



ANNUAL REPORT 2016-17

SCALING UP AND SUSTAINING
COMMUNITY



Sindh Rural Support Organization (SRSO)

Annual Report 2016-17



Sindh Rural
Support Organization (SRSO)

Credits

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VISION

To perceive Socially and Economically empowered Communities especially the marginalized ones and helping create a proactive Community Organizations by attitudinal change by setting free people's Potentials and willingness to alleviate poverty.

MISSION

To meet the challenge of battering poverty and help the poor to get above the poverty line and have a standard life. To help marginalized rural people harness their potential to bring about change in their quality of life on a self help basis.

OBJECTIVES

To unleash people's potential and willingness to alleviate poverty in Sindh

To reinforce and compliment Government of Pakistan's policy of Poverty Alleviation

To support and strengthen Government of Sindh's efforts to translate Poverty reduction strategies into actions

SRSO Outreach & Programme/Projects

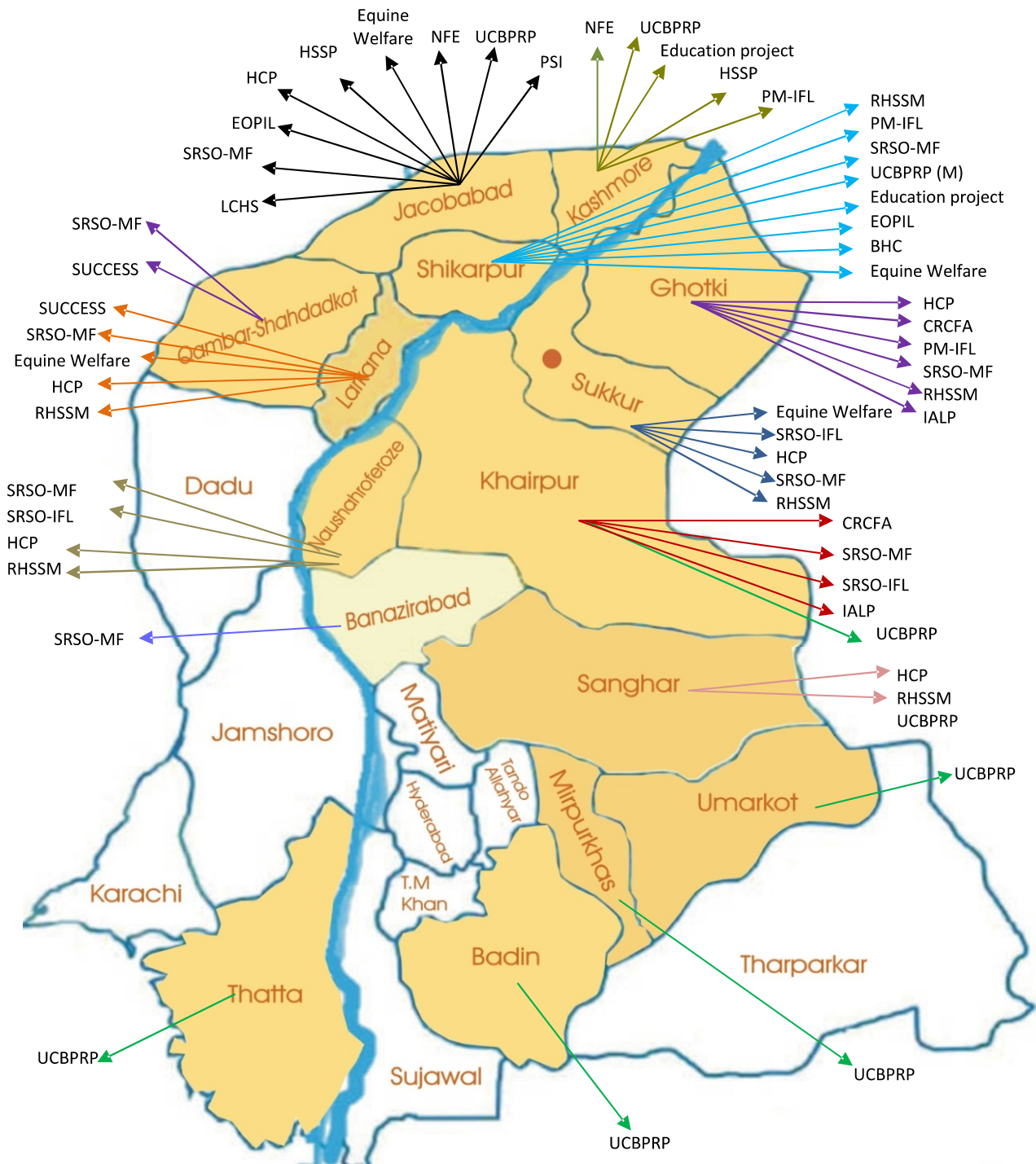


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Organization Information

Board of Directors

Mr. Shoaib Sultan Khan (Chairman)
Ms. Naheed Shah Durrani
Dr. Shereen Mustafa
Mr. Fazalullah Qureshi
Mr. Tasneem Ahmed Siddiqui
Mr. Ghulam Sarwar Khero
Mr. Ghulam Mustafa Abro
Mr. Suleman G. Abro
Mr. Aazar Ayaz
Dr. Rashid Bajwa
Mr. Muhammad Nazar Memon
Mr. Naseer Ahmed Memon
Mr. Muhammad Dittal Kalhoro (CEO)

Ex-Officio Members of SRSO

2016-17

Chairmen, Planning & Development Deptt: (P&D) GoS
Secretary, Local Govt. Deptt. GoS
Secretary, Finance Deptt. GoS
Commissioner – Sukkur Division
Commissioner – Larkana Division

Finance & Executive Committee

Mr. Fazalullah Qureshi (Chairperson)
Dr. Rashid Bajwa (Member)
Mr. Muhammad Nazar Memon (Member)
Mr. Ghulam Mustafa Abro (Member)
Mr. Naseer Ahmed Memon (Member)

HR Committee

Ms. Naheed Shah Durrani (Chairperson)
Mr. Fazalullah Qureshi (Member)
Mr. Tasneem Ahmed Siddiqui (Member)

Audit / Risk Management Committee

Mr. Muhammad Nazar Memon (Chairperson)
Mr. Ghulam Sarwar Khero (Member)
Mr. Aazar Ayaz (Member)
Mr. Ghulam Mustafa Abro (Member)

Auditors

M/s EY Ford Rhodes
Chartered Accountants
96-B-I, 4th Floor Pace Mall Building,
M.M. Alam Road, Gulberg-II,
Lahore, Pakistan.

