Organised households



78,785
Formed Community
Organisations



13,859
Formed Village
Organisations



589
Formed Local Support
Organisations



54,664
Poor HHs received
Income Generating
Grants PKR 751 Million



**Jama
Punji** **PKR 243
Million**
The total amount saved
by our community



260,215
Households benefitted
with Community
Investment Fund PKR
3,958 Million



108,131
Community members
trained in technical and
vocational training



57,925
Community Physical
Infrastructure Schemes
Completed



920,417
Households insured
under Micro Health
Insurance



674,524
Micro credit beneficiaries



30,844
Low-Cost Houses
constructed & handed
over to poor households



939,476
Trees planted by
communities



20,221
Poultry layers distributed



107,944
Kitchen gardening kits
distributed

SRSO's Contributions towards meeting SDGs

	<h2>SRSO's contributions</h2>
	<ul style="list-style-type: none"> ➤ Provision of social, technical and financial support to the poor households in 15 districts for income generation and poverty reduction/graduation ➤ 314,879 households supported to purchase economic assets for income generation ➤ 90,804 kitchen gardens set up by community members ➤ 474 irrigation schemes completed
	<ul style="list-style-type: none"> ➤ 1,412,351 rural households in 15 districts mobilized and capacitated through own institutions (78,785 COs, 13,859 VOs and 589 LSOs) ➤ 100% of members of Community Institutions and beneficiaries of socio-economic interventions are women ➤ 405,484 community members trained in community management and leadership skills
	<ul style="list-style-type: none"> ➤ 27,227 climate resilient community physical infrastructure projects completed and are functional and maintained by the community institutions ➤ 25,499 water supply and sanitation community schemes completed
	<ul style="list-style-type: none"> ➤ 4,777 women trained as Traditional Birth Attendants ➤ 1,106,745 community members had coverage under micro health insurance ➤ 10,559 students enrolled in SRSO managed schools ➤ 4,320 women benefited from adult literacy and numeracy skills training ➤ 939,476 trees planted
	<ul style="list-style-type: none"> ➤ 6 fish ponds set up ➤ Government of Sindh Poverty Reduction Strategy (2018) recognises and supports the social mobilisation approach of SRSO ➤ SRSO has fostered partnerships with the Government of Pakistan, Government of Sindh, donors, and philanthropists to support the poor rural women ➤ SRSO has development partnerships with the Government of Sindh's Planning and Development Department, Sindh Education and Literacy Department, Sindh Agriculture, Supply and Prices Department
	<ul style="list-style-type: none"> ➤ Women beneficiaries reporting improved life skills, economic empowerment, enhanced mobility, and leadership/ management skills ➤ 108,131 economically active household members received technical and vocational training for productivity and income enhancement ➤ 54,664 poorest women received Income Generating Grants to purchase economic assets for income generation ➤ 260,215 poor women received small loans from Community Investment Funds managed by LSOs for purchase of economic assets for income generation ➤ 958,040 community members received micro credit loans for income generation ➤ 453 women Business Development Groups set up

About SRSO

The Sindh Rural Support Organization (SRSO) is a non-profit company established in 2003, registered under Section 42 of the Companies Ordinance 1984 (replaced by the Companies Act 2017), with an endowment fund by the Government of Sindh. SRSO is governed by the Board of Directors (BOD). SRSO has effectively developed several poverty reduction projects and interventions in response to the existing socioeconomic conditions, and climate

change challenges, to increase household-level incomes by assisting female community members through their own network of community institutions. The mandate of SRSO is to contribute to poverty reduction by harnessing the people's potential to undertake development activities at the household and community level, in partnership with various stakeholders. Currently, SRSO is operational in 15 districts of Sindh.



Social Mobilisation

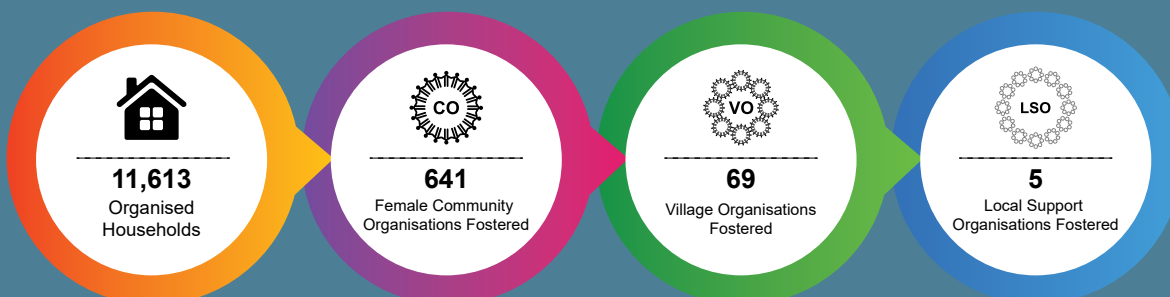
Since 2003, SRSO has expanded its footprint across Sindh for mobilising, organising and empowering poor rural women to enable them to play their due role in poverty reduction. For this purpose, SRSO has adopted the social mobilisation approach of the Rural Support Programmes (RSPs) being implemented across the country. Social mobilisation centres on the belief that the poor households have an innate potential to help themselves and that they can better manage their limited resources if they organise and provided with financial and technical support to improve their social and economic conditions.

The three-tiered social mobilisation process essentially

engages the rural poor households to actively participate and implement household and community level interventions under the umbrella of their own community institutions. Community members and women leaders are oriented, trained and mentored to fully participate in and benefit from the community-driven development process. This participatory process fosters local ownership and accountability. Community institutions are also supported to foster linkages with Government of Sindh Line Departments, and other organisations for accessing services and supplies. This social mobilisation process has developed a vibrant and valuable social and human capital to raise voices on issues that have great importance to the organised women.



SRSO outreach during the reporting period July 2022 to June 2023



SRSO Flood Emergency Response 2022



Sindh Rural Support Organization

SRSO Flood Response 2022

SRSO Response to the 18 out of 24 Flood Affected Districts of the Sindh

Total Funds for Relief
 Activities: 1.37 billion
 Donation/ Funds/ In Kind Received: 1.34 billion
 SRSO Share: 29.5 Million



SRSO Flood Relief Activities (2022)

73,001 Dry Ration Distributed (No. of Families)	80,189 Medical Camp (No. of Persons Treated)	197,270 Livestock Vaccinated	22,072 Stitched Cloths Distributed	5,345 Tarpaulin (No. of Families)	2,279 Tents (No. of Families)
373 Pit Latrines	57,943 Cooked Food	23 Provision of Safe Drinking Water (Hand Pumps)	15,621 Health & Hygiene Material (Kits)	25,282 Health & Hygiene Sessions (No. of Participants)	17,784 Mosquito Nets for Human & Livestock
24,301 MHH Kits	10,931 Misc. (Food & NFIs)	5,356 Animal Fodders	43,140 Water Purification	3,320 Medication	510 Anti Mosquito

Houses Damaged
 Livestock Affected
 People Displaced/ Migrated
 Crops Damaged

Donors/ Partners: UNICEF, Sindh Doctors Association, AftabBank, UNFPA, Bill & Melinda Gates Foundation, Malaria Fumigation International, UNICEF, RIZQ, BROOKE, ACTION AGAINST HUNGER, World Central Kitchen, GLOBAL MEDIC, HOPE UPLIFT FOUNDATION, Livestock & Fisheries, tayaba, SAFE DELIVERY SAFE MOTHER, Foundation, SINDH EDUCATION ALLIANCE, Dr. Ansa & Shahid Latif Charity, Individuals & Philanthropists

Contact +92-71-56271820 | Info@srso.org.pk | <https://www.srso.org.pk/flood-2022.html> | <https://www.facebook.com/SRSO.official/> | https://www.twitter.com/SRSO_Official

SRSO Flood Emergency Response 2022

The summer 2022 floods caused large scale losses of lives, assets and livelihoods in the Sindh province. The floods compounded the impact of the economic losses suffered from COVID-19 pandemic of 2020/2021. After the summer 2022 floods, the Government of Sindh declared 24 districts as 'calamity-hit areas'.

The 2022 summer floods caused tremendous damages to human lives, assets and livelihoods:

- 682 lives were lost
- 2,468 persons were injured
- Over 30,000 villages flooded
- Nearly two million houses were destroyed or severely damaged
- 406,928 livestock deaths
- Standing crops lost on 1.4 million acres
- Millions to be internally displaced

As one of the largest community driven development organisations in the province, with presence in 18 districts, SRSO was one of the first responders and provided emergency relief to thousands of suffering people. Apart from using its own internal funds, SRSO also reached out to Government Departments, donors, civil society organisations, corporate sector and private philanthropists to mobilise support for the flood affected. SRSO was able to mobilise over PKR 200 million for emergency relief operations.

Emergency relief efforts were severely constrained by access to remoter locations and communities, as many were cut-off due to washed-out/damaged roads. SRSO used four-wheel drive vehicles to reach these communities. However, SRSO's emergency

relief support was aided by the presence of the community institutions, who identified the neediest and vulnerable households. From July to December 2022, the whole organisation was geared up to support the suffering people. During this period, SRSO provided food/food rations, drinking water supply, sanitation facilities, feed for livestock, livestock vaccination, set up health camps, provision of mosquito nets, conduct awareness sessions on health and hygiene, provisions of tents and tarpaulins, provided winterisation kits, etc.

SRSO's contributions were widely recognised by all stakeholders, including the flood affectees, Local Administration, and its various supporters. Flood affectees were grateful for the timely supply of food and water, and for SRSO responding to their other needs, e.g. feed and vaccination for livestock. Local Administration appreciated that SRSO coordinated its efforts with that of the local government and worked hard in reaching out to remoter areas, to provide emergency relief to the flood affectees.



One key learning from the 2022 floods emergency relief operations was that the presence of the community institutions greatly facilitated outreach to the most vulnerable people. The community institutions on their own also mobilised local resources to support the flood affectees through self-help, as well as through reaching out to local government departments, especially the Health Department. Social mobilisation efforts of SRSO had greatly contributed to build the resilience of the communities.

In future, SRSO will incorporate disaster risk reduction (DRR) component across all its programmes/projects to further build community resilience, e.g. conducting community sessions on DRR and early warning systems. This will contribute to the communities better prepared for any future disasters.

SRSO Social Mobilisation under PPRP, SUCCESS and NPGP Programmes



SRSO Social Mobilisation under PPRP, SUCCESS and NPGP Programmes

SRSO is implementing three large poverty reduction/ graduation programmes based on the social mobilisation approach, including the Government of Sindh supported People's Poverty Reduction Programme (PPRP) of two phases, the European Union supported Sindh Union Council and Community Economic Strengthening

Support Programme (SUCCESS), and IFAD/Government of Pakistan supported National Poverty Graduation Programme (NPGP). These three programmes are operational in 12 districts. During 2022-2023, SRSO mobilised 11,613 households into 641 COs, 69 VO, and 5 LSOs across its operational districts.

Social Mobilisation under PPRP

Phase one of PPRP is operational in six districts, while phase two is operational in two districts. In eight districts of PPRP, as of June 2023, 784,079 households had been mobilised and organised into 44,123 COs, 5,532 VO and 361 LSOs. Apart from implementing PPRP interventions,

the programme has also trained the women leaders about advocacy, and fostering linkages and partnerships with Government of Sindh Line Departments and other organisation to access services and supplies.