Legal Advisor

Mr. Udha Ram Rajput

Registered Office

Head Office - Complex, Shikarpur Road, Sukkur

Chief Financial Officer

Mr. Zahid Karim Shar-ACA

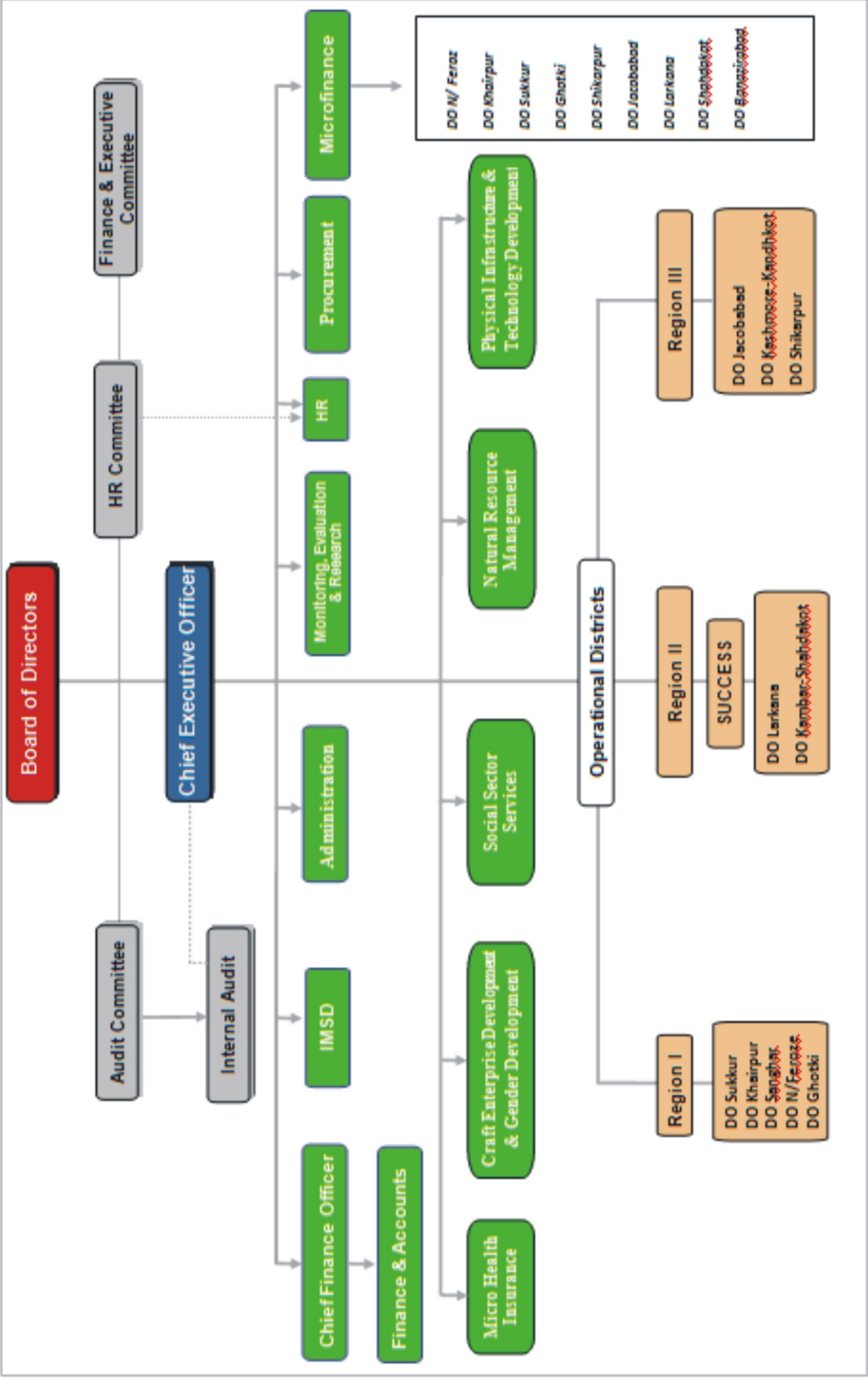
Company Secretary

Mr. Masood-ul-Hasan Hashmi

Website & Facebook

www.srso.org.pk
www.facebook.com/SRSO.official

Organogram



Acronyms

AKRSP	Aga Khan Rural Support Program	BCC	Behavior Change Communication
BDG	Business Development Group	BHU	Basic Health Unit
BISP	Benazir Income Support Program	BLF	Big Lottery Fund
BoD	Board of Directors	CAPI	Computer Assisted Personal Information
BBSYDP	Benazir Bhutto Shaheed Youth Development Programme	CAT	Community Awareness Toolkit
CART	Credit Appraisals & Recovery Techniques	CDD	Community Driven Development
CDP	Community Development Programme	CHW	Community Health Worker
CED	Crafts Enterprise & Development	CIs	Community Institutions
CIF	Community Investment Fund	CO	Community Organization
CPI	Community Physical Infrastructure	CRCFA	Child Rights in Cotton Farming Areas
CRP	Community Resource Person	CTC	Chip Training & Consulting
CEO	Chief Executive Officer	CYP	Couple Year of Protection
CSG	Community Support Group	CRAN	Child Rights Advocacy Network
DHO	District Health Officer	CMST	Community Management Skill Training
EU	European Union	DWSS	Drinking Water Supply Scheme
FGD's	Focus Group Discussions	EWP	Equine Welfare Project
GD	General Dispensary	GAD	Gender & Development
HH	Household	HCP	Health Care Provider
HSSP	Health Strengthening Support Project	HRD	Human Resource Development
IA	Internal Audit	HCC	Health Communication Component
IMSD	Institute of Management and Skills Development	IGG	Income Generating Grant
LCH	Low Cost Houses	IMR	Infant Mortality Rate
MERU	Monitoring, Evaluation & Research Unit	LSO	Local Support Organization
MNCH	Maternal & Newborn Child Health	LMST	Leadership Management Skill Training
MHI	Micro Health Insurance	MFCC	Multi Functional Community Centre
MIS	Management Information System	MNA	Member of National Assembly
MMR	Mother Mortality Rate	MPA	Member of Provincial Assembly
NRSP	National Rural Support Organization	MWRA	Married Women Reproductive Age
NAVTTTC	National Vocational & Technical Training Commission	NFE	Non Formal Education
OPA	Older People Association	NRM	Natural Resource Management
PITD	Physical Infrastructure & Technology Development	NPGP	National Poverty Graduation Program
PIU	Program Implementation Unit	OTW	Orientation Training Workshop
PMIFL	Prime Minister Interest Free Loan	PDMA	Provincial Disaster Management Authority
RCED	Rural Credit & Enterprise Development	RSP's	Rural Support Programme's
SUCCESS	Sindh Union Council & Community Economic Strengthening Support	PSC	Poverty Score Card
SMT	Social Mobilization Team	PPAF	Pakistan Poverty Alleviation Fund
UCBPRP	Union Council Based Poverty Reduction Program	RSPN	Rural Support Programme Network
VDC	Village Development committee	SSS	Social Sector Service
		SRSO	Sindh Rural Support Organization
		SO	Social Organizer
		TRDP	Thardeep Rural Development Program
		VO	Village Organization
		VHC	Village Health Committee
		WASH	Water, Sanitation & Hygiene

CEO Message

I am glad to present the 14th Annual Report of the SRSO. The year 2016-17 is significant in terms of access to more rural households in rural areas. The reporting year witnessed the credible work being undertaken by organized rural women who are making the best use of their potentials, and are entirely committed to transform their lives in a collective manner.

I am delighted to share that Government of Sindh has approved the expansion of the UCBPRP in six more districts [Khairpur, Umerkot, Badin, Thatta, Sanghar and Mirpur Khas] to bring SRSO almost in entire Sindh. It is expected that with the implementation of GoS funded UCBPRP; SRSO will reach out **1.3** million rural households of **15** Districts. UCBPRP and EU funded SUCCESS programme will contribute viable socio-economic changes in the lives of poor people, and will help households to come out of poverty. Besides UCBPRP, the EU funded SUCCESS is also being implemented in the two districts Larkana and Kamber-Shahdadkot. These two programmes are enabling rural organized women to showcase their potentials and achievements, in a way that enriching the three pillars i.e. social, political and administrative in these districts.

Social mobilization is a key part of SRSO and as such LSOs have taken part in countless events; celebrating International Women's Day, tree plantation and arranging camps for EPI, Student enrolment, CNIC's etc. It is humbling to see how far these women can reach when they are given the opportunity. I am happy to see so many LSO's are so vibrant and self sustaining especially in result of the flagship UCBPRP program.

Micro Finance wing of SRSO performed exceptionally well during the 2015-16 and 2016-17, in terms of clean portfolio as well as controlled expenditures and recovery rate of more than 99% that resulted sizable profits in FY 2016-17. Now, the portfolio of Micro Finance is well set to increase and expand operations by next year.

The visit of EU Ambassador to SRSO for three days was a major event in 2016-17. He visited the UCBPRP programme in Shikarpur district and the EU funded SUCCESS programme in Larkana district. He had meetings with local political leadership and the district administrations. He met with rural



organized women and witnessed their initiatives and progress made so far. He praised the efforts and marvelous work of organized rural women.

I would also mention as well as acknowledge the financial support being provided by the European Union for the SUCCESS programme, GoS for the UCBPRP, USAID for the NFE, PSI and UNICEF for MCHIP, Help Age for BLF and Brooke Pakistan. I owe my huge debt of gratitude to all donors and supporters that their core support and financial assistance enabling SRSO to access maximum poor households for greater cause of poverty reduction and empowerment of rural women.

The magnificent achievements of organized women are a matter of great pleasure for SRSO and undersigned. Their unshaken commitment, constant efforts, and most importantly collective approach are becoming the secret of their success and inspiration for others. I would extend my profound gratitude to all organized communities, especially women for their excellent work being undertaken and firm trust they have been showing in SRSO and its field teams. Their activities and work moving in a right direction and paving a way to eliminate the extreme poverty in the days to come.

Mohammad Dittal Kalhoro

Chief Executive Officer
SRSO Sukkur

SRSOs key achievements during last 5 years (2013-2017)

Key Performance Indicators		Achievement as of June -2013	Achievement as of June-2014	Achievement as of June-2015	Achievement as of June-2016	Achievement as of June-2017
No. of Operational Districts		10	10	10	11	15
No. of SRSO Intervened Union Councils		374	375	380	395	418
No. of SRSO Intervened Tehsils		48	48	48	52	52
No. of SRSO Intervened Villages		12,501	12,540	12,614	12,964	13,436
No. of Household Organized		591,719	591,984	596,980	600,921	709,691
VO Formation		7,320	7,343	7,357	7,429	8,000
LSO Formation		91	128	128	130	136
CO- Formation	Women	34,642	34,658	34,947	35,184	40,944
	Men	2,383	2,383	2,383	2,383	2,383
	Mix	40	40	40	40	40
	Total	37,065	37,081	37,370	37,607	43,367
CO-Membership	Women	553,067	553,322	558,318	562,259	671,029
	Men	38,662	38,662	38,662	38,662	38,662
	Total	591,729	591,984	596,980	600,921	709,691
Community Saving (Rupees)	Women	110,586,926	110,586,926	110,633,356	114,103,166	124,229,248
	Men	6,803,469	6,803,469	6,803,469	6,803,469	6,803,469
	Total	117,390,395	117,390,395	117,436,825	120,906,635	131,032,717
Income Generating Grant (IGG) Amount Disbursed (Rupees)		82,935,100	82,935,100	82,935,100	82,935,100	82,935,100
No of IGG Beneficiaries		7,608	7,608	7,608	7,608	7,608
Community Investment Fund (CIF) distributed (in Millions) as grant to community institutions		938.42	1,059.10	1,064.64	1,064.64	1,073.94
No. of CIF Beneficiaries		94,183	101,383	101,702	101,702	102,531
Total amount of Micro credit disbursed (in Millions)		4,240.26	5,923.41	6,929.05	8,058.11	10,227.57
No of Beneficiaries of Micro Credit Programme		270,177	357,505	403,584	451,783	543,289
No of Community members trained		239,153	246,718	249,295	252,217	263,581
Micro Health Insurance (head count)		615,386	619,095	619,197	619,197	619,197
Total No of CPIs and Housing Schemes Initiated		39,555	39,741	39,928	40,139	40,151
Total amount of CPIs and Housing schemes Initiated (in Millions)		2,567	2,619	2,670	2,722	2,779
Total Beneficiary Households		227,005	231,315	234,500	235,856	238,568

Introduction of SRSO and Social Mobilization

The Sindh Rural Support Organization (SRSO), is a not for profit organization licensed under Section 42 of the Companies Act 2017 (formerly known as Companies Ordinance 1984) of Pakistan. It was established in 2003 with an endowment of Rs One Billion by Government of Sindh, in order to harness the potential of poor people to rise above the poverty line by fostering three tiers social mobilization structure to access services of skill development health and education. SRSO works at the grassroots level to strengthen the poor through social mobilization and multiple interventions which could gradually help the marginalized populations to move on to sustainable livelihoods. SRSO started working 14 years ago and took up

projects funded by Government and Local & International Organizations to implement rural development.

The reporting period has witnessed the increasing tendency of rural women in fostering the networks of their institutions under the UCBPRP and SUCCESS Programs. Social mobilization has been paving the ways for the women to come forward, realize their potentials and make the best use of their innate potentials to reduce extreme poverty and improve socio-economic conditions in rural areas. The women led institutions are effective, more responsive, reliable and sustainable when tackling the poverty dimensions and issues existing at the household level.



Outreach

In terms of outreach, 2016-17 remained an outstanding year. The expansion of GoS funded UCBPRP started in six districts of southern Sindh. EU funded SUCCESS has also enhanced numbers in regards to new households accessed and organized and more CIs formed in two programme districts.

During the reporting period, SRSO has successfully enhanced its outreach with respect to social mobilization and its core activities. As of June 2017, a total of 709,691 households have been organized in 15 districts, 52 taluka and covering the 418 rural union councils. The essence of mobilization is when these households decided to come into the fold of their own organizations at different levels. As a result, 43,367 community organizations [COs] have been formed at the para or Muhalla level. The formed COs gave emergence to the village level organizations and formed 8,000 village organizations [VOs]. These VOs further federated and established their 136 local support organizations [LSOs] at the union council level.

Community investment fund [CIF] has been considered a fund which has potential to enable poor households to establish their livelihood sources and could initiate income generation at the household level through various small-scale activities. During the year 2016-17, a total of 829 poor households have been provided community investment fund, amounting to 9.30 million in operational districts of UCBPRP and the SUCCESS programme. Apart from CIF, microfinance [MF] has also been a core program in terms of the soft loans to the poor communities. Under MF 1,617.41 Million has been disbursed to the 64,763 households who directly benefit in starting their small business operations.

Community Physical Infrastructure [CPI] is also dealing with the infrastructure issues mainly prevalent in rural areas. SRSO involves rural organized women to initiate, manage and maintain schemes/infrastructures built in rural areas. The

CPI schemes contribute effectively by enabling poor households to have easy and uninterrupted access to the local markets to sell their products/production. SRSO started 40,151 CPI schemes including Low Cost Houses which essentially benefiting the 238,568 rural communities.



Union Council Based Poverty Reduction Programme (UCBPRP)

The Union Council Based Poverty Reduction Program (UCBPRP) 2009-2013 is a revolutionary program of Planning & Development (P&D) Board, Government of Sindh mean to reducing poverty by harnessing the potential of people. Initially program was implemented in two districts Kashmore and Shikarpur with the cost of PKR 3.36 billion. After observing the significant achievement as well as performance in both districts the Government of Sindh expanded the program in two other districts, Jacobabad and Tharparkar, with the cost of PKR 2 billion.

The UCBPRP is the first Poverty Reduction model of Pakistan and was a big community development initiative to reduce poverty in

rural and unprivileged communities of Sindh. This was an initiative for the alleviation of poverty through the participatory Social Mobilization approach at the household level.



Achievements under UCBPR Program by the Project period (2009-13)

Number of Districts (Shikarpur, Kashmore-Kandhkot & Jacobabad)	3
Number of Talukas	10
Number of Union Councils	116
Number of Households Surveyed	353,944
Number of Households Organized	267,544
Number of Community Organizations (COs) formed	15,630
Number of Village Organizations (VOs) formed	5,297
Number of Local Support Organizations (LSOs) formed	100
Capacity building of CO Members	59,351
Capacity building of VO Members	39,381
Capacity building of LSO Members	690
Income Generating Grants (HHs)	7,608 (82.9 Million)
Community Investment Fund (HHs)	99,583 (1000 Million)
Vocational Training Programme (Pax)	31,002
Low Cost Houses	12,631
Enterprise Development Groups	94
Micro Health Insurance (Families)	56,541
Non Functional Schools Functionalized	102
Community Elementary Cluster Schools	9
Number of villages Rehabilitated	43
Community Physical Infrastructure Scheme	857

UCBPRP Retreat-2016



The Union Council based Poverty Reduction Program (UCBPRP) Retreat 2016 was organized at SRSO Complex Sukkur from 2nd to 4th October 2016. The event was chaired by Mr. Shoaib Sultan Khan (Chairman-SRSO). The event was started formally with the welcome note by the CEO-SRSO. The objective of this event was to develop a way forward future strategy for strengthening and sustaining community-based institutions. Among

participants were the distinguished guests and notable, different stakeholders, government representatives, RSPs representatives, CEOs from RSPs, women leaders from CIs and SRSO UCBPRP program staff. Group work and presentations were given on various topics by the participants. Revealing and proposing the future strategies for the active engagement of community-based institutions.