Statistical Performance of PPRP Phase I and II Programme as of June 2023

S. No.	Key Performance Indicators	Programme Targets	Overall Achievements June 2022	Progress During 2022-2023	Overall Cumulative Achievements June 2023
1	Poverty Scorecard Census (No. HHs)	978,256	780,512		1,373,860
2	No. Mobilised and Organised HHs	772,297	780,512	3,567	784,079
3	No. Community Organisations	44,560	44,054	69	44,123
4	No. Village Organisations	5,570	5,510	22	5,532
5	No. Local Support Organisations	365	358	3	361
6	No. CO Leaders trained CMST	89,120	82,969	913	83,882
7	No. VO leaders trained LMST	11,140	10,177	83	10,360
8	No. Community member trained in CIF Bookkeeping	11,140	9,364	954	10,318
9	No. Community member trained in CIF appraisal	11,140	9,809	411	10,220
10	No. Community members trained in LSO Management	1,462	1,242	92	1,334
11	LSO Financial Management & Book keeping Training	732	578	141	719
12	No. Trained of persons under TVET	36,092	32,376	3,113	35,489
13	Amount granted under IGG Component (PKR Mil.)		284.91	38.77	323.68
14	No. Beneficiary households under IGG	34,372	19,963	2,398	22,361
15	Amount granted under CIF Component (PKR Mil.)	3,099.09	1,575	1,401	2,976
16	No. Beneficiary households under CIF	137,492	83,049	16,535	99,584
17	No. Low cost houses	9,623	8,815	470	9,285
18	No. Business Development Groups setup	500	256	21	277
19	EDF Beneficiaries	8,000		1,147	1,147

Poverty Graduation Impact

In 2016, SRSO commissioned the Institute for Business Administration University, Sukkur, to conduct an impact assessment¹ study of the Community Investment Fund component of UCBPRP in three districts of Shikarpur, Kashmore Kandhkot and Jacobabad. The study showed that 75% and 86% of the 2009 extremely/ultra poor (PSC 0-11 band) households and chronically poor households (PSC 12-18) had graduated by 2016. Overall, 80% of the sampled households had graduation from the extremely/ultra poor and chronically poor bands.

The IBA assessment also highlighted the CIF beneficiary households' sources of income and types of assets have increased and diversified. With regards to women's empowerment, the IBA assessment highlighted that the CIF beneficiary women increased their roles in household decision making with regards to routine expenditures, sales and purchases of assets, education of children, and access to CIF loans. CIF women beneficiaries also reported enhanced mobility within and outside the community, more awareness and engagement in the electoral/political process and more engagement with

local government line departments and other NGOs to access resources and services.

In 2017, the Sustainable Development Policy Institute (SDPI) published an assessment² of the Community Investment Fund in Shikarpur and Kashmore Kandhkot districts. The assessment presented evidence on the poverty graduation of the sampled CIF beneficiaries. In 2009, 72 CIF beneficiaries were in the extremely/ultra-poor poverty band, and 24 CIF beneficiaries were in the chronically poor poverty band. By 2015, 41 extremely/ultra-poor beneficiaries had graduated to higher (less poor) poverty bands, i.e. graduation rate of 57%. By 2015, 7 chronically poor households had graduated to higher (less poor) poverty bands, i.e. graduation rate of 29%. For both categories of extremely/ultra and chronically poor, the graduation rate was 50%. Based on these findings, SDPI has recommended the scaling-up of CIF. In Sindh, this scaling up is happening through the PPRP and SUCCESS Programmes.

Enterprise Development Fund: Supporting Rural Entrepreneurship

The Enterprise Development Fund (EDF) represents a continuing innovation in the People's Poverty Reduction Programme (PPRP). EDF complements the main income generating components of PPRP by focusing on identifying and supporting individuals and interest groups to scale up enterprises. EDF is designed to unleash the entrepreneurship potential of individuals and interest groups. EDF focuses on supporting smaller enterprises that contribute to create viable rural employment opportunities, revitalise the rural economy through fostering backward and forward market linkages, to support sustainable rural economic growth, and to significantly enhance the entrepreneurs' livelihoods and incomes. This is achieved through improving access to finance, provision of technical and business skills, and networking support. needed to establish, grow, and scale successful businesses.

To achieve its goals, EDF undertakes the following key functions:

- Increase Access to Finance: Under EDF, identified

and scrutinised clients can access interest free loans up to PKR 500,000 (for individual entrepreneurs) and up to PKR 1,000,000 (for interest group entrepreneurs).

- Promote Business Development: Provide comprehensive training and workshops on business planning, financial management, marketing, and other key business skills.
- Support Innovation and Growth: Encourage innovative and sustainable business ideas, offering mentorship, incubation services, and networking opportunities.
- Foster Collaboration: Build strong partnerships with government agencies, financial institutions, NGOs, and private sector stakeholders to create a supportive environment for entrepreneurs.
- Empower Women and Youth: Focus on promoting entrepreneurship among women and youth by providing them with tailored training and resources.

¹ Source: Impact Assessment of the Community Investment Fund, IBA University, Sukkur, 2017.

² Source: How Government Funds help to reduce poverty? A case study of CIF & BISP in Sindh, Working Paper #161, SDPI, Islamabad, 2017

- Measure and Monitor Impact: Continuously monitor programme effectiveness, measure job creation, and track the success of funded businesses.
- Diversification of Sectors: Individuals and interest

groups can supported in diverse sectors for entrepreneurial activities, e.g. crop farming, livestock rearing, food production, services, etc.



Key Achievements

Loan Disbursement: A total of 1,122 EDF loans were disbursed to individuals and groups, facilitating the launch and growth of businesses in diverse fields. The total amount disbursed was PKR157.68.

Business Categories: Under EDF, the following business categories were supported:

Business Categories supported under EDF as of June 2023			
S. No.	Category	No. EDF Loans	Total PKR Disbursed (PKR Mil.)
1	Agriculture	183	27.02
2	Enterprise	502	62.19
3	Livestock	437	68.37
Total		1,122	157.68

Employment Creation: It is estimated that 1,769 direct and indirect employment opportunities were created in the enterprises supported through the EDF initiative.

Capacity Building: EDF staff provided crucial support through workshops, mentorship, and business advisory services, empowering entrepreneurs with the skills needed to run successful businesses.

EDF Loan Recovery Rate: Entrepreneurs borrowing EDF loans ensured timely repayment of loans and the overall EDF loan recovery rate was 99.3%. This is exceptional performance given the economic mayhem caused by the 2022 summer floods.

In the coming period, SRSO will continue with the rollout of the EDF component of PPRP, as well as ensure continuation of monitoring and mentoring activities.

Unleashing the Entrepreneurial Potential of Mr. Muhammad Yaseen of Khairpur District

Mr Muhammad Yaseen, a resident of village Sirai Nadir Khan Laghari, Union Council Kharrirah, district Khairpur, saw a niche opportunity for a shop to meet the various needs of his community. He saw that his fellow community members had to travel long distances to purchase shoes and various other items, including cosmetics. While Yaseen had managed to save PKR 120,000, the capital was not enough to set up the desired shop. After hearing about the EDF facility, Yaseen approached SRSO and shared his ideas. After a due process of scrutiny and seeing the potential of the proposed shop, SRSO provided Yaseen with an EDF loan of PKR 400,000. With PKR 520,000, Yaseen was able to set up his shop.

As the shop met the local needs, sales grew and Yaseen was able to keep up with the EDF loan repayment schedule. He has returned PKR 306,000 of the loan amount. In addition, the value of his business is now worth over PKR 1,000,000. One of the reasons for Yaseen's success was that he continued to diversify his inventory to meet the diverse needs of his community. For example, he added school supplies, and developed links with several local schools. Yaseen's customer centric approach expanded

his shop and converted into 'Yaseen's Emporium', selling footwear, cosmetics, school uniforms, school bags, stationery, home crockery, embroidery materials, fresh vegetables, and kitchen items. Yaseen sees his Emporium as 'one-stop shop' that meets various needs of his community.

Yaseen said that one of the key reasons for the success of his Emporium is the effort that he puts into record keeping. On a daily basis, he records all purchase and sales, as well as recording other expenses. Yaseen's network of suppliers and buyers has increased manifold since the first opening of the shop. His family's financial and social standings have improved. He is also happy that he is providing employment to some local youth as shop assistants. Yaseen has plans to further expand the size and inventory of his Emporium.

Yaseen always had the entrepreneurial potential, but as he says, this was unleashed only when he received the EDF loan. He is grateful to the Government of Sindh and SRSO for supporting him to realise his dream, of making a decent living while serving the needs of his community.

Social Mobilisation under EU-funded SUCCESS Programme

The European Union supported SUCCESS Programme contributed to the mobilisation, organisation and empowerment of poor rural women in two districts of Larkana and Qambar Shahdadkot. Under the SUCCESS Programme, SRSO rolled out the social mobilisation process in all rural communities of the two districts. By June 2022, SRSO has mobilised 175,887 households into women-only 8,136 COs, 1,251 VOs and 99 LSOs. Women leaders were also trained in community management and leadership skills. In order to support this network of community institutions, SRSO also

trained 959 Community Resource Persons (CRPs) to deliver sessions on various cross-cutting themes, e.g. education, health, hygiene, family planning, etc., as well as in record keeping.

Women leaders have not only managed their own organisations, they have also reached out to Government of Sindh Line Departments and other organisations to access services and supplies. Accessing these services contributes to improve food security, nutrition, education, health, etc.

S. No.	Key Performance Indicators	Programme Targets	Overall Achievements June 2022
1	Poverty Scorecard Census (No. HHs)	287,823	287,823
2	No. Mobilised and Organised HHs	187,476	75,887
3	No. Community Organisations	8,357	8,136
4	No. Village Organisations	1,280	1,251
5	No. Local Support Organisations	99	99
	LSO Networks created at the district level	2	2
6	No. CO Leaders trained CMST	18,385	16,258
7	No. VO leaders trained LMST	2,816	2,849
8	No. LSO leaders trained LMST	891	895
9	No. Community Activists Workshops	252	147
10	No. Community Resource Persons trained	990	959
11	No. Community Bookkeepers trained	764	680
12	No. Trained of persons under TVET	14,600	15,061
13	Amount granted under IGG Component (PKR Mil.)	284	283.7
14	No. Beneficiary households under IGG	18,994	20,236
15	Amount granted under CIF Component (PKR Mil.)	653.8	653.8
16	No. Beneficiary households under CIF	41,785	41,785
17	No. HHs with micro health insurance coverage	47,984	46,836
18	No. Community Physical Infrastructures completed	949	949
19	No. Joint Dev. Committees at District/Taluka level	13	13

Assessments of the SUCCESS Programme

Under the agreement with the European Union, the Rural Support Programmes Network (RSPN) had the responsibility for supporting the monitoring, evaluation, research and communication components of the SUCCESS Programme. RSPN conducted assessments in-house as well as through out sourcing to independent third parties.

In 2022, RSPN conducted a sample-based survey³ to assess the Institutional Maturity of community institutions fostered under the SUCCESS Programme. The sample was 196 COs, 99 VOs and 99 LSOs in the two districts. Overall, 83%, 96% and 96% of sampled COs, VOs and LSOs were found in A category, i.e. these women-only community institutions well organised, managed and on their way to sustainability.

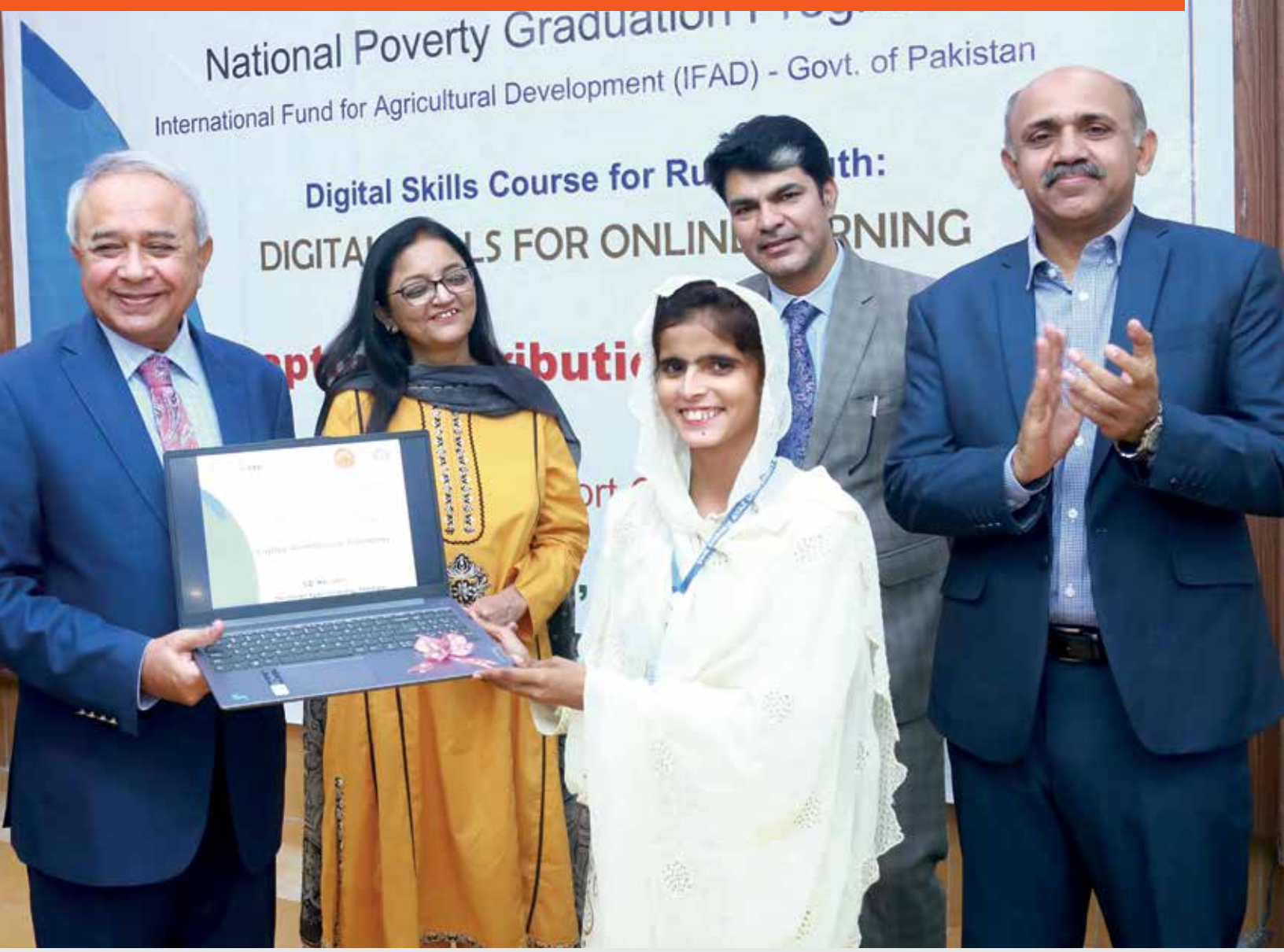
RSPN commissioned a various third party assessment studies of key interventions under the SUCCESS Programme across the eight districts, including SRSO's SUCCESS districts of Larkana and Qambar Shahdadkot. These assessments related to women's empowerment, economic benefits of CIF small loans and IGGs, community physical infrastructure and endline survey. In the last year of the Programme, RSPN commissioned a study to synthesise these studies⁴. The synthesis study highlighted enhancements in three dimensions of women's empowerment: social empowerment, economic empowerment and political empowerment. Study also highlighted increased incomes, increased value of assets, and movement out of extreme/ultra-poverty status of the targeted beneficiaries.

3 Source: Tahira Tarique and Fazal Ali Khan: IMI Analysis Report: Institutional Assessment of Community Institutions, RSPN, Islamabad, 2022
4 Tariq Husain, Synthesis of Assessment Studies and Surveys for Sindh Union Council and Community Economic Strengthening Support (SUCCESS) Programme, RSPN, Islamabad, 2023

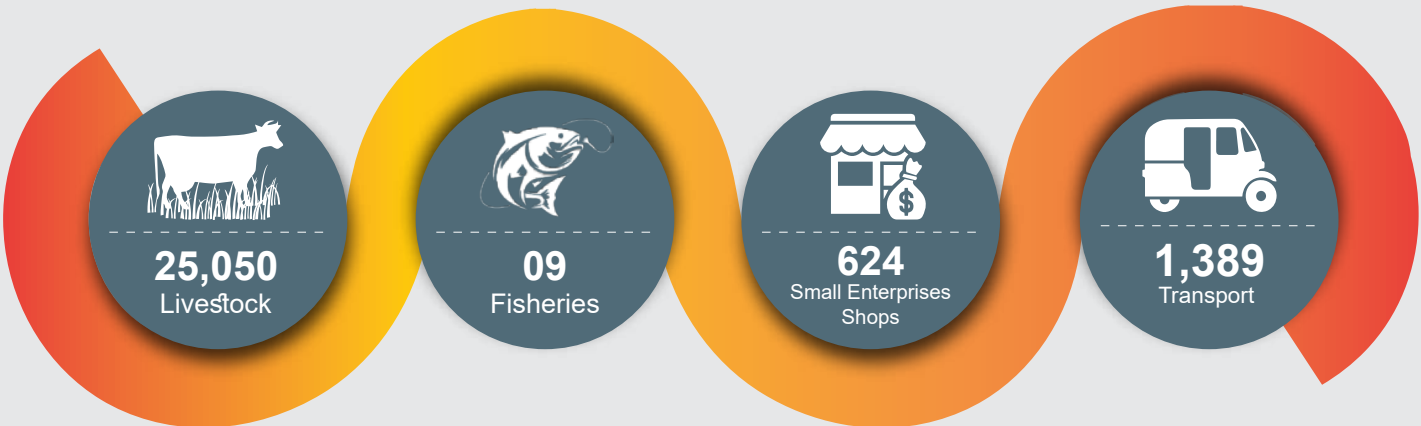
National Poverty Graduation Programme



National Poverty Graduation Programme (NPGP)



Category-wise Assets Transferred as of June 2023



Social Mobilisation under the IFAD/GoP supported National Poverty Graduation Programme

The National Poverty Graduation Programme is funded by the International Fund for Agricultural Development (IFAD) and the Government of Pakistan. SRSO's component of NPGP is being implemented in two districts of Shikarpur and Kashmore Kandhkot. NPGP is supporting the fostering of new community institutions as well as revitalising of existing community institutions. Like SRSO's other programmes, NPGP is also women-focused and engages with them through the network of their own organisations. Women members actively participate in the process of prioritisation, planning, implementation and management of economic assets supported by NPGP. Women beneficiaries of the Benazir

Income Support Programme (BISP) are targeted under NPGP. These women are provided with economic assets identified in their household's Livelihoods Implementation Plan for sustainable income generation. Most women prioritise livestock assets, however some have identified micro enterprises/small shops.

The planning and asset management skills of beneficiary women have improved resulting in their enhanced confidence and roles in decision making within the household. With increased access to milk, household nutrition has begun to improve, especially benefiting children.

Statistical Performance of NPGP as of June 2023

S. No.	Key Performance Indicators	Programme Targets	Progress During 2022-2023	Overall Cumulative Achievements June 2023
1.	No. Formation of new Village Organisations		309	512
2.	No. Revitalisation of existing Village Organisations	528	268	1,452
3.	No. Poverty Scorecard Survey of ultra-poor households	34,166	5,300	39,266
4.	Identification of ultra-poor (PSC 0-18) beneficiaries	34,166	6,151	31,161
5.	No. Livelihood Implementation Plans developed	35,588	5,496	32,639
6.	No. productive assets transferred to beneficiary households	25,438	8,162	25,050
7.	No. non-tangible assets transferred to beneficiary households	955	57	57
8.	No. Interest Free Loans to be provided	10,980	7,135	21,070
9.	Amount Interest Free Loan Provided (PKR Mil.)	549	291.70	841

Assessment of the National Poverty Graduation Programme

In 2022, Programme Management Unit of NPGP commissioned a third party to undertake an assessment of the Programme, including the SRSO's component. The assessment⁵ report was released in 2023. Summary of the key findings from the assessment are presented below.

- BISP beneficiary households in PSC 0-18 band receiving asset transfers, move to a higher PSC band: 60% was achieved against the programme target of 59.4%
- BISP beneficiary households in PSC 0-18 move to a PSC band of higher than PSC 23 band: 29.4% was achieved against the programme target of 20%
- BISP beneficiary women reporting increased role in household decision making: 80% was achieved

against the programme target of 60%

- BISP beneficiary households experiencing 30% increase in income as a result of productive use of assets and access to working capital: 77.39% was achieved against the programme target of 60%
- New Jobs Created - 66,141
- Interest Free Loan clients with 30% increase in monthly incomes: 37.3% was achieved against the programme target of 50%

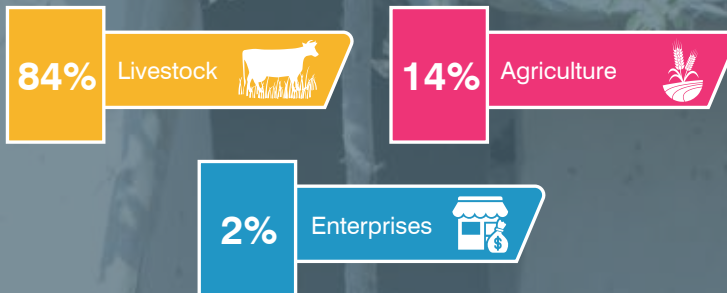
The assessment report concludes that given the success of the Programme in poverty graduation, the Government of Pakistan should now consider scaling up. The success of NPGP will strategically contribute to reduce the Government's long-term social protection expenditures.

5 Source: Outcome Indicators Measurement Survey Report, NPGP, Islamabad, 2023

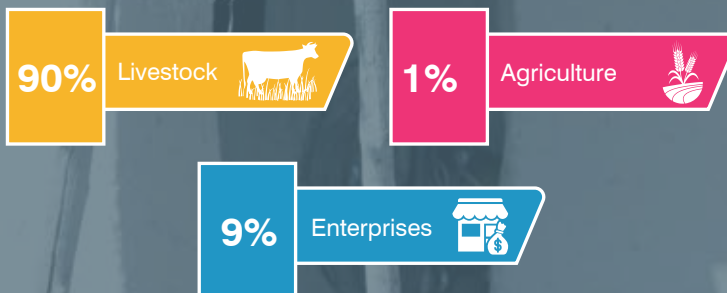
Financial Accessibility Interventions for Poor Households



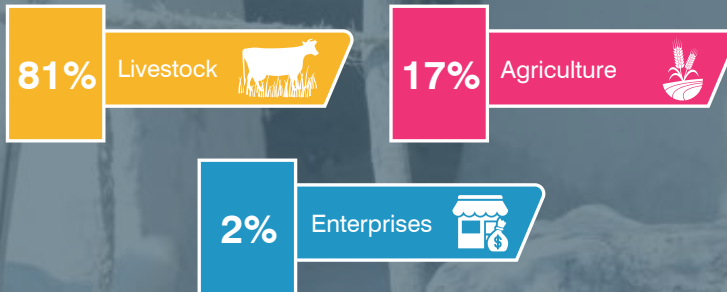
CIF Utilisation SUCCESS



CIF Utilisation PPRP



IFL Sector Wise Utilisation



Financial Accessibility Interventions for Poor Households

During the process of social mobilisation and engagement with poor community women, they identify and prioritise access to finance to enable them to purchase economic assets for income generation. In response to this community driven demand for financial accessibility, SRSO has devised two community financial products

to meet the needs of community women: Community Investment Fund (CIF) and Interest Free Loans (IFL). SRSO has provided CIF through PPRP and SUCCESS Programmes, and ILF through a project of the Pakistan Poverty Alleviation Fund (PPAF).

Financial Accessibility through CIF Component of PPRP and SUCCESS Programmes

CIF is a community managed fund granted by SRSO to LSOs. CIF has two purposes. One, to meet the small capital needs of organised community members, and two, to contribute to the financial viability of the LSOs. To support LSOs in the management of CIF, community bookkeepers are also trained by SRSO. CIF is targeted at the poor households in the 0-23 category of the poverty scorecard (PSC). Women members of COs falling in this category through their household's Micro Investment Plan (MIP), identify an economic activity for income generation and then put in a request for a CIF loan. This small loan is provided interest free for a period of up to one year.