UCBPRP Maintenance Phase:

Since the start of Maintenance phase of UCBPRP, the role of community institutions has become much proactive and responsive to revolve the CIF to reach the remaining Households falling into 0-18 PSC band. LSOs are uniquely able to develop linkages with government and non-government organizations, donors, agencies, and private sector

in order to develop plans and programs for the sustainable use and management of natural resources in their areas of operation and also pay particular attention to opportunities and community needs by involving women and the poorest, in their own development, within the social and cultural context.

Key Initiatives and Linkages Developed by LSOs during the year

1. LSO Mehran UC Bhirkhan (Shikarpur) has won the election of Child rights advocacy network-CRAN Secretariat among 41 Civil society organizations' of district Shikarpur for one year.
2. LSO Mehran is busy in child rights advocacy in the entire district.
3. MNA Mr. Aijaz Khan Jakhrani met with LSO Anmol UC Dasti (Jacobabad) leaders in order to support him in election and he has ensured his generous support to LSO Anmol when they require.



4. LSO Bukhari UC Rasool Bux Chachar (Kashmore@Kandhkt) representatives met with MPAs, MNAs, and Line departments of their area and got development works for deprived villages of their UC, supported poor women in getting BISP Cards and specially supported health department during each Polio campaign.

5. LSO Awaz UC Mungrani (Shikarpur) has resolved to recover the school building from the landlord and regularize the other two days functional schools in its meeting.
6. Eleven LSOs have received appreciation certificates during the UC level recognition ceremonies from CTC-PPAF for self reporting and maintaining their meeting records and decisions.
7. LSOs have shared their success stories at different events like: RSPN Retreat, UCBPRP Retreat, Sartyoon Sang Exhibitions, with International delegations etc.
8. Enrolment in community managed primary schools and Cluster schools have increased this year through the dialogue and continuous follow-ups by the LSOs.

Sindh Union Council and Community Economic Strengthening Support (SUCCESS)

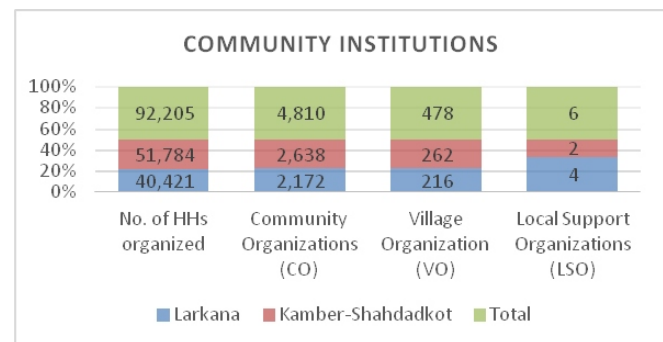
After the success of UCBPRP program in 2015, the European Union (EU) expressed their desire to expand a UCBPRP model of P&DD- GoS in eight more districts of the Province of Sindh (Larkana, Kambar-Shahdadkot, Dadu, Jamshoro, Matiari, Tando Muhammad Khan, Tando Allahyar and Sujawal) with the cost of 82 Million Euros with the name of Sindh Union Council and Community Economic Strengthening Support (SUCCESS).

This five-year SUCCESS programme is being implemented by SRSO in two districts: Larkana and Kamber-Shahdadkot. In the rest of the districts, TRDP and NRSP are implementing the programme. This programme will contribute and expedite the efforts of the GoS, for the noble cause of poverty reduction & empowerment of women. SUCCESS is fully compatible with the tested and holistic social mobilization three-tiered approach of RSPs which directly demonstrating at the household, settlement and union council level. A most significant aspect of SUCCESS is the 100% women-led institutions at all levels, similar to the GoS-UCBPRP. It is anticipated that a significant number of community institutions would function effectively, and the programme would introduce substantial changes in the living standard of masses by improving 30% incomes through multiple livelihood options and operations at the household level in programme districts. Cumulative achievements by the June 2017 can be seen below for the SUCCESS program.

Poverty Score Card Census: This is the first and most important activity in terms of initiating the social mobilisation process at the household level. SRSO started the poverty scorecard census in March 2016 and completed the activity in January 2017. During the reporting period, a total of

185,928 households' data was collected, covering 1,294,117 people and 99 Union Councils in both programme districts. The enumerators entered the data on spot through android phones and uploaded it on MIS once they reached back in office.

Formation of Community Institutions



Formation of Community Organization [CO]: Community Organization is a base towards fostering the network of institutions. During the reporting period a total of 51,784 households have been organized by fostering 2,638 Community organizations [COs]. Getting organized into CIs has triggered the participation of women in the decision-making process at their household and community level. They discuss and decide the inclusion of new member households in their COs as well as effective use of saving through internal lending.

Formation of Village Organization [VO]: In SUCCESS programme, when 40% households of a settlement/revenue village are organized into the community organizations, it can form their umbrella organization known as Village Organization (VO). During the reporting period, a total of 478 Village Organizations [VOs] have been formed in both the districts.

Formation of Local Support Organization (LSO):

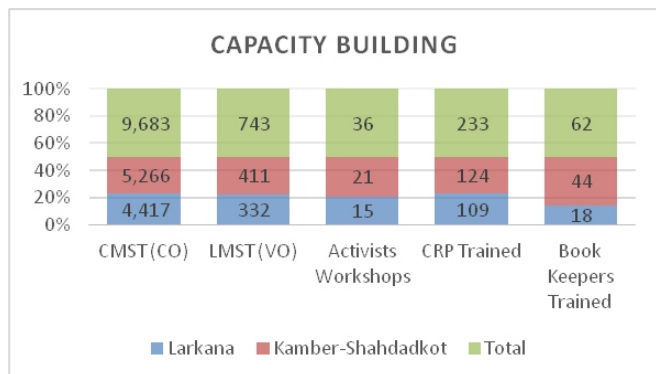
LSO is the third tier of community institutions that federates all VOs formed in a UC. The first LSO was formed on 31st Jan 2017 in UC Lashari, District Larkana. During the reporting period, a total of 06 LSOs have been formed in both the districts. During LSO formation meetings the nominated members from the VOs for LSO General Body were introduced and briefed about the resolutions of VOs received by SRSO. Like the VO formations, local stakeholders including government authorities are invited to become the part of LSO formation meetings.

Capacity Building of CIs

Community Management Skills Training (CMST): Followed by the formation of Community Organizations (COs), a three-day training for capacity building in the form of CMST is extended to the office bears (President and Manager) of the COs. During the reporting period, a total of 9,683 office bearers of COs have been trained and capacitated.

Leadership and Management Skills Training (LMST):

Capacitating the second tier community institution begins when more than 10 village organizations (VOs) are formed in a union council. The three-day long training events were organized at the unit or district offices. The LMST events are meant to enable the VO office bearers to manage the



functions of their organizations effectively. During the reporting period, a total of 743 office bearers have been trained.

Training of Community Resource Person (CRP):

CRP is an activist, mainly willing, committed, dedicated and educated who give his/her time for the participatory development initiatives in their area under the umbrella of CIs. In SUCCESS programme, all CRPs are women in both the districts. During the reporting period, a total of 278 CRPs have been identified and 233 CRPs have also been trained on community awareness toolkit (CAT) and community investment fund (CIF).

Activist workshops:

This activity under the SUCCESS programme, has been organized in order to provide a forum to the women CI leaders, activists and CRPs to interact with each and share their experiences, initiatives, plans and activities being carried out within their CIs. During the reporting period, a total of 36 events were organized in which CI leaders and CRPs participated.

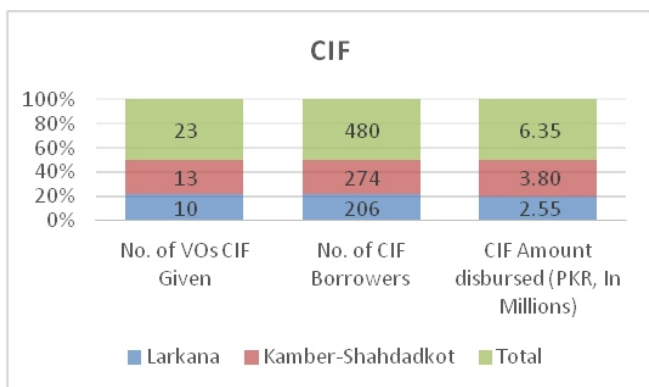


Sub Granting of CIF and CPI Interventions

In SUCCESS programme, the community investment fund (CIF) and community physical infrastructure (CPI) interventions are implemented through a process of sub granting to the community institutions, which is a statutory requirement of the programme.

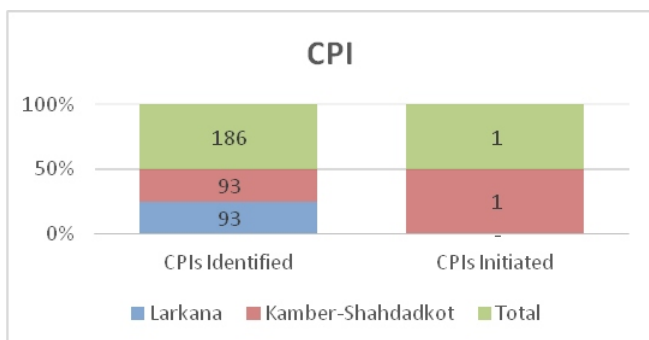
Community Investment Fund [CIF]:

CIF is given to the poor households who fall under 0-23 PSC bands. CIF is completely implemented and managed by the community institutions through the regular and productive revolving from one borrower to other borrower based on their needs and plan. CIF helping households to increase their savings and incomes and has the ability to increase the levels of empowerment and confidence in women. During the reporting period, a total of 480 poor households received CIF loans of Rs (6.35 million) under the SUCCESS programme.



Community Physical Infrastructure [CPI]:

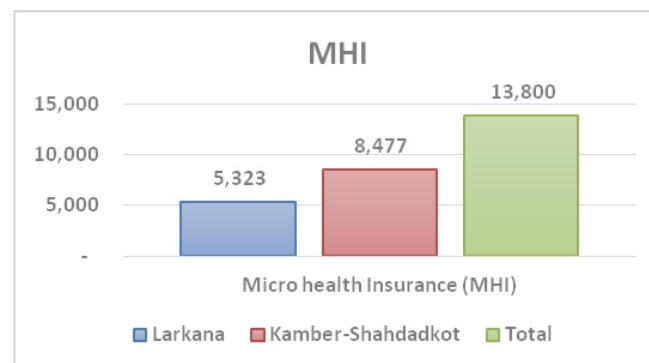
CPI is a component comprised of development schemes, being implemented through the assistance and full involvement of community institutions. The CPIs not only improve the villages but also provide daily wages employment to the much needed and poorest households. During the reporting period, a total of 01 scheme has been initiated. A part from initiation of schemes, a total of 158 schemes have been surveyed and the feasibilities are prepared. Regarding the identification and prioritization of schemes, the drinking water supply schemes (lead hand pumps), tube-wells, brick pavements, culverts are prioritized by the communities.



Micro Health Insurance:

In SUCCESS Programme, Micro Health Insurance (MHI) is a facility being provided to the poorest households who fall in the lower band of PSC, and are incapable to deal with the health shocks financially. In order to implement the component, a Joint Procurement Committee was formed comprising of Procurement personnel from all three RSPs. The hiring of service provider was determined through the competitive bidding process.