As of June 2023, under PPRP, 99,584 women have accessed CIF amounting to PKR 1,660.58 million. Under SUCCESS, 14,785 women have accessed CIF amounting

to PKR 653.8 million. By accessing and utilising CIF loans, women are earning income and contributing to improve their household's condition. In the process, their status within the household has improved and now they are participating in household level decision making. Their mobility has also improved, as now they are more involved in purchasing and selling. Bulk of CIF loans have been used to purchase livestock assets. However, some CIF borrowers have used the funds to purchase agricultural inputs and to set up micro enterprises. Management of CIF has also contributed to strengthen the LSOs. External third party assessments of CIF components of PPRP and SUCCESS Programmes have also noted significant contributions to income generation, poverty reduction and to women's social and economic empowerment.

Financial Inclusion through PPAF/Interest Free Loan Scheme

SRSO is implementing the PPAF/IFL scheme in two districts of Shikarpur and Kashmore Kandhkot. Small IFL loans are provided to organised community women members to initiate small income generating activities. By June, 2023, 21,070 beneficiaries availed IFL loans amounting

to PKR 841 million. Women members access IFL loans to finance purchase of livestock assets, agricultural inputs and to set micro enterprises. SRSO also provides support to ILF beneficiaries in developing market linkages.

CIF Beneficiaries and Amount Disbursed

PPRP: 99,584 CIF Beneficiaries

PPRP: 2,976 PKR Mil disbursed to CIF beneficiaries

SUCCESS: 41,785. CIF Beneficiaries

SUCCESS: 653.8 PKR Mil disbursed to CIF beneficiaries

PPAF/IFL 21,070: IFL Beneficiaries

PPAF/IFL: 841 PKR Mil disbursed to IFL beneficiaries



Social Sector Services (SSS)



SRSO Initiatives in Education Sectors

02

EMO Hub High Schools
1,528 Students enrolled

19

SRSO Managed Community
Cluster Schools:
5,923 Students enrolled

09

SRSO Managed Community Primary
Schools:
581 Students enrolled

30

Total 8,032 enrollement in SRSO
Managed School

Social Sector Services

The Social Sector Services Section (SSS) of SRSO supports and facilitates education and health projects and activities in the programme districts. Projects are

undertaken with the support of the Government of Sindh and the donor community. These projects contribute to improve the access of rural households to social services.

SRSO's Initiatives in the Education Sector

As one of the largest civil society community development organisation in Sindh, in 2009, SRSO decided to play its due role in trying to improve access to quality education

in Sindh, particularly in the lesser served target districts of Shikarpur, Kashmore Kandhkot, Khairpur and Sukkur.

SRSO Managed Education Management Organisations Schools

SRSO is managing two schools under the Education Management Organisations (EMO) programme of the Sindh Basic Education Project (SBEP). These are Government High School Numaish Colony in Sukkur district, and Government Boys High School Sammi in Khairpur district. The operations and maintenance of these two schools was handed over to SRSO under public-private partnership. SRSO has under the following activities:

- SRSO has equipped these two schools with science and computer laboratories where students have access to learn and demonstrate practical work.
- SRSO has provided both schools with dispensaries where students are frequently free-screened for diseases, helping them to stay safe and healthy to learn and explore.
- SRSO has undertaken capacity building of teachers.

- SRSO has organised parent-teachers meeting to update parents about enrolment, attendance and performance status of their children. Parents are also informed about the key steps and measures taken to ensure quality education for the enrolled children.
- SRSO facilitated the organisation of the School Management Committees (SMC) in which members are informed about the provisions of quality education, school operations and maintenance of facilities.
- Both schools actively encourage students to engage in different sports and co-curricular activities which improves and enhances their abilities and skills.

As of June 2023, both schools have 1,528 students enrolled, with 50% girls. Retention level in both schools is above 80%.



SRSO Managed Community Cluster Schools

In partnership with the Sindh Education Foundation (SEF), SRSO is managing 19 Community Cluster Schools in Shikarpur and Kashmore Kandhkot districts. As of June 30, 2023, a total of 5,923 students (1,529 girls and 4,394 boys) are enrolled in these Community Cluster Schools. SRSO has supported these schools:

- Construction of additional classrooms to accommodate students.
- Classrooms are well furnished.
- Computer and science laboratories have been set up.
- Staff rooms for teachers are available.
- Separate washrooms for girls have been set up.
- Playgrounds have been set up.
- Whiteboards, computers, multimedia projectors, items for science laboratory tests, etc., are deployed in each school to improve teaching and learning processes.



SRSO Managed Community Primary Schools

With the support of SEF, SRSO is managing nine community primary schools in Shikarpur and Kashmore Kandhkot districts. As of June 2023, community primary schools have enrolled 763 children (339 girls and 424 boys).

By June 2023, there were a total of 8,214 students

enrolled in 30 SRSO managed schools, with 32% being girl students. SRSO is in constant engagement with community institutions and parents to send more girls to schools. Given the long trenced traditional cultural beliefs and practices, SRSO will have to sustain its efforts to enrol more girls in to its network of schools.

SRSO's Initiatives in the Health Sector

In order to deliver health-related initiatives, SRSO has continuously been engaging with the women-only community institutions, including with their leaders and community resource persons. SRSO has undertaken

activities in the following sectors: health, water and sanitation and hygiene (WASH), nutrition, mother and child health, immunization, malaria control, family planning/birth spacing, etc., in various programme districts.

Programme for Improved Nutrition in Sindh – Nutrition Sensitive Component ER3

The European Union supported Programme for Improved Nutrition in Sindh – Nutrition Sensitive Component ER3 (PINS ER3) is being implemented in ten districts of Sindh, including three districts of SRSO (Shikarpur, Larkana and Qambar Shahdadkot). PINS ER3 supplements and complements the Government of Sindh's Accelerated Action Plan for Reduction of Stunting and Malnutrition (AAP).

PINS ER3 builds upon the social mobilisation approach of SRSO and works with the women community institutions fostered under the Government of Sindh supported UCBPRP in Shikarpur district and the EU

supported SUCCESS Programme in Larkana and Qambar Shahdadkot districts. The overall objective of the PINS ER3 is to sustainably improve the nutritional status of children under five and of pregnant and lactating women (PLWs) in target districts corresponding to the second target indicator of the Sustainable Development Goal (SDG) No 2.

Under the SRSO component, PINS ER undertook activities in 4,854 COs, 656 VOs, and 65 LSOs of Shikarpur, Larkana and Qambar Shahdadkot districts. Major achievements of PINS ER3 are highlighted below.



SRSO's PINS ER3 Programme Activities as of June 2023

S. No.	Key Performance Indicators	Programme Targets	Programme Actuals
1	No. CRPs trained on implementation of WASH activities	1,312	1,393
2	No. Village Action Plans developed by the VOs	656	656
3	No. Demonstration latrines constructed	656	654
4	No. COs covered through SBCC awareness sessions	4,854	4,854
5	No. Households visited on a quarterly basis by CRPs for awareness raising on WASH and AFS	127,939	127,939
6	No. Poor households provided with financial support for construction of latrines	6,521	6,528
7	No. Villages certified as ODF by the District ODF Certification Committee	656	609
8	No. Safe drinking water supply (SDWS) and alternate SDWS schemes implemented	65	149
9	No. Hand pumps installed under SDWS schemes	1,000	2,038
10	No. VOs where Farmer Field Schools established	656	656
11	No. Poorest households(0-23 PSC) setting up kitchen gardens	18,809	65,538
12	No. VOs promoting production and consumption of Moringa	656	656
13	No. Small farmers oriented on improved crop production	15,932	15,032
14	No. Small farmers provided with financial support to purchase improve inputs and land preparation practices	7,895	7,895
15	No. Pregnant and lactating women from poor households provided with funds to purchase milch goats	5,593	4,591
16	No. Community Livestock Extension Workers trained at Government training facility and provided with kits	65	65
17	No. Community poultry entrepreneurs oriented and provided with poultry inputs	3,280	3,280
18	No. Small farmers provided with support for growing improved fodder crops	545	545

Programme Impacts: Salient Findings of the PINS-ER3 Endline Survey

In 2023, RSPN commissioned a third party to conduct an endline survey⁶ of the PINS ER3 across the 10 targeted Programme districts, including three districts of SRSO. The survey report evidenced that the Programme has been relatively well implemented and has been successful. The survey report also noted that despite the hurdles of COVID-19 pandemic and summer 2022 floods, the main

indicators of the Programme have shown significant improvement.

Key impacts of the Programme are:

- Incidence of diarrhoea in under-5 children reduced from 32% to 3%;

⁶ Source: Endline Survey of the Nutrition Sensitive Component of the Programme for Improved Nutrition in Sindh (PINS), AASA Consulting Private Limited, 2024

- Population using safely managed drinking water sources increased from 69% to 81%;
- Households in target villages with a specific place for hand washing with water and soap increased from 7% to 62%;
- Percentage (%) of programme target population using an improved sanitation facility increased from 16% to 32%;
- Expenditure dedicated to a minimum of four good groups (outside staples) by target households increased from PKR 11,316 to PKR 21,934;
- Percentage of Households Reported Consumption from Minimum 4 Food group increased from 25% to 46%;
- Percentage (%) of children (age 6-23 months) that consume a minimum acceptable diet increased from 15% to 23%;
- 98% of mothers/care-givers with an understanding of importance of hygiene practices.

The Programme was implemented effectively and efficiently despite major disruptions caused by the COVID-19 pandemic and the 2022 summer floods. While much has been achieved, still a lot more has to be done. The Programme has demonstrated, on scale, to the Government of Sindh of the value of using community institutions/social pillar in order to achieve the goals of its strategic AAP Programme. Evidence generated from various components of the Programme have been shared with the AAP Secretariat for consideration and inclusion in their outreach programmes.

Delivering Accelerated Family Planning in Pakistan

The Government of the United Kingdom through the Foreign, Commonwealth and Development Office (FCDO) is supporting the Delivering Accelerated Family Planning (DAFPAK) project in 10 districts across Pakistan in partnership with RSPN. Under a partnership with RSPN, SRSO is implementing DAFPAK in three districts (Shikarpur, Qambar and Shahdadt). Under DAFPAK, SRSO aims to provide reproductive health services to the under-served areas of the three districts. SRSO engages local stakeholders, including leaders of community institutions, local notables, and men and women from families with married women of reproductive age (MWRA).

Under the project, SRSO has trained 600 Community Resource Persons for reaching an uncovered population

of 981,000 living in 84 Union Councils across the two districts. CRPs visit households with MWRA for sensitisation sessions on modern contraceptive methods and referred willing women to Lady Health Visitors (LHV) for availing of services and supplies. LHVs organise outreach camps in the communities on a monthly basis for the provision of family planning services, both to new users as well as to follow-up clients.

Infographics:

- 5,176 monthly outreach camps organised 16,976 number of users enrolled in different methods
- 129,292 total couple years of protection achieved 73,688 family planning users



Community Engagement for Promotion of Reproductive Health Rights (RHR) of Youth Under Sehat Mand Khaandaan Project

SRSO is implementing the Community Engagement for Promotion of Reproductive Health Rights (RHR) of Youth Under Sehat Mand Khaandaan Project supported by the United Nations Population Fund (UNFPA) under a partnership with RSPN in district Qambar Shahdadkot since July 2020. SRSO has engaged the community institutions, particularly Local Support Organisations, for the implementation of the project. The project aims to engage the communities to for creating an enabling environment for the promotion of reproductive rights and health of youth, and ensuring that the youth are better informed about their reproductive health rights and have improved access to reproductive services.

Major activities under the project:

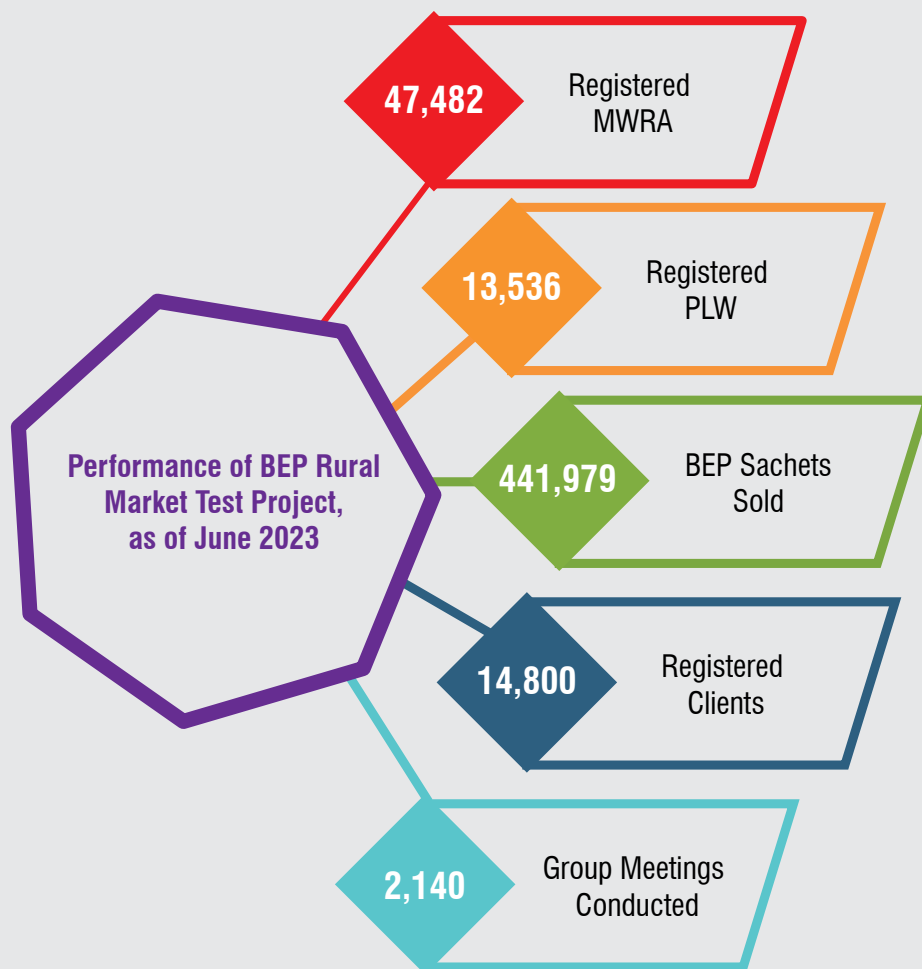
- 23,500 Peer Educators Network (Youth Champions for awareness sessions with Adolescent and Youths on SRHR developed
- 280 Local Support Organisation oriented on promotion of SRHR of adolescent and youth.
- 28 Adolescent and youth-friendly spaces (AYFS) established and used to promote RHR by engaging community adolescents/youth, parents, and also to organise health camps for delivery of RH services to married youth
- 84 Family planning camps organised by PWD and DAFPAK SRSO at AYFs



Balance Energy Protein (BEP) Rural Market Test

SRSO is implementing the Balance Energy Protein (BEP) Rural Market Test project supported by the Bill and Melinda Gates Foundation in partnership with RSPN. The project aims to test the potential uptake and consumption of BEP by pregnant and lactating women (PLW) when sold by trained community representatives

(Women Sales Agents), and the impact on the nutritional status of PLW. This rural market test is taking place in Qambar Shahdadkot district. WSAs create awareness by conducting sessions with men and women, register MWRA and PLW in their catchment areas, and sell subsidised BEP sachets to women.



Consolidated Malaria Control Interventions to Reduce Incidence in High Endemic Districts of Pakistan

SRSO is implementing the Consolidated Malaria Control Interventions to Reduce Incidence in High Endemic Districts of Pakistan supported by the Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) under a partnership with the National Rural Support Programme (NRSP) in two districts of Larkana and Qambar Shahdadkot. The GFATM project aims to create awareness amongst rural communities about the prevention and treatment of malaria. In addition, the project aims to support service providers on proper diagnosis of malaria and its treatment.

During the reporting period, 16 microscopy centres have been provided with laboratory chemicals and anti-malaria drugs in both project districts. In addition, rapid diagnostic test (RDT) kits and anti-malaria drugs have been provided to 4 Taluka Hospitals, 8 Rural Health Centres, 40 Basic Health Units, and 52 government dispensaries managed and operated by the People's Primary Health Initiative (PPHI) in Larkana and Qambar Shahdadkot. SRSO also provided RDT kits and anti-malaria drugs to 61 private service providers/clinics.

Equine Welfare Project

SRSO is implementing the Equine Welfare Project, supported by Brooke Pakistan, in the following districts: Shikarpur, Sukkur, Qambar Shahdadkot, Khairpur, Jacobabad, and Larkana. The project aims to mobilise communities to make lasting improvement to the welfare of working animals. Under the project, community members have been trained on improved husbandry

practices, as well as providing shades, clean water, first aid kits and saplings for tree plantations at community level. The project has also provided emergency veterinary treatment. In addition, the project has reached out to government and private veterinary service providers to raise awareness about the welfare of equines.



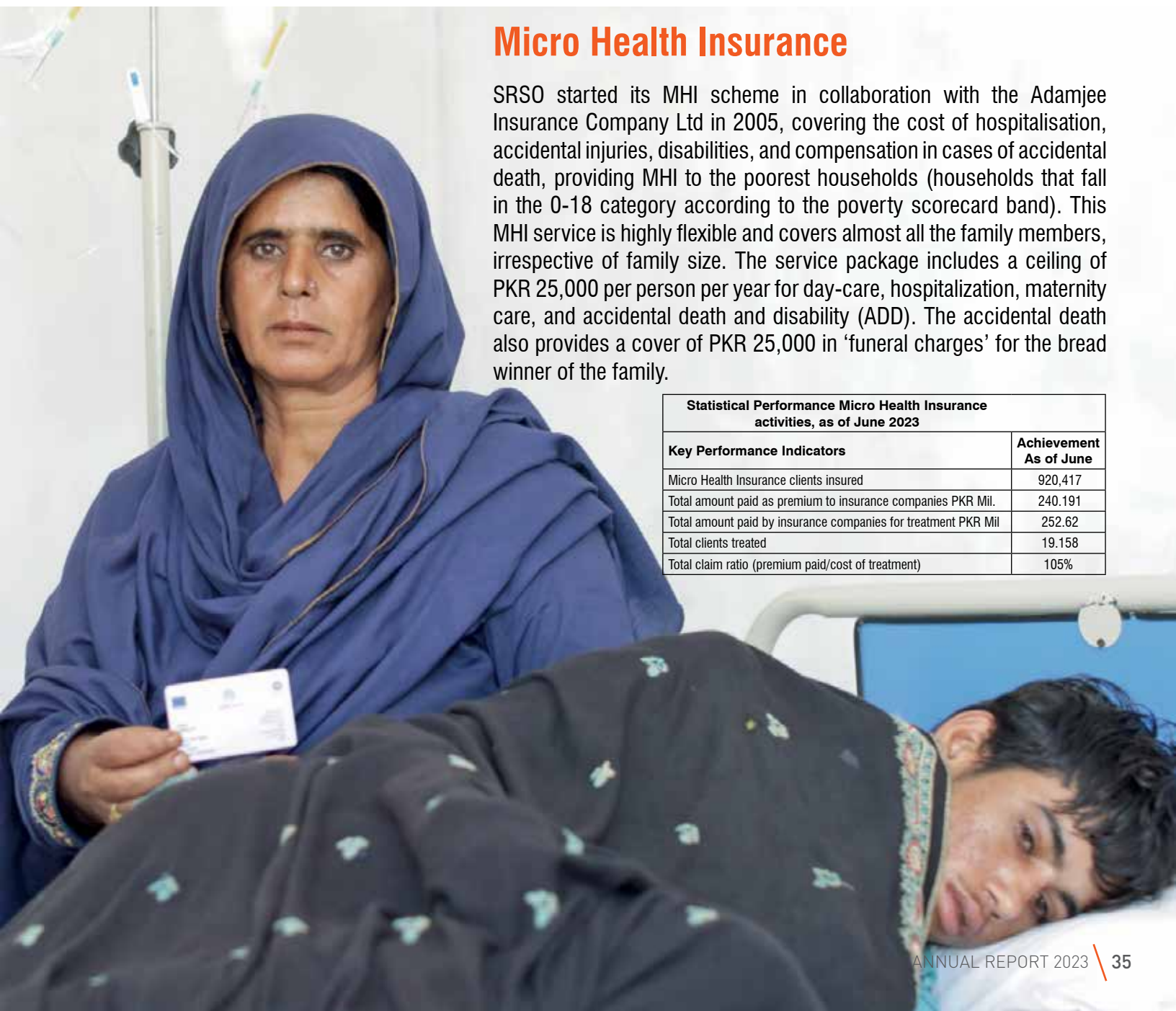
Statistical Performance of Equine Welfare Project as of June 2023

S. No.	Key Performance Indicator	Programme Target	Achievement as of June 2023
1.	Welfare issues identification & their prioritization, root causes analysis, community action plan development	47	47
2.	Participatory awareness sessions (Men and Women)	759	561
3.	Art competition with Children club members on animal welfare	9	7
4.	Healthy animal competition	6	3
5.	CCAs training (Men and Women)	48	54
6.	Training of Equine owners on Occupational health & safety (Men)	26	19
7.	Link the communities with such livelihood promoting organizations/institutes	16	13
8.	Partner integrates equine-owning communities with their other livelihood projects to see what impact is on animal welfare	36	26
9.	World Animal Day	3	3
10.	Facilitation sessions/meetings of AHPs with communities	12	7
11.	Provision of emergency veterinary treatment for immediate relief from suffering as per BVRG	567	600

Micro Health Insurance

SRSO started its MHI scheme in collaboration with the Adamjee Insurance Company Ltd in 2005, covering the cost of hospitalisation, accidental injuries, disabilities, and compensation in cases of accidental death, providing MHI to the poorest households (households that fall in the 0-18 category according to the poverty scorecard band). This MHI service is highly flexible and covers almost all the family members, irrespective of family size. The service package includes a ceiling of PKR 25,000 per person per year for day-care, hospitalization, maternity care, and accidental death and disability (ADD). The accidental death also provides a cover of PKR 25,000 in 'funeral charges' for the bread winner of the family.

Statistical Performance Micro Health Insurance activities, as of June 2023	
Key Performance Indicators	Achievement As of June
Micro Health Insurance clients insured	920,417
Total amount paid as premium to insurance companies PKR Mil.	240.191
Total amount paid by insurance companies for treatment PKR Mil	252.62
Total clients treated	19.158
Total claim ratio (premium paid/cost of treatment)	105%





Micro Finance Programme (MF)



Micro Finance Programme

SRSO began its Micro Finance Programme in 2003 in order to meet the organised community members' needs for small amounts of capital to support their livelihoods. By June 2023, SRSO had provided 674,524 loans, with women taking 91% of the loans. Cumulative amount disbursed is PKR 24,319 million. Most of these loans were taken for purchase of livestock assets, purchase of agricultural inputs and for micro enterprises. Today, SRSO is a major player in the micro credit sector in Sindh.

General loans are aimed to support small farmers and community members living in rural areas. This includes loans for purchase of livestock, purchase of agricultural inputs and micro enterprises. These three areas of disbursement are the most common and generally demanded in the SRSO operational areas since its inception. The total amount disbursed during reporting year 2022-2023 is PKR 2,248.94 million to 27,415 borrowers.

Enterprise Development loans (EDL) are aimed at small and medium enterprises in urban and semi-urban area. EDLs are provided for initiation of small businesses, or expansion of existing ones. EDP clients are mostly those women who are running small tuck shops within their homes or women who are managing small sewing/embroidery training centres within their vicinity. This also includes small businesses run by men locally.

Life insurance for poor clients is provided in order to deal with emergency periods such as the death of a breadwinner. This service is provided to the client and her spouse at a minimal premium. The insurance covers all outstanding loan balances plus a small burial pay out at the time of the death of the borrower. This means that the family can cope with the consequences of such an event and faces no liabilities at that time.