During the reporting period, a total of 13,800 poorest households have been insured with Jubilee Insurance for the year. The insurance period will be renewed on a yearly basis until the fifth year of programme implementation.



European Union (EU) Ambassador visits SRSO

In December 2016, European Union Ambassador Mr. Jean-François Cautain with his wife Mrs. Sonia Cautain visited SRSO. During their three-day stay at SRSO, they visited district Shikarpur and Larkana Districts to see interventions/impact of the UCBPR program and activities of SUCCESS program respectively. In addition to the field visits, EU ambassador also had meetings with Commissioner Sukkur, Mayor Sukkur, elected representatives and officials from local government. They also had an exclusive dialogue with women community leaders who participated from various VOs, LSOs and their networks formed in UCBPRP. During 3 days visit, Government of Sindh's representative from UCBPRP and RSPN colleagues also participated.



Expansion of Union Council Based Poverty Reduction Program

The expansion of UCBPR program in six districts [Khairpur, Umerkot, Mirpur Khas, Thatta, Badin and Sanghar] eventually enriching the social mobilization outreach of the SRSO in four new districts of South Sindh. During the reporting period, the program has started its activities with the inception of poverty scorecard census at the household level. It is expected that the program would expand and enhance the outreach like;

- I. In **321** UCs of 6 Districts, **1,023,605** estimated hhs will be interviewed through Poverty Score Card Census to target the eligible potential beneficiaries for the program interventions.
- II. Through social mobilization activities **716,523** households will be organized, which will be federated into **39,809** Community organizations, these COs would further from their village level **4,975** Village organizations, these VOs will emerge from their UC level institution and will form **321** local support organizations in six districts.

- III. **122,835** poor households will receive community investment fund [CIF] to implement their income generating activities at the household level.
- IV. **32,244** poor households and their siblings would get the different vocational skills training to establish their viable livelihood option to reduce poverty.

The 2016-17 was the year which witnessed the great zeal of efforts by the organized women especially in SUCCESS programme to address the issues that restricting the development. Community institutions have developed linkages with the line departments, service providers, and other organizations. Gradually, the synergies are also developed with other projects and initiatives at the grass root level. In result, the community-driven local development is taking place prominently. Now, the community institutions are capable to plan and implement their small level interventions on their own.

Gender and Development (GAD)

Gender and Development has always been an integral part of SRSOs program in Sindh. The implementation of gender inclusion in projects has seen significant and encouraging changes at both the household and community level. Women have been made the key recipients in livelihood and health programmes: UCBPRP, SUCCESS and Microfinance (MF) programme focuses entirely on the mobilisation of women in communities while other projects aim at transforming knowledge, attitudes and practices around maternal and child health. Gender inclusion has led to a significant rise in the number of women accessing agricultural inputs, participating in decision making, controlling household assets and rejecting gender based violence.

In the reporting year, there has been particular focus on the following projects:

- * Eight gender training workshops were carried out for communities, auxiliary and professional staff.

- * Attended Gender resource group meetings at Islamabad organized by RSPN.
- * Independent female management of community organizations.
- * Tree plantation campaign by community members.
- * Increased enrolment of female students in schools.
- * Improving confidence of women by encouraging them to present success stories at larger platforms.
- * Mobilizing women to support male counterparts in earning incomes



Natural Resource Management [NRM]

In order to preserve natural resources, SRSO's Natural Resource Management [NRM] sector undertook different activities dealing with agriculture, livestock, forestry and fisheries which actually forms and provides the basis for a balanced and sustainable development in a rural context. NRM helps rural households to think and adopt various livelihoods. With this vision, NRM builds the capacities of farmers and growers to adopt the modern and latest methods pertaining to the agricultural, livestock and fisheries for improved productions respectively.

NRM also supports and encourages poor farmers who generally encounter the issues of water shortage to adopt the latest methods of irrigation, including drip irrigation in rural areas. NRM also believes that the communities who are living in rural areas have huge potential to establish their own livelihoods. This demonstrates the additional support given to farmers for agriculture and livestock. Once these farmers and livestock owners are aware of modern methods, they can effectively contribute to produce the good yield in agri-based crops as well as vegetables, and improved productions in terms of milk and meat.

Rural communities also suffer in shortages of required food, rapidly growing populations and poor water management systems. This results in various issues and restrictions for the rural communities. With this undeniable perspective, NRM engages poor farmers to grow various vegetables through kitchen gardening using advanced seeds within their homes. Poor households can get fresh and healthy vegetables from their own efforts which also generates income at the household level. The improved and good productions are gradually leading the rural households to come out of poverty ladders.

During the reporting period, the Natural Resource Management [NRM] sector undertook sundry activities in all operational districts. Activity details are provided below:

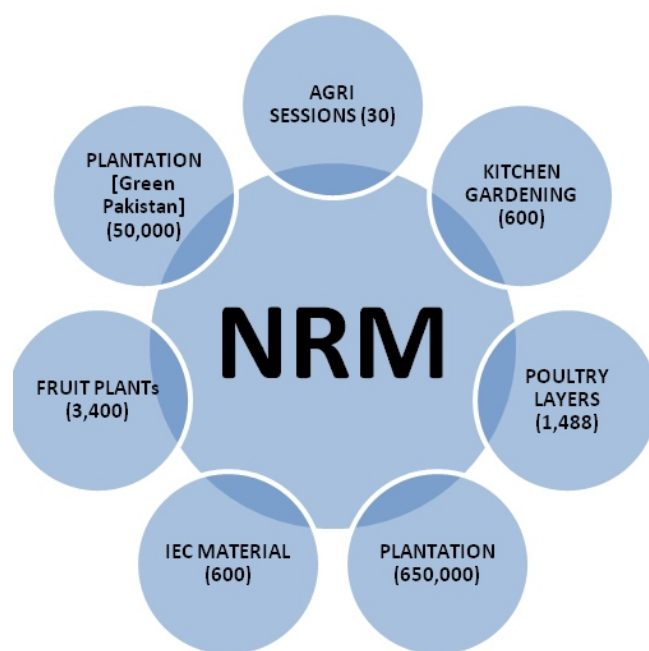
Agri Awareness Sessions

A total of 30 sessions have been conducted in the field with rural communities in which more than 1,110 farmers and other community members participated.

These sessions serve as preliminary guidance to willing and potential farmers. Through these sessions the poor farmers are being encouraged to think for the various credible options of livelihoods. The sessions create options for the households, when they discuss and seek information from NRM team.

Distribution of Poultry Layers

Before the distribution of poultry layers, NRM staff ensures that a household meets requirements: PSC should be 0-23, member of CO, female widow with more family members, widows and vulnerable, and agrees to participate in training events organized by SRSO. Any household which fulfills the criteria becomes eligible to get poultry layers support from NRM. During the reporting year, a total of 1,488 poultry layers have been distributed in three districts. At the time of distribution, the respective households are also capacitated regarding the rearing and effective management of poultry-chicks in rural context.



Prime Ministers-Green Pakistan Program

SRSO launched National Day of Green Pakistan Program in all its operational areas. SRSO in collaboration with federal governments' initiative to improve the forest and to combat climate change through Green Pakistan Programme (GPP) was formally launched on February 09, 2017, all across SRSO operational Areas. CEO (SRSO) Muhammad Dittal Kalhoro planted saplings on the occasion of Prime Minister's Green Pakistan Programme in Sukkur and later Community Institutions started tree plantations in nine districts in northern Sindh with the collaboration of district government,

Forest department, and Social Welfare department, Village Organizations, Community Organizations and LSOs. Furthermore, an Awareness walk was held along with SRSO organised community and community institutes', Office bearers and members to highlight the importance of a greener environment and to convey the message that it will help to adapt and mitigate the impacts of climate change in Pakistan, as the country is highly vulnerable to the phenomenon. A total of **50,000 trees** were planted in a day across operational districts of North Sindh.



Equine Welfare Project

SRSO with the financial assistance of BROOKE Pakistan is implanting a project for welfare of animals because as per survey donkeys have traditionally been used for carrying heavy loads of agricultural goods, sand & mud throughout the Pakistan. Poor people of Jacobabad, Larkana, Sukkur and Shikarpur communities are dependent on donkeys for earning. They are the most efficient yet the most neglected transporters in these areas. They are suffering from various social and health problems due to lack of care, shelter and health services. To attend the most neglected animals, SRSO started intervention through Equine welfare project (EWP) in aforementioned districts in 2011 by partnering with The BROOKE Pakistan. The vision of the project is "healthy working equine".

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Major focused activities of the year 2016-17

Project Activities	Total Project Target 2016-17	Total Progress as on June 2017	% of achievement against total target
Brooke Provide emergency treatment, deworming and vaccination	14,800	10,657	72%
Conduct Community Awareness meeting on BMPs	540	510	94%
Grooming Kit	720	530	74%
Cavas Water Bucket	480	362	75%
Eye Fringes	720	572	79%
Fixed Water Trough	19	11	58%
Portable Water Trough	22	18	82%
Conduct healthy animal competitions	4	4	100%
Hand Pump (water)	17	12	71%
Women Equine Welfare Group meetings	40	22	55%

Age Friendly Project by Big Lottery Fund (BLF) and HelpAge International (District Shikarpur & Jacobabad)

SRSO with the financial assistance of BLF & HelpAge International is implementing a project on strengthening the voice and livelihood strategies of older people who are a real wealth of society for offering guidance and direction to younger generations.



This project started in 2014 and this was the final year of the project which is totally based on federating the senior citizens into OPAs Older People Associations and building their capacity for betterment. At least 5,000 Older People (OP) have been approached to contribute in decision making at district and provincial levels. OPAs have engaged and influenced local authorities and financial and social protection institutions to better address the needs of older people. This project has assisted 1,000 older people in accessing existing social protection, microfinance and wider livelihoods support programmes. Furthermore, 2,000 OP (older People) received microfinance credit and age appropriate livelihoods skills training to better enable them to reduce their poverty by increasing their incomes and meeting their food and other priority basic needs. This strength will be used by OPAs to support their advocacy work pushing for

policy change within government, financial and social protection institutions.

The project activities are being conducted with 6,822 active and regular members including 3,464 older women (50.77%) and 840 persons with disabilities (12.31%) in 107 Older People Associations- OPAs. All OPAs are federated at district level and their federations are actively working for the rights of older people.

Paralegal support services is another component of project: Paralegal workers/volunteers from OPAs were trained on paralegal support services. A network was developed with different Human Rights Organizations, District bar Associations and Human Right Activists

in the project area. A referral mechanism is agreed with network members for paralegal support services.

Older persons and persons with disabilities were supported to access their existing entitlements at various government and non-government social protection institutes: Zakat and Usher, Pakistan bait ul Mal and Benazir Income Support Program.

The biggest achievement was the passing of a law bill named "The Sindh Senior Citizens Welfare Act, 2014" from Sindh Assembly unanimously.