Statistical Performance Micro Finance as of June 2023

S. No.	Key Performance Indicator	Yearly Progress 2022-23	Cumulative (Since Inception till June 2023)
1	Total Disbursement	2,248,943,000	19,017,054,300
2	Male	191,744,000	1,660,934,800
3	Female	2,057,199,000	17,356,119,500
4	No of Loans	51,852	674,524
5	Male	3,134	52,353
6	Female	48,718	622,171
7	Disbursement in LiveStock	1,134,195,000	6,658,433,500
8	Male	8,550,000	75,373,000
9	Female	1,125,645,000	6,583,060,500
10	No of Borrowers	27,415	214,402
11	Male	179	2,467
12	Female	27,236	211,935
13	Disbursement in Agri-Input	110,669,000	5,071,670,800
14	Male	0	335,013,800
15	Female	110,669,000	4,736,657,000
16	No of Borrowers	2,511	230,926
17	Male	0	16,502
18	Female	2,511	214,424
19	Disbursement in Enterprise	1,004,079,000	7,286,950,000
20	Male	183,154,000	1,250,548,000
21	Female	820,925,000	6,036,402,000
22	No of Borrowers	21,926	229,196
23	Male	2,954	33,384
24	Female	18,972	195,812

Repayment Rates on MF Loans

Sustainable provision of micro credit is intrinsically linked with the loan repayments. As of June 2023, overall MF repayment rate was **98%**. Recovery rates by purpose of

borrowing are: livestock 98%, agricultural inputs 97%, and enterprises 99%.

Sector Wise Loans Disbursed as of June 2023								
S. No.	Purpose of borrowing	No. Male borrowers	No. Female borrower	No. Total borrower	% Female borrowers	Total Amount borrowed (PKR Mil.)	Average loan size (PKR)	Recovery Rate %
1	Livestock	2,467	211,935	214,402	99%	6,658	31,056	98%
2	Agricultural inputs	16,502	214,424	230,926	93%	5,072	21,962	97%
3	Enterprises	33,384	195,812	229,196	85%	7,287	31,794	99%
4	Total	52,353	622,171	674,524	92%	19,017	28,271	98%

Gender and Development

SRSO's Gender and Development (GAD) Programme works strategically to mainstream gender sensitivity into the policies, programmes, and actions of the organisation. Key roles and functions of GAD are:

- To ensure the mainstreaming of gender and that it remains an integral part of all SRSO activities;
- Develop, with other Programmes, new activities (packages) for rural women members organised by SRSO into a network of community institutions;
- Take a lead role to oversee the implementation of SRSO's Gender Policy, and advocate for more resource allocations for gender related activities;
- Facilitated and coordinate capacity building of staff and community members in gender awareness and sensitivity through training sessions, discussions and exposure visits;
- Review and update planning tools and processes used at the field level to ensure women's participation;

- Support M&E to define and include gender sensitive indicators in the monitoring formats; and
- To ensure clearer understanding of gender mainstreaming and gender issues amongst SRSO staff.

During the reporting period, different initiatives are taken at organisational and programme levels for achieving the Programme goals. A Gender Resource Group has been revitalized and oriented, through organising gender sensitization workshops.

At the organisational level, the Gender Resource Group was reorganised for overseeing mainstreaming gender sensitivity in all of SRSO's work. GAD also trained 6,691 SRSO staff members on gender sensitivity from the head office, district offices and field offices.

GAD represents SRSO at the Gender Resource Group forum of the Rural Support Programmes managed by the Rural Support Programmes Network. GAD also oversees the implementation of the SRSO Gender Policy.

Crafts Enterprise Development

SRSO's Crafts Enterprise Development (CED) Section is mandated to effectively engage with rural women artisans in creating viable livelihoods leading to income generation. In order to meet this mandate, CED has been

identifying and capacitating rural women artisans in market-oriented trades and businesses. In order to fully realise the potential of these rural women artisans, CED has been supporting these women to get together and

form Business Development Groups (BDGs).

BDG formation process is begins with SRSO's district teams visiting community institutions and holding meetings to identify women artisans who have interest in improving their skills further. A list of such women in prepared and shared with CED. A team from CED visits the community and meets with women to explain the work of CED and then to conduct a screening test of women's skills. Each willing member is categorised according to the quality of their skills. First focus of CED is on those women who have been given 'A' grade. These women are asked to get together and form BDG, select one leader and one deputy leader. BDG size varies, CED then maintains regular contact with BDG leaders. CED also provides training to women falling in grades 'B' and 'C' so that they too can become members of BGDs.

Generally, each BDG is formed around one product, e.g. embroidery, palm leaves weaving, etc. CED then begins the process of capacity building. This process is having

two parts. First part is to expose the BDG members to business modelling, whereby they begin to see themselves as entrepreneurs, e.g. improve planning, improve record keeping, timely purchase of inputs, improve processing to meet market demand, accessing finance, etc. Second part is the provision of technical training to further improve their skills in order to have products that meet the quality required by the market/customers. BDG members are informed about accessing finance from LSO managed CIF and from SRSO's Micro Credit Programme.

CED supports BDGs by undertaking market surveys, research and development and design of new products, development of marketing/promotion materials, conducting BDG development workshops, conducting exposure visits and organising standalone exhibitions as well as participating in other exhibitions, e.g. in major shopping malls of Karachi and at Lok Virsa Islamabad.

As of June, 2023, CED has supported the organisation of 308 BDGs with 6,310 members.

Statistical Performance of Crafts Enterprise Development activities as of June 2023

S. No.	Key Performance Indicators	Achievement as of June 2022	Annual Target July-2022 to June-2023	Achievement July-2022 to Junr-2023	Cumulative Achievement July-2022-June-2023
1	Skill Assessment of Artisans at BDGs level	175	78	4	179
2	BDGs strengthening (capacity Building workshops)	47	36	30	77
3	Participation in Exhibitions / Festivals / Seminars Other than SRSO/Exposure visit of Artisans	158	4	7	165
4	Organize Sartyoon Sang Crafts Exhibition at Ocean & Dolmen Mall Karachi or any other city	11	2	2	13
5	Market survey and Research & Development (R&D)	59	2	3	62
6	New Products designed	536	300	375	911

Sartyoon Sang Outlet at Sukkur

CED set up the Sartyoon Sang Crafts outlet in a shop in Sukkur town in 2010. In 2016, this outlet was shifted to the SRSO head office complex. The main objective of the Sartyoon Sang outlet is to promote the handmade products of rural women artisans from across the 15

districts where SRSO works. CED teams visit rural women artisans and BDGs and collect finished products for display and sales at the Sartyoon Sang outlet. During 2022-2023, total sales at Sartyoon Sang outlet amounted to PKR 9,858,252.

Craft Enterprize and Developments Exhibitions Ocean Mall Karachi



Exhibitions and Exposure Visits

CED also organises mega exhibitions in Karachi every year to promote the products produced by the rural women artisans. These exhibitions are visited by throngs of ordinary shoppers, as well as by key stakeholders. Exhibitions are highlighted on main media as well as on social media platforms. Women artisan stallholders gain great confidence from these exhibitions and are further motivated. Revenue generated from these exhibitions is shared with the rural women artisans. During the 2022-2023 exhibitions, PKR 6,958,716 was generated as gross revenue.

During 2022-2023, CED facilitated 11 BDGs by arranging exposure visits to local and nation markets. Participation in exposure visits and in exhibitions has enabled rural women artisans to showcase their products, and more importantly to learn about new market trends, designs, and general feedback from customers. All this learning is contributing to further strengthen the BDGs and contributes to enhance their incomes from the production and sales of quality arts and crafts products.

Participation in Exhibitions and Festivals and Income Earned 2022-2023

S. No.	Key Performance Indicator	Units
1	No. Exhibitions, festivals, etc., organised for BDG members/artisans	5
2	No. BDG members/artisans participating in exhibitions, festivals, etc.	15
3	Income earned by BDG members/artisans from participating in exhibitions, festivals, etc. (PKR)	6,958,716

Improvement of Livelihoods and Well-being of Female Home-based Workers in the Informal Economic Sector in Sindh

The Improvement of Livelihoods and Well-being of Female Home-based Workers (FHBW) in the Informal Economic Sector in Sindh project is support by JICA. The objective of the project is to support the FHBWs to improve and formalise their home-based work, e.g. in handicrafts, food catering and beautician services) by linking them with market players as well as with financial service providers. The project implements four types of activities,

namely, life management capacity development, financial services access, income generation activities and promotion of female employment in the formal sector (initially in Sukkur town).

After identifying FHBWs, SRSO organised them into 10 BDGs.

Statistical Performance of FHBW Project Activities as of June 2023

S. No.	Key Performance Indicator	Project Target	Achievement as of June 2023
1	No. FHBWs identified and selected	10	10
2	No. BDGs set up	10	10
3	No. Sessions on income/expenditure with BDGs	10	10
4	No. Income generation activity with BDGs	10	10
5	No. Literacy classes for BDGs	11	11
6	No. Work discipline/time management sessions for BDGs	10	10
7	No. Work discipline/quality and hygiene sessions for BDGs	10	10
8	No. Work ethics sessions for BDGs	10	10



Institute of Management and Skills Development

IMSD supplements the work of all other programmes by providing training in skills enhancement and management. IMSD supports the social mobilisation efforts of SRSO by building capacity of community activists (female) both in terms of community basic management skills and sectoral skills. IMSD contributes to the work and objectives of SRSO by providing capacity development opportunities through formal training, on-job technical training, and experience sharing seminars workshops and conferences, both for the community members as well as the staff, while following full training cycle management protocols according to need.

IMSD works all the year round and has been assigned several but complementary roles in order to widen its scope and strengthen SRSO's efforts in creating self-assured, self-reliant proactive communities.

IMSD performs following functions:

- Conducting training needs assessment and analysis;
- Developing and revising curriculum;

- Designing training courses;
- Delivering training and conducting evaluation;
- Designing and delivering special packages;
- Coordinating with other organisations and institutes for training; and
- Training of community activists and capacity building of staff.

There are four main components of IMSD capacity building efforts:

- Community Managerial Skills Training Programmes(CMST) for CO, VO and LSO Presidents, Managers and General Secretaries;
- Community Vocational Training Programme;
- Staff Training Programme; and
- National and International Exposure Visits.

Table below shows that, by June 2023, IMDS has trained 405,484 community members, 108,131 persons in vocational and technical skills and 6,691 staff members.



Physical Infrastructure and Technology Development (PITD)



Statistical Performance of PITD as of June 2023

S. No.	Key Performance Indicators	No. Schemes	No. Beneficiary HHs	Total cost PKR Mil.
1	No. Low-cost houses completed	30,844	28,894	17,220
2	No. Sanitation schemes	15,958	87,738	199.89
3	No. Drinking water supply schemes	9,541	52,641	351.35
4	No. Communication schemes (roads, culverts, etc.)	1,018	95,044	474.77
5	No. Irrigation schemes	474	14,314	196.68
6	IAUP	1	75	2.09
7	Water Filter Plants by GoS	40	28,570	23.58
8	Street Lighting on Solar system	18	1,040	13.3
9	School Renovation/Construction	31	4,546	80.93
Total		57,925	283,968	18,563

Physical Infrastructure and Technology Development

The SRSO organised community institutions through their meetings and planning processes have been identifying the needs and potential for improving village infrastructure. In line with SRSO's growth, the portfolio of PITD's work has also expanded. By June, 2023, PITD had completed 57,925 schemes in different sectors, e.g. housing, sanitation, drinking water supply, village improve, irrigation, etc. Altogether, 283,968 households had benefited from improved community infrastructure.

The 2022 summer floods devastated the rural infrastructure, especially the *katcha* houses of the poor. It is estimated that all across Sindh, over two million *katcha* houses were destroyed or severely damaged. SRSO has signed an agreement with the Government of Sindh's 'Sindh People's Housing for Flood Affectees' to support the construction of over 750,000 resilient houses in five districts. PITD staff will support the Village Reconstruction Committees and beneficiary households to constructs resilient houses as per agreed protocols.

Sindh People's Housing for Flood Affectees

According to the last pre-2022 summer flood housing census from 2017, there were 2,756,499 *katcha* (Mud/adobe) and 5,600,885 *pakka* (bricked/Block/RCC) housing units in Sindh, with the former concentrated mainly in rural areas and the latter more prevalent in the urban areas. As per the official estimates, around about 2 million of these *katcha* houses have been destroyed or damaged by the 2022 summer floods in Sindh alone.

SPHF project aims to support: housing subsidy cash grants for owner-driven reconstruction of multi-hazard resilient core two million housing units, and skill

development of communities on multi-hazard resilient construction practices.

SRSO has been selected as one of the Implementing Partners (Ips) and will work to contribute to SPHF's objectives in five districts of Khairpur, Larkana, Qambar Shahdadkot, Shikarpur and Jacobabad. SRSO will, over the project life, aim to support the construction of 752,669 resilient houses for the 2022 flood affected families. Table below presents the main activities undertaken us of June 2023.



Statistical Performance of SRSO' SPHF Project, as of June 2023			
S. No.	Key Performance Indicator	Programme Target	Programme Actual
1	Staff to be recruited for SPHF Project	1,527	1,239
3	Household-level reverification surveys beneficiaries	596,258	10,530
4	Village Reconstruction Committees fostered	10,000	511
6	Beneficiary Bank accounts opened	596,258	10,530
7	Construction of resilient houses initiated	596,258	2,838

Natural Resource Management (NRM)



Natural Resource Management

SRSO's target population is primarily engaged in agricultural activity and therefore, the use and management of natural resources is indispensable to their livelihoods. The natural resources that the target population employs are basically resources such as land, water, soil, plants and animals. However, they cannot optimise their productivity due lack of capacity to manage these resources effectively. Natural resource management is concerned with the effective use of these resources, while ensuring sustainability. Sustainable management of natural resources can contribute significantly to improve rural lives and livelihoods, as well as supporting the Government of Pakistan's and Government of Sindh's commitment to the Sustainable Development Goals.

SRSO's Natural Resource Management (NRM) Section works with members of community institutions at all levels.

The Programme also fosters linkages with Government Departments at the Provincial and District levels, as well as with UN Agencies, to access knowledge and best practices for dissemination to community members. Enhanced knowledge and improve practices contribute to enhancing productivity in a sustainable manner, while reducing environmental impacts. With climate change adaptation is high on international, national and provincial agenda, rural communities must have access to knowledge, inputs and practices that contribute to building resilient livelihoods based on natural resources.

NRM Section supports the implementation of various activities relating to agriculture, livestock management, agriculture, forestry and fisheries. NRM Section supports members of community institutions, especially women, in undertaking NRM-related activities.

Statistical Performance of NRM as of June 2023

S. No.	Key Performance Indicators	Total Achievement as of June 2022	Addition Achievement 2022-2023	Cumulative June 2023
1	No. Farmer Field Schools established at village level	655	0	656
	No of Households were provided vegetable seeds to initiate and promote kitchen gardening at the household level	90,804	17,140	107,944
2	No. Awareness sessions for community members	486	16	502
3	No. Participants in awareness sessions	12,150	400	12,550
4	No. Training events in livestock and agriculture	315	25	340
5	No. Participants in training events	7,875	625	8,500
6	No. Poultry birds distributed	19,521	700	20,221
7	No. Small farmers provided with financial and technical support for increased productivity	15,032	0	15,032
8	No. Pregnant and lactating women from poor households received goats	3,956	635	4,591
9	No. Community fish ponds set up at LSO level	6	0	6
10	No. Backyard fish ponds set up at household level	2	0	2
11	No. Community Livestock Extension Workers trained	65	0	65
12	No. Trees planted (fruit)	7,300	1,827	9,127
13	No. Trees planted (forestry)	939,476	0	939,476
14	No. Agriculture/Livestock Business Development/Enterprise Development Groups	-	28	28

Awareness Sessions and Training Events on Agriculture and Livestock

NRM Sections support various SRSO programmes to deliver awareness sessions and training events on agriculture and livestock. 502 awareness sessions have been conducted with community institutions in the

reporting period. These sessions have been useful to the small farmers for the cultivation of major food crops and vegetables. 12,955 participants received training in Agriculture and livestock management.

Backyard Kitchen Gardens

In order to improve access to vegetables, and in order to diversify diet, NRM Section has been supporting cultivation of vegetables through its backyard kitchen garden (BKG) initiative. NRM supports BKGs by providing quality seeds for seasonal vegetables and training on cultivation of vegetables for the summer (kharif) and winter (rabbi) seasons. BKG training enhances the knowledge of rural households on preparation of compost, land preparation before seeding, seed quality, seed cultivation, watering during the growing season, pest management, harvest, storage and utilisation.

Households setting BKGs report higher consumption of vegetables, diversity in vegetables consumed, better taste of vegetables, saving of money as purchases from the market down, eco-friendly activity, and a source of income generation by selling surplus production locally.

By June 2023, a total of 107,944 kits were distributed to households to set up BKGs in the SRSO programme districts.

Statistical Performance of NRM as of June 2023 (Backyard Kitchen Gardens)

S. No.	Key Performance Indicators	Total Achievement as of June 2022	Additional Achievement 2022-23	Cumulative Achievement as of June 2023
1	No. Households supported to set up backyard kitchen gardens	16,178	0	16,978
2	All projects		80,838	80,838
3	From SIAPEP	1,780	4,880	4,880
4	FFS K.G Plots	5,248	0	5,248
5	Total backyard kitchen gardens kits distributed	23,206	85,718	107,944

Backyard Poultry Keeping

To support poor rural households to improve their diet through the availability of eggs and meat, NRM Section has been undertaken the backyard poultry (BPK) initiative. In order to do this, NRM Section conducted awareness sessions, training events and provided high egg-yielding and diseases resistant poultry birds. Training

focused on poultry management, disease prevention and vaccination, space required, and proper feeding of birds. BPK unit comprised five hens and one cockerel. By June 2023, NRM Section had distributed 25,500 birds in the SRSO programme districts.

Tree Plantation Campaigns

As part of SRSO's climate change adaptation strategy and to meet the household fuelwood needs, tree plantation campaigns have become a regular feature. Community institutions are fully involved in the campaign. SRSO

has been able to get saplings for plantation from the Government of Sindh's Forestry Department. By June 2023, 939,476 trees have been planted in the SRSO programme districts.

Fisheries

Under the fisheries component of the NRM Section, six community fish ponds have been set in three districts of Shikarpur, Larkana and Qambar Shahdadkot. NRM Section has also set up 22 backyard fish ponds. These

two initiatives have been useful in increasing local availability and consumption of fish. Information from these two initiatives has been shared with the Government of Sindh's Fisheries Department for future scale-up.

Sindh Irrigated Agriculture Productivity Enhancement Project – SIAPEP

With the support of the Department of Agriculture, Supply and Prices, Government of Sindh/World Bank, SRSO is implementing the Support to Kitchen Gardening Component of SIAPEP. The objective of the component is to contribute to supplement the nutritional requirements of a family from setting up of backyard kitchen garden. SRSO is implementing the SIAPEP in 15 districts of Sindh. In order to meet the objective, SRSO provided training, kitchen garden inputs, and micro drip systems for efficient water of kitchen gardens. Women from the landless and female headed households were targeted under KGC of SIAPEP. The KGC has contributed to improved knowledge and practice of kitchen gardening,

families becoming more nutrition sensitive, diversification of diets, and income generation from selling of surplus vegetables.

- Established 3,100 kitchen gardens for poor households in rural areas of Sindh
- Formed 201 women-based groups at the community level
- Provided technical training to 3,100 beneficiaries on various smart agricultural practices



Integrated Emergency Health, Protection, and WASH Response for Vulnerable Flood-affected Communities in Sindh Province of Pakistan

SRSO is implementing the 'Integrated Emergency Health, Protection, and WASH Response for Vulnerable Flood-affected Communities in Sindh Province of Pakistan' Project supported by the ADH, German Federal Foreign Office (GFFO), through Malteser International (MI). The Project is being implemented in two Union Councils of district Khairpur and three Union Councils of district Mirpurkhas. The Project aims to improve immediate access to essential and life-saving health, WASH, protection, and food services for flood-affected communities in the five 2022 summer flood affected districts.

The Project's expected outputs were:

- 1- Integrated outreach healthcare: Targeted flood-affected communities have access to lifesaving medicines and supplies through integrated outreach healthcare, including mobile health clinics.
- 2- Increased access to basic WASH services: Women and vulnerable populations in targeted flood areas have increased access to basic water supply, sanitation,

and hygiene services.

- 3- Improved protection services: The targeted population, including women, men, children, and persons with disabilities, have easy access to preventive and responsive protection services.
- 4- Improved Nutrition Services for Pregnant Lactating Women and Children along with persons with disabilities.

The project was implemented in five targeted Union Councils with 102 villages and with a total population of 81,367, comprising 41,788 males, 39,579 females, and 17,078 children. The presence of organised community institutions in the target Union Councils greatly facilitated the Project activities and contributed to achieve the desired outcomes, including the inclusion of the marginalised segments of the community, e.g. persons with disabilities. The key performance indicators of the Project, as of June 2023, are presented below.



Statistical Performance of Integrated Emergency Health Protection, and WASH Response for Vulnerable Flood-affected Communities in Sindh Province of Pakistan as of June 2023

S. No.	Key Performance Indicators	Target	Achieved
1	MHPSS Sessions	500	720
2	Health and Hygiene Awareness Campaigns (Sessions)	20	1,310
3	Nutrition Sessions	20	597
4	Protection Sessions	20	1,674
5	Distribution of PWD for Assistive Devices	1,000	1,050
6	Wheel Chairs	300	300
7	Ear kits (audio Induction)	250	250
8	Walking Sticks	250	250
9	Walking Frames	250	250
10	Hand Pumps Installation	250	250
11	Water Reservoirs' Rehabilitation	5	5
12	Construction of Demo Latrines	-	20
13	Disbursement of NFI and Other Items	-	6,000
14	Delivery Kits	1,000	1,000
15	New Born Baby Kits	1,000	1,000
16	Hygiene Kit	1,000	1,000
17	Long-lasting insecticidal nets	1,000	1,000
18	Bio Sand Nadi Filters	500	500
19	Water Jerry Canes	500	500
20	MHM Kits	1,000	1,000
21	Arranged Mobile Medical Camps	200	207
22	No of Total Patients' Served	40,000	43,700
23	Rehabilitation of Health Facility	2	2
24	Identification of Adolescent Champions	102	102
25	Training of Adolescent Champions	102	306
26	District Administration and Protection Group Training (# pax)	34	34
27	Number of Street Theatres Performed	20	20
28	Number of Participants Participated in Theatres	10	4,067
29	Number of Beneficiaries PWD Cash Assistance	600	600
30	Number of Beneficiaries Received Vulnerability Cash	1,337	1,337
31	Radio Awareness Campaigns outreach	94,000	94,000

Community Engagement and Social Mobilisation for raising community awareness on health, nutrition, Mental Health and Psychosocial Support (MHPSS) support and referral mechanisms for integrated services in 5 flood-affected districts of flood-affected populations of Sindh

This UNICEF supported project was initiated in November 2022 and completed in May 2023. SRSO implemented the project in 37 Union Councils of five districts impacted by the 2022 summer floods. The selected districts were Larkana, Qambar Shahdadkot, Naushero Feroz, Dadu and Khairpur.

The project goal was to increase awareness through community-based promotion of positive behaviours in the targeted communities for Health, Nutrition, WASH, Education, and Child Protection Services using ECD parenting package and flood messages. Specific objectives of the project were: a) to increase awareness on Health and health seeking behaviours among target communities, b) to enhance screening and early detection of malnutrition among children, adolescents and pregnant and lactating women, and provide preventive care and referral, c) to improve access of floods affected boys

The summer 2022 floods caused large scale losses of lives, assets and livelihoods in the Sindh province. The floods compounded the impact of the economic losses suffered from COVID-19 pandemic of 2020/2021. After the summer 2022 floods, the Government of Sindh declared 24 districts as 'calamity-hit areas'.