Major focused activities of the year 2016-17

Name of Project Activities	Project Target	Total Progress as on June- 2017	% of achievement against total target
Distribution of Trees in OP!'s	36,600	36,600	100%
Establish new OPAs	50	50	100%
Registration of OPAs	50	57	114%
Opening Bank Accounts	56	42	75%
Link OPAs with LSOs at UC level	50	50	100%
Advocacy Campaign	100	100	100%
Identification of potential Trainees (Capacity Building)	700	700	100%
Arrange Training on OM	4	4	100%
Training Pax	100	100	100%
Arrange Training on Data Collection	8	8	100%
Training Pax	200	200	100%
Paralegal support	28	3	11%
Arrange Training of Planning & Monitoring	8	8	100%
Training Pax	200	200	100%
Arrange Training on Community Based Advocacy	8	8	100%
Training Pax	200	200	100%
Identification of potential Trainees (Livelihood)	1500	1500	100%
Arrange Trainings on Kitchen Gardening	11	11	100%
Training Pax	300	300	100%
Arrange Trainings on Home Based Poultry Raring	16	16	100%
Training Pax	450	455	101%
Election of OPA District Federation	2	2	100%
Arrange Trainings on Saving	11	11	100%
Training Pax	250	250	100%
Microfinance	500	500	100%



Craft Enterprise Development (CED)

SRSO's Crafts Enterprise Development Section aims to improve livelihoods for rural women artisans across operational areas, since October 2006. CED is exploring crafts & craftspersons and creating links for their businesses with SRSO Craft outlet & with other business parties/ companies etc. During the reporting year, Crafts Enterprises Development Section initiated in-house production unit as per the demand of the market and explored further avenues for sales and display of handmade products. This aimed to develop micro-level enterprises through a variety of subject-based capacity building activities: Enterprise Development marketing training, Product designing workshop, skill enhancement trainings, Artisans exposure visits, market surveys and exhibitions etc. All these inputs count a lot in the development of small business and enterprises at the local level and contribute in creating employment opportunities at the local level as

well. New product designing, market test and new methods of product promotion through the seminar, market surveys, exhibitions and direct market linkages are the key characteristics of this department.

During the year, a number of events were organised to promote the crafts these artisans have been making. Perhaps the most successful was a three day "Sartyoon Sang Crafts" exhibition held in Ocean Mall, Karachi. Leaders of 16 BDGs from eight districts of Northern Sindh took part and set up their own stalls. A wide variety of Sindhi handicrafts were shown and sold, including home textiles, basketry, jewellery, dresses and shawls. The event was highly popular and covered by a number of local news sites. All in all, the event was a success and significantly boosted recognition and awareness of Sartyoon Sang and the skill of women living in rural areas.

Major focused activities of the year 2016-17

B Craft Enterprise Development (CED)		
Sr. #	Activities	Cumulative Achievement as on June-2017
1	Training of Master Trainers	23
2	Formation of New BDG/BDGs strengthening, finishing linkages and small equipment support	135
3	Exhibition (Participation in Other)	124
4	Sartyoon Sang Exhibition Organized	10
5	Community Based Training (Product Design workshop)	174
6	Market Survey / Village Baseline Survey for new products	43
7	Exposure Trip for Artisans	40
8	Community Based Production Center	15
9	Marketing (design and develop promotion material/catalogue)	17
10	Business linkages of craft groups	28
11	New Products designed	194

Institute of Management & Skills Development

The Institute of Management and Skills Development [IMSD] was established by SRSO as an integral training arm and apex body in human development training in Sindh. IMSD works independently to cater to the various vocational and other community based training events in various trades including; Tailoring, Hand Embroidery, Advance Tailoring, Beautician, Home Made Products, Sewing Machine, Technician, Auto Mechanic, Motorcycle Mechanic, Car Driving, Building Electrician, Mobile Repairing, Air-



conditioning & Refrigeration, Computer Hardware & Software, Carpentry, Enterprise and Marketing etc. Training is provided to community organization members and their young siblings [males and females].

The tremendous successes, future prospects and endeavors for human development activities in less-privileged areas, make IMSD's role even more prominent and important. Now, with its broader outreach in training, this institution serves as a center of all training associated with human development. IMSD currently provides training and learning opportunities to people, particularly to youth, in order to improve their skills and enhance their knowledge so that they can meet the contemporary challenges in a competitive market to find an adequate livelihood source.

During the year 2016-17, IMSD has carried out a number of events of vocational skills training, community management and leadership skills, staff orientations and other relevant training.

Overall, the focus has remained on the effective conduct and delivery in all type of training events. The training details can be seen below:

Community Training

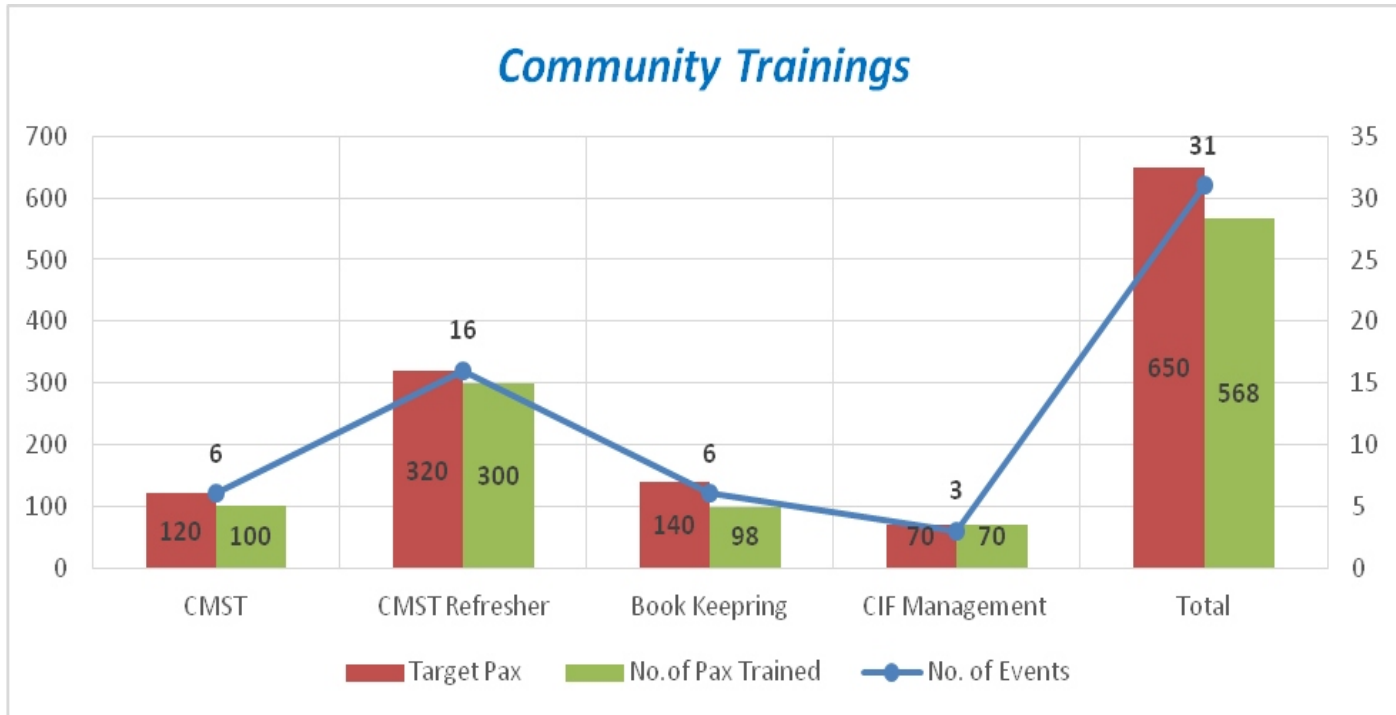
The effective functioning of community institutions entirely depends on the capacity building of its office bearers. Therefore, IMSD prioritized the training events of COs/VOs/LSOs, so that the CIs can be capacitated effectively. The purpose is to create a cadre of community leaders and managers to act as a link between the government and communities to increase productivity and income generating capacities. The main objective of training is to strengthen local activists' knowledge about development issues and impart necessary skills for becoming effective motivators and well equipped resource persons for their communities.

It is also intended that the capable and active CI leaders will initiate and expedite the community driven local development in an effective manner. During the reporting period, 5,605 CO leaders have been trained in community management skills training [CMST] & 2,800 VO and 1,400 LSO leaders have also been capacitated in leadership and management skills training. In addition to the above training events, 11,210 community members from various CIs have been trained on bookkeeping in CIs. The training allows participants to support CIs in effective record keeping. A total of 399 community resource persons are also capacitated on the social mobilization approach and further assist CIs in various activities. In order to mainstream gender issues, 360 members from different CIs and 160 staff members have also been trained on the topic of Gender Mainstreaming in a rural context.

CIF Management Training

CIF management training was organized to capacitate the CI leaders and CRPs involved in CIF related activities in UCBPRP districts. The purpose of training was to build the capacities of the community activists, so that they can manage CIFs independently in their CIs. The training mainly

covered topics including purpose of CIF loans, core principles of CIF, implementation methodology including disbursement and recovery mechanisms. During the reporting period, 70 activists / CI leaders have been trained and capacitated on the CIF management.



Technical and Vocational Training

Since its establishment, IMSD has been managing the technical and vocational training events and projects in various areas in different districts. The training is provided under 10 different marketable trades in partnership with various stakeholders and donors includes [BBSYDP, NAVTTC, and PPAF]. During the reporting period IMSD, with the partnership of BBSYDP and NAVTTC, has started a project in which vocational training centers are being established in various marketable trades in the areas of northern Sindh. The vocational training project mainly aims to address poverty and unemployment issues in youth

by providing them with different types of vocational skill training. The required vocational training would enable the employed youth to manage and initiate any livelihood source which causes income generation and become the permanent source of livelihood.

During the reporting period, 204 people have been trained, including 144 in stitching & sewing, and 60 in home made products, under the BBSYDP initiative. 46 people have also been trained, including 23 in fashion designing and 23 in computer-IT, under the NAVTTC component.

Physical Infrastructure & Technology Development [PITD]

Community physical infrastructures are a prerequisite in rural areas. This depends on the area and nature of needs, which are identified by the rural masses in their routine course. When infrastructures are built maintenance and upkeep becomes the role of communities, involving self-help and core contributions. The majority of infrastructures can be built and improved with effective maintenance, when rural communities take the responsibility through shared resources.

This does not include large scaled projects, but instead focuses on small initiatives and projects which meaningfully contribute to defining the quality of life of rural masses. SRSO mainly concentrates on the following projects: drinking/clean water hand pumps, reservoirs, latrines and drains, paved streets, link roads, culverts, bridges, lift irrigation, land leveling, drip irrigation and low-cost houses etc. These are beneficial to rural communities and create new pathways to link them to areas and markets. Each project is identified by the communities on a needs basis. SRSO's PITD team then gets involved and supports communities in viable schemes through well directed dialogues.

SRSO considers physical infrastructure projects to be an investment in the VO. Hence, SRSO works on the principle that local people understand their problems better than outsiders do, and are willing to address those problems. It is also assumed that they are willing and able to contribute financially to the projects. Nevertheless, the consent of rural

communities bears the integral part under each scheme before they can be initiated in rural areas. All schemes/projects implemented during the reporting period were built, managed and operated by the rural communities. The field engineers from the PITD section only provide handholding support to the communities as well as skilled and unskilled labor throughout the physical work.

Each scheme is assessed to check environmental stability and confirm that it does not have any adverse impact/affects over the living masses/population. Secondly, the sector's activities are undertaken with the fundamental belief in the power of participation by the community. This ensures the successful identification and implementation of anti-poverty interventions. During the reporting period, PITD's distinguishing feature is to maintain closed-focus on bottom up demand-driven approach in project identification.