The 2022 summer floods caused tremendous damages to human lives, assets and livelihoods:

- 682 lives were lost
- 2,468 persons were injured
- Over 30,000 villages flooded
- Nearly two million houses were destroyed or severely damaged
- 406,928 livestock deaths
- Standing crops lost on 1.4 million acres
- Millions to be internally displaced

As one of the largest community driven development organisations in the province, with presence in 18 districts, SRSO was one of the first responders and provided emergency relief to thousands of suffering people. Apart from using its own internal funds, SRSO also reached out to Government Departments, donors, civil society organisations, corporate sector and private philanthropists to mobilise support for the flood affected.

and girls (including adolescents) to frontline protection services, and d) to raise an awareness on Protection of Sexual Exploitation and Abuse (PSEA). Total target population for the project activities was 650,000.

In order to achieve the project objectives, SRSO engaged local authorities, local Line Departments, and community based institutions (Village Organisations and Local Support Organisations). With the support of these local stakeholders, SRSO was able to reach out to over 660,000 persons (men, women, boys and girls). Human resources trained under the project (Community Resource Persons, Adolescent Champions, members and leaders of VO's and LSO's) and fostering of relationships with other key local stakeholders (Health Department, Social Welfare Department, NADRA, etc.) will continue to ensure that key activities of the project are sustained into the future.

SRSO was able to mobilise over PKR 200 million for emergency relief operations.

Emergency relief efforts were severely constrained by access to remoter locations and communities, as many were cut-off due to washed-out/damaged roads. SRSO used four-wheel drive vehicles to reach these communities. However, SRSO's emergency relief support was aided by the presence of the community institutions, who identified the neediest and vulnerable households. From July to December 2022, the whole organisation was geared up to support the suffering people. During this period, SRSO provided food/food rations, drinking water supply, sanitation facilities, feed for livestock, livestock vaccination, set up health camps, provision of mosquito nets, conduct awareness sessions on health and hygiene, provisions of tents and tarpaulins, provided winterisation kits, etc.

SRSO's contributions were widely recognised by all stakeholders, including the flood affectees, Local Administration, and its various supporters. Flood affectees were grateful for the timely supply of food and water, and for SRSO responding to their other needs, e.g. feed and vaccination for livestock. Local Administration appreciated that SRSO coordinated its efforts with that of the local government and worked hard in reaching out

to remoter areas, to provide emergency relief to the flood affectees.

One key learning from the 2022 floods emergency relief operations was that the presence of the community institutions greatly facilitated outreach to the most vulnerable people. The community institutions on their own also mobilised local resources to support the flood affectees through self-help, as well as through reaching out to local government departments, especially the Health Department. Social mobilisation efforts of SRSO had greatly contributed to build the resilience of the communities. In future, SRSO will incorporate disaster risk reduction (DRR) component across all its programmes/projects to further build community resilience, e.g. conducting community sessions on DRR and early warning systems. This will contribute to the communities better prepared for any future disasters.



Statistical Performance of UNICEF Project as of June 2023

S. No.	Key Performance Indicator	Project Target	Achievements
1	No. CRPs engaged and trained on integrated messaging	148	148
2	No. Target population to be reached out under various activities	650,000	660,264
3	No. Members VOs/LSOs attend monthly meetings to address barriers faced by women and girls in accessing health services	4,625	4,996
4	No. People reached with FM Radio messages	1,500,000	1,500,000
5	No. Clean delivery kits distributed	1,500	830
6	No. Mother to Mother and Father to Father Support Groups formed	1,480	2,390
7	No. Mother to Mother and Father to Father Support Groups meetings	6,000	7,830
8	No. Children 6-59 months screened for nutritional status	144,021	111,957
9	No. Children 6-59 months identified with wasting and referred	41,766	2,848
10	No. Pregnant and lactating women screened	28,449	29,494
11	No. PLW identified with wasting referred	5,690	5,720
12	No. Adolescent Champions trained on life skills and PSS	148	148
13	No. Sessions conducted by Adolescent Champions	14,800	14,730
14	No. Adolescents reached with messages on child protection, MHPSS, etc.	148,000	139,059
15	No. Boys, girls and caregivers accessing MHPSS	39,616	39,663
16	No. Community members (men, women, boys and girls) reached with PSEA reporting messages	650,000	660,264

Board of Directors Meeting





A Group of SRSO Management

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE SINDH RURAL SUPPORT ORGANIZATION

Report on the Audit of the Financial Statements

Opinion

We have audited the annexed financial statements of **SINDH RURAL SUPPORT ORGANIZATION** (the Company), which comprise the statement of financial position as at June 30, 2023, and the statement of income and expenditure, the statement of comprehensive income, the statement of changes in funds, and the statement of cash flows, for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, and the statement of income and expenditure, the statement of comprehensive income, the statement of changes in funds and the statement of cash flows for the year then ended together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 2023 and of surplus or deficit, and other comprehensive surplus or deficit, the changes in fund and its cash flows for the year ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the approved accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017(XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of Directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- b) the statement of financial position, the statement of income and expenditure, the statement of comprehensive income, the statement of cash flows and the statement of changes in Funds together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) no zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is Zulfikar Ali Causer.

KARACHI

DATED: 07 OCT 2023

UDIN: AR202310067xFrToCfdX



BDO EBRAHIM & CO.
CHARTERED ACCOUNTANTS

**SINDH RURAL SUPPORT ORGANIZATION
STATEMENT OF FINANCIAL POSITION
AS AT JUNE 30, 2023**

	Note	2023 Rupees	2022 Rupees
ASSETS			
NON-CURRENT ASSETS			
Property and equipment	4	746,482,941	586,790,135
Intangible assets	5	17,772,728	21,668,356
		<u>764,255,669</u>	<u>608,458,491</u>
CURRENT ASSETS			
Stocks	6	7,907,317	6,268,626
Grants receivable	7	256,188,373	525,496,658
Interest free loans	8	327,987,056	593,820,603
Microcredit loans	9	1,920,717,038	1,888,786,819
Short term advances	10	52,501,647	23,921,206
Short term deposits and prepayments	11	98,675,733	30,424,809
Mark-up accrued	12	262,664,192	191,320,741
Other receivables	13	20,145,375	16,231,753
Net defined benefit asset	18	33,919,413	-
Short term investments	14	3,100,000,000	2,550,000,000
Bank balances-specific to projects	15	3,192,009,956	1,839,104,262
Bank balances	16	131,412,567	328,179,623
TOTAL CURRENT ASSETS		<u>9,404,128,667</u>	<u>7,993,555,100</u>
TOTAL ASSETS		<u>10,168,384,336</u>	<u>8,602,013,591</u>
LIABILITIES			
NON-CURRENT LIABILITIES			
Deferred grants	17	1,184,395,629	759,367,843
Compensated absences	18	12,239,787	7,397,124
Long term finance	19	-	2,120,706
Deferred government grant	20	-	-
Interest free loan	21	549,000,000	549,000,000
		<u>1,745,635,416</u>	<u>1,317,885,673</u>
CURRENT LIABILITIES			
Current portion of long term finance	19	-	74,769,364
Current portion of deferred government grant	20	-	-
Revolving loan under PMIFL	22	110,192,969	110,192,969
Short term borrowings	23	2,406,603,701	2,594,055,040
Interest accrued	24	130,130,276	62,738,410
Accrued and other payables	25	1,866,458,547	1,158,271,352
		<u>4,513,385,494</u>	<u>4,000,027,135</u>
TOTAL LIABILITIES		<u>6,259,020,910</u>	<u>5,317,912,808</u>
NET ASSETS		<u>3,909,363,426</u>	<u>3,284,100,783</u>
REPRESENTED BY:			
Endowment fund	27	2,501,000,000	2,001,000,000
Revaluation surplus on property and equipment	28	134,770,080	134,785,700
Special reserve		9,763,321	5,177,410
Loan loss reserve		124,083,124	124,083,124
Accumulated surplus		1,139,746,901	1,019,054,549
		<u>3,909,363,426</u>	<u>3,284,100,783</u>
CONTINGENCIES AND COMMITMENTS			
	29		

The annexed notes from 1 to 47 form an integral part of these financial statements.


CHIEF EXECUTIVE


DIRECTOR

**SINDH RURAL SUPPORT ORGANIZATION
STATEMENT OF INCOME AND EXPENDITURE
FOR THE YEAR ENDED JUNE 30, 2023**

	Note	2023 Rupees	2022 Rupees
INCOME			
Amortization of grants - net	30	3,473,207,319	3,658,356,303
Income from microcredit loans	31	551,548,994	477,709,633
Profit on investments and bank deposits	32	475,161,918	272,068,655
Other income	33	178,945,341	100,087,340
		<u>4,678,863,572</u>	<u>4,508,221,931</u>
EXPENDITURE			
Programme assistance	34	3,908,819,052	3,845,481,511
Operating expenditure	35	213,336,111	227,561,456
Financial charges	36	342,926,380	142,851,218
Provision against non-performing microcredit loans	9.2	122,063,818	55,103,006
		<u>4,587,145,361</u>	<u>4,270,997,190</u>
Taxation	37	-	-
Excess of income over expenditure		<u>91,718,211</u>	<u>237,224,741</u>

The annexed notes from 1 to 47 form an integral part of these financial statements.

CHIEF EXECUTIVE

DIRECTOR

**SINDH RURAL SUPPORT ORGANIZATION
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED JUNE 30, 2023**

	Note	2023 Rupees	2022 Rupees
Excess of income over expenditure		91,718,211	237,224,741
Other comprehensive income for the year:			
Items not to be reclassified to statement of income and expenditure in subsequent periods:			
Actuarial gain relating to defined benefit obligation	18.2.3	- <u>33,544,432</u>	- <u>2,844,696</u>
Total comprehensive surplus for the year		<u><u>125,262,643</u></u>	<u><u>240,069,437</u></u>

The annexed notes from 1 to 47 form an integral part of these financial statements.


CHIEF EXECUTIVE


DIRECTOR

**SINDH RURAL SUPPORT ORGANIZATION
STATEMENT OF CHANGES IN FUNDS
FOR THE YEAR ENDED JUNE 30, 2023**

Note	Endowment fund	Capital reserve	Revenue reserve			Total
		Revaluation surplus on property & equipment	Loan loss reserve	Special reserve	Accumulated surplus	
----- Rupees -----						
	2,001,000,000	134,770,080	100,613,764	-	807,647,503	3,044,831,347
Surplus for the year	-	-	-	-	237,224,740	237,224,740
Other comprehensive income for the year	-	-	-	-	2,844,696	2,844,696
Total comprehensive income for the year	-	-	-	-	240,069,436	240,069,436
Transfer to unappropriated profit on account of incremental depreciation	-	15,620	-	-	(15,620)	-
Transfer to special reserve	-	-	-	5,177,410	(5,177,410)	-
Transfer to loan loss reserve	-	-	23,469,360	-	(23,469,360)	-
Balance as at June 30, 2022	2,001,000,000	134,785,700	124,083,124	5,177,410	1,019,054,549	3,284,100,783
Surplus for the year	-	-	-	-	91,718,211	91,718,211
Other comprehensive income for the year	-	-	-	-	33,544,432	33,544,432
Transfer to Endowment fund	500,000,000	-	-	-	-	500,000,000
Transfer to unappropriated profit on account of incremental depreciation	-	(15,620)	-	-	15,620	-
Transfer to special reserve	-	-	-	4,585,911	(4,585,911)	-
Balance as at June 30, 2023	2,501,000,000	134,770,080	124,083,124	9,763,321	1,119,746,901	3,909,363,426

The annexed notes from 1 to 47 form an integral part of these financial statements.


CHIEF EXECUTIVE


DIRECTOR

Credits

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Khaleel Ahmed Tetlay

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Bakhat Abro, Naimatullah Sawand, Khan Mohammad Mangi
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Publisher

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