During the reporting period, PITD implemented various community based physical infrastructure schemes, with the financial assistance of the following donors;

- The construction of "Low Cost Houses", funded by the Shaheed Benazir Bhutto Housing Cell.
- The Construction of 'Lift Irrigation Scheme", funded by the Pakistan Poverty Alleviation Fund-PPAF.
- The Construction of "Safe Drinking Water Supply Schemes" [DWSS], funded by SRSO from its core funding

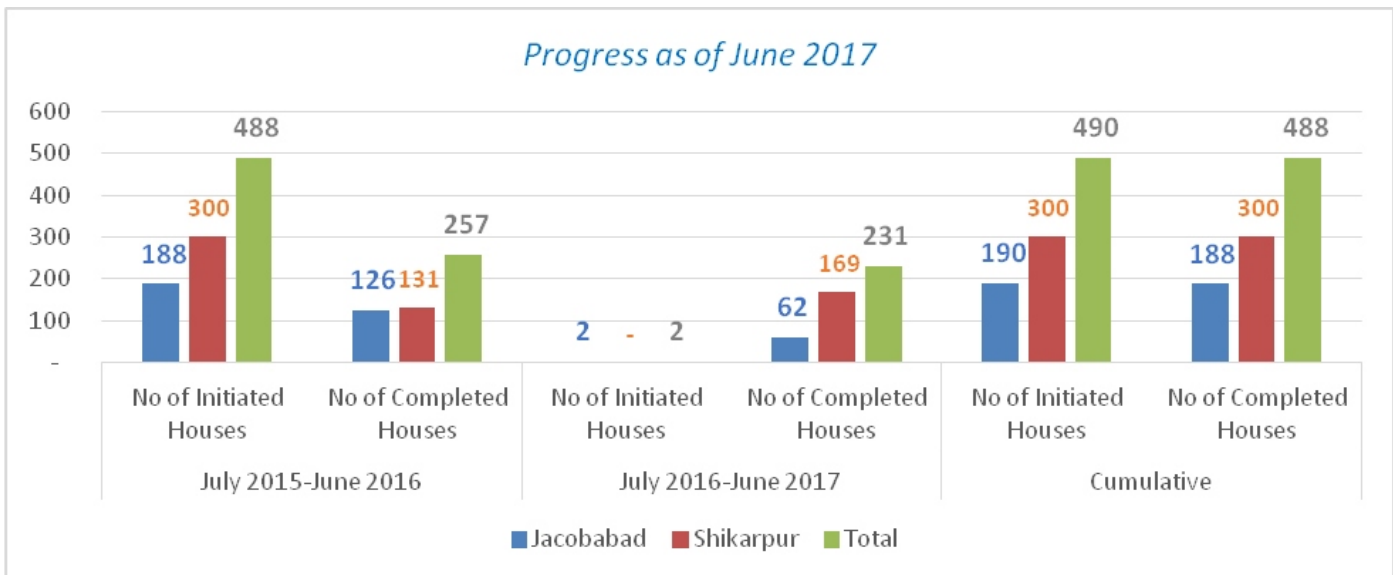
Construction of Low Cost Houses under the Benazir Bhutto Housing Cell

The construction of low cost houses [LCHs] for poor and houseless households has been made through funding from Shaheed Benazir Bhutto Housing Cell. The construction activity is undertaken in two districts including Shikarpur and Jacobabad. As of reporting year, 490 low cost houses have been successfully constructed as well as completed in both the districts. 190 LCHs were completed in district Jacobabad and 300 LCHs have been constructed in district Shikarpur. Each house

comprises of two rooms with a veranda and latrine. The physical work on these houses was initiated in year 2014 in both the districts. The PITD's dedicated engineering team regularly monitors and supervises the construction work and supports poor households in the completion of physical work. By the end of the reporting period, 488 houses have been handed over to the respective households, who are now happily living with their families.



Houses initiated and completed



Construction of Lift Irrigation Scheme, funded by the PPAF

With the financial assistance of Pakistan Poverty Alleviation Fund [PPAF], SRSO has started the scheme of Lift Irrigation in VO Shah Mohammad Phulpoto, which will benefit to the 120 farmer families. The project is likely to be continued in the coming year 2018-19 with the funding of PPAF. The brief detail and dimensions regards to the scheme are as follows;

- ❖ The project is implemented in Village Shah Muhammad Phulpoto Tehsil Rohri District Sukkur to fertile 150 acres of agriculture land.
- ❖ Six bores to be made and would be connected via a T-Joint ten feet below ground level. 25 HP peter engine and 17 HP centrifugal pump will be installed at three feet below ground surface and delivery pipe of 15 feet length will be fixed at the discharge end of centrifugal Pump.

- ❖ One water tank would be constructed at the discharge end of delivery pipe for easy convey of water to the irrigation channel.
- ❖ 90 Feet water channel would also be constructed for conveyance of water from tank to the available irrigation watercourse in the locality.
- ❖ One pump chamber will be constructed for safety and proper fixing of pump.
- ❖ Design capacity of water pump is 1.2 cusecs.
- ❖ 19 Houses of the villages will be benefited from this scheme.
- ❖ Total project cost is Rs. 456,054 including Rs. 367,057 PPAF's share whereas 88,996 CO share.

Construction of Safe Drinking Water Supply Scheme [DWSS] funded by the SRSO

SRSO used core funding to approve a scheme of Drinking Water for the CO Najam Din in District Sukkur. The scheme was primarily identified by the CO members and requested at the SRSO Sukkur office. There is a great issue in drinking water in their village. During the reporting period, the scheme's physical work also initiated by VO, for

which 5% of cost is spared for the maintenance of schemes

With the completion of this scheme, 425 resident household of these villages will get drinking water facilities within their homes. The safe drinking water would also improve the quality of life and living standards of masses living in the village.

Prime Minister Interest-Free Loan Project

PMIFL aims to eradicate poverty at household levels through providing microloans at the doorstep of the poor and the destitute. This facilitates and empowers the women of deprived society and provides economic and financial support to households that fall under the poverty scorecard of 0-40. Interest free loans are provided to these women so that they may improve their quality of life through income earning. This scheme is the vision of Prime Minister for rural poor women to access to financial resources which will control local investments in livelihoods and enterprise development. The Project will reach out and hold the resourcefulness and integrity of local community institutions in rural areas and the urban edge so that these can work closely with the Government to address and overcome poverty in their own areas. Following are the few main objectives of the project:

- Targeting rural households that have not previously accessed the microfinance sector. For these households, Interest-Free Loans (IFL) are available to men, women, and youth from poor, vulnerable and marginalized households. IFLS aim to engage them into productive economic activities that will improve their lives and allow them to positively contribute to the economy.
- The establishment of Union Council based Community Loan Centers, capable of assessing, distributing and recovering Interest-Free Loans to those households on a Poverty Scorecard of 0-40.
- Best utilization of this loan is through encouraging behavioral change by demanding loan beneficiaries to ensure specific health and education practices.
- Building an entrepreneur at smaller level through enhancing the entrepreneurial competencies amongst loan beneficiaries at the household level.



Major focused activities of the year 2016-17

Prime Minister Interest Free Loan (PM-IFL) Project			
Project Activities	Total Project Target	Total Progress as on June 2017	% of achievement against total target
No: of branches established	12	12	100%
# of application received	18,000	13,008	72%
# of Applications Approved	18,000	12,201	68%
# of Application Disbursed	18,000	12,201	68%
Amount Disbursed	378,000,000	242,636,998	64%
Total Recovery due as of June 2017	157,860,994	154,797,100	98%

Micro Finance

Currently, Micro Finance (MF) has been recognized to be the SRSO's "Right-hand" for poverty alleviation. MF initiated its operations in year 2004 with an apparent aim to facilitate poor men and women who lack in financial means through small loans. MF is also recognized for expanding the role of livelihood in the form of entrepreneurship and causing viable incomes at the household level. This enables communities to establish their own financial and economic means to improve the capital formation and income generation. To attain

this whole, MF has an obvious approach that reaches women clients who are more effective in reshaping domestic needs through available resources. This combination allows some to achieve financial stability.

With this eminent approach, SRSO is implementing Micro Finance (MF) program in ten (10) districts which almost covers the northern parts of Sindh province. The reporting year has experienced the significant improvement of outreach and new potential clients.

Sectors	Potential Beneficiaries	Amount Disbursed during July 2016 to June 2017 (in Millions)
Agriculture	24,158	606.42
Enterprise	24,763	634.61
Livestock	15,842	376.57
Total Disbursements	64,763	1,617.41

The MF staff have been facilitating the clients' use of loans for income generation purposes in order to maximize their profit. Not only clients are being facilitated but they are also monitored during the loan sanctioning and recovery, which introduces improvements at all levels. During the reporting period, MF offered loans to clients in three major components i.e. market loans/business loans, loans for agri-inputs and loans for livestock management.

Enterprise Development Program- EDP

This category mainly serves those clients who are residents of mainly urban and suburban areas of towns and cities. These clients may start small businesses from the amount of loan that they get or even they can support their running business if they are facing financial disturbances. Clients that we came across included those females who are running little shops inside their homes, women running training centers for sewing and embroidery work, housewives supporting their already established beauty parlors, etc.

Beside this, SRSO's two initiatives on economic development have been consolidated into Small Business Loan and Business Loan and comprises of market loan and EDP loan. Both components are managed together. In Business Loan male are specifically target clients while in Small Business

Loan target women as beneficiaries. The SRSO-Micro Finance Sector continues to improve the socio economic conditions of the poor communities in the SRSO- areas.

Agri-inputs: MF provides loans to such farmers who are lacking financial means to cultivate their lands during the season. Under the agri-input category the farmers who are willing and want to cultivate their barren lands in order to get abundant production are provided loans in rural areas and villages. With this small financial loan/support the farmers are purchasing seeds and fertilizers to initiate the land cultivation and making their barren fields greener, enhancing land-ability to produce improved yields.

The loans are provided to such clients who have their own land of up to three (3) acres. Technical support is also provided to farmers in order to prevent the chance of low productivity. The reporting period witnessed a total of 24,158 clients receiving loans, PKR: 606,424,000, from SRSO MF. The small agri-input supports making small landholders good farmers who get abundant production. This meaningfully addresses the issue of food insecurity in rural areas, causing good returns to those landholders, and marking the foundation for suitable and viable livelihood option.

Loans for Livestock: Livestock rearing / management is common in rural areas. This also proves as source of income for poor households. MF recognizes the significance and contribution of livestock in terms of profitability and sustainability in rural context. With this approach, MF provides loans to willing women who further utilize the amount for income generation at household level. These loans are used by the women to help significantly increase the incomes of poor households.

The loans under livestock category are provided for 12 months which is recovered in a lump sum within the fixed period outlined in documents. During the reporting period, a total of 15,842 clients received PKR: 376,376,000 under this category from MF. The amount is mostly used for purchasing calves and goats. After extensive management when animals reach maturity, the owner sells them in the local market and gets a good amount with adequate profit. The profit enables the households to return the amount back to MF and also plan the further investment and purchasing of animals to support the household's livelihood.

Capacity building of MF Staff

In order to complement the implementation of activities in the field, the training of field staff has been indispensable to organize. In this context, during the reporting period, a training event on "Credit Appraisal and Recovery Techniques" (CART) has been organized at SRSO complex, Sukkur. The training comprised of two days. 25 newly hired staff members from MF operational areas participated. The participants were oriented on the process for conducting appraisals and the basic understanding regarding the concepts of Micro Finance.

Apart from capacitating staff through training, exposure visits have also been conducted in different areas of MF operational districts. In this regard, district Benazirabad team visited the EDP program at Rohri branch, district Sukkur and also visited the branch Meherabpur, district Noshehro Feroz. The purpose of arranging these visits was to observe and learn new things in order to improve team performances and fulfill the task in timely manner. Both exposure visits served as a bilateral learning opportunity for field teams.



Achievements during the Financial Year 2016-17

Activity	Since Inception as of June 2016	2016-17											Total
		Ghotki	Jacobabad	Kandhkot	Khairpur	Larkana	N.Feroz	Shahdadkot	Shikarpur	Sukkur	S-Benazirabad	Sub Total	
Total Disbursement	8,609,409,573	45,984,000	137,494,000	-	300,022,000	280,934,000	240,735,000	298,594,000	92,964,000	195,160,000	25,727,000	1,617,414,000	10,227,023,573
Male	1,001,071,600	34,121,000	7,240,000	-	65,574,000	343,000	33,249,000	-	494,000	9,960,000	1,570,000	152,551,000	1,153,622,600
Female	7,608,337,973	11,863,000	130,254,000	-	234,448,000	280,591,000	207,486,000	298,594,000	92,470,000	185,200,000	24,157,000	1,464,863,000	9,073,400,973
No of Loans	478,493	1,469	6,032	-	12,144	11,189	9,344	11,745	4,075	7,555	1,210	64,763	543,256
Male	56,853	1,067	299	-	2,232	16	994	-	17	304	52	4,981	61,834
Female	421,640	402	5,733	-	9,912	11,173	8,350	11,745	4,058	7,251	1,158	59,782	481,422
No of COS/ CG	25,127	412	692	-	2,171	1,947	1,530	1,855	600	1,634	399	11,240	21,312
Male	4,248	357	98	-	591	5	319	-	5	84	15	1,474	3,522
Female	20,879	55	594	-	1,580	1,942	1,211	1,855	595	1,550	384	9,766	17,790
Disbursement in Live Stock	1,027,086,022	773,000	84,953,000	-	55,613,000	22,000,000	70,607,000	42,767,000	52,451,000	47,412,000	-	376,576,000	1,403,662,022
Male	185,376,500	-	200,000	-	4,851,000	140,000	290,000	-	-	673,000	-	6,154,000	191,530,500
Female	841,709,522	773,000	84,753,000	-	50,762,000	21,860,000	70,317,000	42,767,000	52,451,000	46,739,000	-	370,422,000	1,212,131,522
No of Loanees	66,738	27	3,595	-	2,518	910	2,961	1,573	2,230	2,028	-	15,842	82,580
Male	15,928	-	10	-	179	7	12	-	-	27	-	235	16,163
Female	50,810	27	3,585	-	2,339	903	2,949	1,573	2,230	2,001	-	15,607	66,417
Disbursement in Agri-Input	6,106,355,551	8,600,000	34,616,000	-	116,650,000	152,345,000	77,762,000	159,347,000	15,874,000	41,230,000	-	606,424,000	6,712,779,551
Male	482,691,100	-	-	-	9,864,000	203,000	200,000	-	-	370,000	-	10,637,000	493,328,100
Female	5,623,664,451	8,600,000	34,616,000	-	106,786,000	152,142,000	77,562,000	159,347,000	15,874,000	40,860,000	-	595,787,000	6,219,451,451
No of Loanees	336,378	282	1,630	-	4,717	6,105	3,034	6,052	741	1,597	-	24,158	360,536
Male	27,418	-	-	-	386	9	10	-	-	14	-	419	27,837
Female	308,960	282	1,630	-	4,331	6,096	3,024	6,052	741	1,583	-	23,739	332,699
Disbursement in Enterprise	1,475,968,000	36,611,000	17,925,000	-	127,759,000	106,589,000	92,366,000	96,480,000	24,639,000	106,518,000	25,727,000	634,614,000	2,110,582,000
Male	333,004,000	34,121,000	7,040,000	-	50,859,000	-	32,759,000	-	494,000	8,917,000	1,570,000	135,760,000	468,764,000
Female	1,142,964,000	2,490,000	10,885,000	-	76,900,000	106,589,000	59,607,000	96,480,000	24,145,000	97,601,000	24,157,000	498,854,000	1,641,818,000
No of Loanees	75,377	1,160	807	-	4,909	4,174	3,349	4,120	1,104	3,930	1,210	24,763	100,140
Male	13,507	1,067	289	-	1,667	-	972	-	17	263	52	4,327	17,834
Female	61,870	93	518	-	3,242	4,174	2,377	4,120	1,087	3,667	1,158	20,436	82,306

Social Services Sector (SSS)

Social services sector (SSS) manages and implements education related projects and activities in operational districts. It has a mandate to ensure the functioning of schools either

managed by SRSO or adopted by the community itself. Following projects and initiatives under education are managed and supported by the social services sector of SRSO:

Community Managed Primary Schools

102 primary schools were handed over to the SRSO by the Govt. of Sindh in 2009 under the UCBPR program. Currently, the social sector is putting all of its efforts into maintaining the effective functioning of these schools in respective villages of Shikarpur and Kashmore districts. In order to sustain the contemporary momentum, a series of activities have been carried out with communities and concerned school teachers in these schools. For this purpose, a full time dedicated team is onboard which providing technical and other required support to 86 functioning schools, so that the education is provided uninterrupted. The following activities have been undertaken in 86 functional schools during the reporting period;

Enrollment of children:

In order to ensure the 100% enrollment of school-aged children, various activities have been undertaken in schools and villages with rural communities and parents. During the reporting period, a list of children out of school children was drawn up by community institutions i.e. village organizations (VOs). Based on the list and information, enrollment walks and campaigns were organized in different villages.

The education team, along with VOs & respective teachers, conducted a series of meetings with parents of those children who were out of school during the year 2016-17. Results of these efforts a total 8,364 children have been re-enrolled. The reporting period has witnessed exceptional passion in communities which introduced the initial development in form of new enrolments in all 86 operational schools.

Enrollment Status

Community Managed Primary School's current enrollment (2016-17)	
Total Student Enrollment	8,364
Total Girls Student	4,773
Total Boys Student	3,591

Dropout prevention:

Dropout prevention was the key area, on which the focus has paid off during the 2016-17 in these operational schools. Education promoters including teachers and influential remain fully involved.

Community Cluster Schools

A total of 09 Community Managed Primary Schools have been upgraded as Community Secondary Cluster Secondary Schools on the basis of communities' demand with the partnership of P&DD GoS. The Cluster Schools embarked on modern teaching methods at district Shikarpur and Kandhkot. A child centered teaching method has been adopted that will increase the students' interest in school. The state of art facilities include subject specialist, playgrounds, modern learning

techniques, libraries, computer, Science lab, and School vans. The establishment of cluster Schools have changed the people's mindset and uplifted education standards in the rural areas of district Shikarpur and Kandhkot. This experiment has had considerable success and there is now a very high level of enthusiasm for admissions. The Cluster Secondary Schools enrollment is given below.



Community Secondary Cluster Schools previous & current enrollment status:

Cluster Schools' previous enrollment (2016-17)	
Total Student Enrollment	2,816
Total Girls Student	1,199
Total Boys Student	1,617

In the year 2016-17 the Social Sector has achieved below

- In the Recruitment Phase-III a total of 24 new recruitments have been made including Head teacher, Subject specialist, and general teacher. The new appointment was made under the Sukkur IBA-transparent recruitment process.
- SSS organized teachers' capacity building training programme for newly recruited Cluster School teachers and community managed primary school teacher at SRSO Head office Sukkur.
- Public Days, such as Independence Day, Quaid-e-Azam birth anniversary and Pakistan Day, have been celebrated with grand enthusiasm in all Cluster Schools in districts Shikarpur and Kandhko.
- The cluster schools inauguration ceremony was organized and local political and social distinguished personalities were invited to

the inauguration ceremony.

- SRSO provided 12 vehicles to the Cluster School students, especially for girls and little kids. The vehicles pick up and drop the students on time. Due to the vehicle services, girls' enrollments was increased and sustained.

SRSO was awarded AALTP project funded by SEF. SRSO established Adult and Adolescent centers in the villages Garhi Sahib Khan, Ladho Khan Maher, Qabalo district Shikarpur. Initially the enrolled learners will get basic primary education at the centers. Later, they will be taught different trades (vocational training). The learners may opt for one of the following options: initiation of an enterprise/business, individually or in groups through creation of business incubators linked with interest free micro-finance facilitated by the SAF-FOUNDATION.



Non-Formal Education-USAID (Sindh Reading Programme)

This component is part of the Sindh Basic Education Programme of Sindh Government, funded by USAID under Sindh Reading Program. The Sindh Reading Program aims to address critical issues in early-grade reading through continuous teachers' professional development, improving assessment, distributing supplementary materials, and encouraging family participation. The SRSO was a

sub grantee of Chemonics International from 2016. SRSO established 67 NFE centers in both Jacobabad and Kandhkot-Kashmore with the enrolment of 2000 children. This is the best chance for children who have missed their formal school due to poverty or sudden circumstances. Through this they can get graduation into short term of period.



Health Communication Project

Following 2015-2016, this year was the final year of the Health Communication Project funded by USAID-John Hopkins University. During this year ER-3 was covered and they identified bright stars at the community level; women who have advocated for basic social protection and basic health facilities' to MWRA and pregnant women and arranged health melas at district levels for all families. The CHWs were further trained to continue services and sustain behavioral changes after the completion of the project. During the year, CHWs played a vital role in changing the behavior of pregnant women, MWRA and especially females who are not used to going to hospitals. The Village Development Committees

(VDCs) made an action plan to facilitate behavioral change by interacting with Government line departments and reopening or appointing lady teachers at BHUs (Basic Health Unit) or MCH centers at UC level. CHWs have recommended many women, especially pregnant women to BHUs, RHCs and MCHs for institutional delivery for reducing MMR and IMR. This year achieved many successes in terms of the referral system and active actions of VDC and Bright stars in their community for upgrading the basic health facilities and facilitating behavioral changes through advocacy and door to door mobilization of CHWs for health consciousness.

Major focused activities of the year 2016-17

Project activities	Project Targets	Sukkur	Larkana	Ghotki	Sanghar	N.Feroze	Jacobabad	Shikarpur	Total Progress as on June- 2017
Coordination meetings with DHO, LHW National program coordinator and DPOW	1 Per Month	22	35	104	52	58	30	36	337
Meeting with MCH Partners (DCM)	1 Per Month	7	18	18	29	18	18	17	125
Visits of BHUs/GD/RHC/THQ/MCH center meeting with MO	All	100	101	58	112	129	98	96	694
Meeting with LHS at GD,BHU,RHC,THQ	All	-	70	64	82	88	75	73	452
Meetings with LHS,LHW CMW Community Mid wife at GD,BHU,RHC,THQ	All	76	50	71	84	72	56	57	466
UCs Secondary Data Collection BHU wise from Health Department	All	49	46	40	32	55	40	49	311
Visits of faith leader (Data Collection)	Prominent	70	127	47	55	58	30	90	477
Identified and Recruited CHWs	All	130	150	155	155	167	125	160	1,042
TOT technical training	All	150	150	155	155	167	125	160	1,062
Mother's Day Celebration	2	2	2	2	2	2	2	2	14
Identification of Journalist	Once	45	50	47	42	45	41	58	328
Health Mela	2	3	2	3	3	3	3	3	20
Population Mela	2	2	2	2	3	2	2	2	15
Faith Leaders District Meeting		1	1	1	1	1			5

Provision of Reproductive Health Services through Social Marketing

Complications in pregnancy and childbirth cause 26 maternal deaths each day in 14 districts of Sindh, a figure that is especially high in rural areas where there are no basic health care facilities and newborn infants cannot access basic health services. As a result there has been little reduction in IMR and MMR. As Pakistan is an Islamic country, use of contraception is low amongst married couples and teenagers. As a result, maternal mortality rates and family sizes are increasing, without adequate resources to support additional members. HCC has worked alongside community

institution platforms (Community Support Groups CSGs and Village Health Communes VHCs) and community health workers CHWs to promote contraceptive services. This is achieved through establishment of camps at village levels and frequent visits to MWRA and pregnant women with the technical assistance of Lady Health Visitors. The project was led by RSPN PSI partnership and was funded by DFID. During this year, SRSO successfully achieved the CYP (Couple Years of Protection) and improved use of contraceptive.



Major focused activities of the year 2016-17

Project activities	Sukkur	Larkana	Ghotki	Sanghar	N.Feroze	Jacobabad	Shikarpur	Total Progress as on June-2017
No. of Community Health Workers (CHWs) involved in the project	130	130	137	137	158	123	152	967
No. of Mobile camps conducted by LHV in CHWs Clusters	222	817	148	983	1,044	919	759	4,892
No. of Users enrolled in different methods	2,269	7,646	9,688	6,692	10,018	7,796	3,708	47,817
<i>Never Users</i>	1,136	6,282	6,258	4,856	7,320	1,974	1,898	29,724
<i>Regular User</i>	1,133	1,364	3,430	1,836	2,698	5,822	1,810	18,093
Total Couple Years of Protection (CYP) Achieved/Contributed	783	4,706	21,518	5,148	10,854	6,530	492	50,031

Maternal and Newborn Child Health (Jacobabad & Kandhkot)

Under the MCH Program, Health System Strengthening Project was established for strengthening the GoS and Line departments' perspective of Health and to provide all the basic facilities to communities through capacity building and social mobilization. During this Project SRSO staff conducted capacity building trainings of Government staff: Vaccinator, District Health

officers, Supervisors and other line departments. During the year SRSO covered all the uncovered areas with the technical assistance of Government line departments to vaccinate women and register births. SRSO handed over the database of this project to relevant Government officials and departments.



Major focused activities of the year 2016-17

Major focused activities of the year 2016-17

Project Activities	Total Project Target	Total Progress as on June-2017	% of achievement against total target
# of UCs	78	78	100%
# of Villages	6,931	6,931	100%
Identification of Focal Persons	6,931	6,219	90%
Registration of 0-23 Children	120,000	114,316	95%
Registration of Pregnant Women	79,368	64,492	81%
No of Children Vaccinated	112,234	110,616	99%
No of Pregnant vaccinated	65,251	57,261	88%
Meeting With DHO/DSV	125	158	126%
Awareness Session	6,278	5,908	94%
LSO Meetings	918	819	89%

Micro Health Insurance (MHI)

SRSO Micro Health Insurance is always at the forefront to mitigate the health risks of employees, communities and advocate their care at service hospitals. MHIs are used to mitigate health risks and cover health care services in full or in part. There are various categories of health micro-insurance schemes which provide different services towards specific risks or illnesses and involve the role of a health care provider, whether independent of or in partnership with the Insurance Company.

MHI is most important in poor households: health risks are often identified as greatest amongst all

risks that might be faced (natural, social, economic). Health problems not only impact expenditure of the household, but also reduce productivity and lessen opportunity for growth. Long-term illnesses have serious implications on the poor, leading to other unhealthy social conditions such as alcoholism, domestic violence or psychological complications. The operational areas of SRSO are amongst the most vulnerable to illnesses and epidemics due to low-levels of health awareness and failure to adhere to preventive measures.



Major focused activities of the year 2016-17

S.No	District/Program	Performance Indicators/Description	Achievement as of June 2016	Annual Achievement (July 2016 to June 2017)	Cumulative Achievement as of June 2017
1	Core Programme	MHI MF Credit Insurance	331,515	55,781	387,296
		Total Premium amount paid to Insurance Company	44,721,112	8,367,150	53,088,262
		Amount received from Insurance Company	19,303,459	7,386,616	26,690,075
		No. of Patients Treated/Death Cases	1,450	261	1,711
2	UCBPRP Khairpur	HHs Insured	13,652	1,825	15,477
		Active Clients	2,825	1,825	4,650
		Total Premium amount paid to Insurance Company	6,249,775	273,750	6,523,525
		Amount received from Insurance Company	11,238,992	339,418	11,578,410
		No. of Patients Treated/Death Cases	1,214	18	1,232
3	UCBPR Shikarpur, Khandhkot & Jacobabad	HHs Insured	97,411	15,115	112,526
		Active Clients	36,349	15,115	51,464
		Total Premium amount paid to Insurance Company	84,830,299	2,267,250	87,097,549
		Amount received from Insurance Company	70,054,453	2,305,789	72,360,242
		No. of Patients Treated/Death Cases	4,824	143	4,967
4	UCBPRP Sukkur, Ghotki & N.Feroze	HHs Insured	10,246	3,523	13,769
		Active Clients	2,329	3,523	5,852
		Total Premium amount paid to Insurance Company	2,072,150	528,450	2,600,600
		Amount received from Insurance Company	2,988,256	425,000	3,413,256
		No. of Patients Treated/Death Cases	260	26	286
5	SUCCESS Larkana and Kamber - Shahdadkot	HHs Insured	-	13,800	13,800
		Active Clients	-	13,800	13,800
		Total Premium amount paid to Insurance Company	-	13,800,000	13,800,000
		Amount received from Insurance Company	-	-	-
		No. of Patients Treated/Death Cases	-	-	-

Child Rights in Cotton Farming Areas of Sindh (District Ghotki & Khairpur)

The IKEA Foundation and UNICEF funded project named, 'Promoting Child Rights in Cotton Farming Areas of Pakistan' (CRCFA) is a multi-sector programme implemented in Khairpur and Ghotki Districts to identify and address areas where children may be vulnerable abuse and exploitation. This mainly focuses on children that are out of school and so more likely to be involved

in child labor, depriving them of their childhood, their health, their education and condemning them to a life of poverty. The project aims to strengthen the realization of the human right to education, health and protection in regions where cotton farming is the predominant economic activity. This project focuses on the rights to survival, education, and protection.

This year underlines significant programmatic achievements and successes

This project was designed to benefit a range of beneficiaries but focused on supporting women, children and adolescents, as direct beneficiaries. It targets over 1.2 million children as direct and indirect beneficiaries.

The teams have mainly focused on community mobilization and awareness to create multiple and inclusive community representative groups where education and training has enabled them to take organized action and engage with public authorities. This sensitizes and educates communities to demand services and mobilize support. The following achievements have been made:

- * Teams conducted community awareness seminars/workshops in groups to raise

awareness about the rights of children and the negative impact of child labor.

- * Teams have established and set up social fund schemes for the welfare of community, especially children: i.e playground areas and grants to poor women for income generation with the aim of increasing earnings to stop the necessity of child labor.

- * Multifunctional community centers are also being set up to provide adult literacy classes, skills training for women etc, in order to help people develop marketable skills which they can use to earn a better living.

Project Activities	Total Project Target	Total Progress as on June-2017	% of achievement against total target
No: of LSO Oriented	15	15	100%
No: of VO Oriented	15	15	100%
No: of Beneficiaries given IGG	600	601	100%
Follow ups of IGG beneficiaries already receive grant	1,110	1,110	100%
Staff Orientation training	1	1	100%
Community volunteer on educational toolkit (events)	1	1	100%
Social Fund Projects Identified	66	33	50%
Completed Social Fund Projects	66	-	0%
Community Awareness Sessions through educational Toolkit by CRP	11,712	400	3%
Street Theater	80	20	25%
Training to Income Generation Project beneficiaries	540	573	106%
Coordinator Training	366	366	100%
# of MSCC center identified	366	366	100%

Improving Adolescent Lives in Pakistan (District Ghotki & Khairpur)

In connection to Child Rights in Cotton Farming Area (CRCFA), IKEA and UNICEF financial assistance, SRSO is implementing a project for adolescent empowerment to provide adolescents with assistance in realizing their own expertise and giving them a platform to act from. The primary focus of this project is to support a reduction in child marriage, particularly among adolescent girls. In addition to this, there is a key focus on providing basic and advanced information and knowledge and equipping adolescents with life skills by different meaningful key interventions which will

boost their capacity.

This will enable adolescents to build and express their innovative and creative opinions with self-assurance and determination, a skill that will be invaluable for promoting and protecting their rights and providing a platform for freedom of expression. In addition, parents and communities will be capacitated to understand adolescents' rights and support their realization through enhanced access to community-based structures equipped to strengthen the protective environment for children.



Project Activities	Total Project Target	Total Progress as on June- 2017	% of achievement against total target
Identification and Formation of Adolescent groups (Boys 50% and Girls 50%)	200	270	135%
ToT on adolescent's empowerment toolkit at Islamabad	1	1	100%
five days TOT for project staff	1	1	100%
Rollout TOT for 200 Adolescents group Leaders (100 boys and 100 Girls)	200	202	101%
Rollout training by Adolescent leaders to other group members (400 Boys and 400 girls)	800	347	43%
Identification of Key Community Influencers (KCIs)	600	635	106%

Monitoring Evaluation & Research Unit (MERU)

MER is an essential sector in tracking project progress with data collection tools as per SoPs, and also disseminating the organization information for masses. In connection to this, Monitoring and Evaluation are acute management tools that aid in tracking a programme's progress as well as facilitating decision making. Monitoring aids in tracking the operational work of a programme/project. Monitoring can also guide management in improving programmes/projects. Furthermore, evaluations highlight significant accomplishments and offer recommendations for improvement.

In any context, MER is assisting management and improving the system of organization through quality control and assurance of key performance indicators in an efficient and effective manner which assists in enlightening the performance of organizations' during the implementation of

programs and projects through our digital monitoring tools and experience in strategic management and performance improvement. Furthermore, during reported period, MER sector and their wings: Publication, Media and Management Information System (MIS) have played a significant role in real, remote, desk and participatory monitoring, tracking the performance and collection of data and dissemination of qualitative information for program/project decision making, Publication of Annual Reports, quarterly reports, bi-annual sindhi magazine, weekly newsletters and media for advertising and publicity of SRSO success stories to higher management. In connection to this, MER sector has focused on the flow of insight information in the form of field monitoring reports, research conducted reports, impact assessments study results and quarterly.

Major focused activities of the year 2016-17

- With the collaboration of RSPN, MER published three Success stories of UCBPRP districts (15 beneficiaries' from each district) with a title “ Road to Success, I,II and III”.
- Under SUCCESS Programme funded by European Union, the Poverty Score Cards Survey (on ODK-CAPI) in two districts successfully completed within this reported year covering over **265,000** Households of 99 UCs.
- Under UCBPRP (Expansion) Six districts a Poverty targeting survey using ODK application has been initiated during this period to cover **One million** estimated households of 323 Rural UCs.
- Beneficiary Feedback Desk has conducted many phone interviews and feedback of different Projects.
- Project Proposals developed and submitted for EUCBPRP, NPGP by PPAF and World Bank.
- Frequent compliance to the PPAF, GoS, RSPN, EU and other Donors requirement.
- Routine Monitoring of all running projects.

Internal Audit Department

Internal Audit assists an organization in defining areas where it could improve, while also providing information it needs to accomplish its goals to the Board of Directors in the effective discharge of their responsibilities for strategic decision making to achieve organization mission and vision.

“The Internal Audit (IA) department of SRSO has been working on analyzing documents regarding programme or project risks, vision, mission, objectives and performance of organization, as well

as observing how particular implementation approaches are being implemented for project/programmes to achieve the goals of organization.

Internal audits mainly run the financial audit and programme audit parallel to evaluate efficiency as well as the transparent efficacy in controls within SRSO operations of financial and operational information under the kind supervision of Audit & Risk Management of Board of Directors of SRSO

and as per the approved Annual Plan of the department.

The Internal Audit Department can provide objective, professional advice to all levels of management and assist the University in continuously improving the efficiency and effectiveness of operations. Internal Audit helps the Organization to achieve its goals by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of internal controls, risk

management, compliance, and governance processes. In conjunction with this, IA conducted various audits of different programmers/projects/sectors, SRSO core programme and microfinance districts in order to evaluate the compliances to International Accounting Standards, Organization Policies, Laws and Regulations, Donor Agreements and any other as required by different stakeholders.

Major focused activities of the year 2016-17

- Determined the accuracy and propriety of financial transactions.
- Evaluate financial and operational procedures for adequacy of internal controls of project and Programmes and provide advice and guidance on control aspects of new policies, systems, processes, and procedures.
- Audit/ Risk Management Committee introduced a separate component of

Programme Audit in Internal Audit Department which thoroughly audit the Programme related activities in the field.

- Compliances of System Audit Report of European Union was taken by IA department in order to strengthen the systems of the Organization and presented in Joint Meeting of Audit/Risk Management Committee and Executive & Finance Committee of Board of Directors of SRSO.

Administration Department

The efficient administration is principle for any success in the organization. It translate all functions and reflect the reactions of orders as a system of discipline and the visible image of the achievements. An Administration department have a critical role for smooth functioning, resourceful, key player for policies implementation, problem solver and inter departments connection provider. The department take care of all services to the management, it is the department which is concerned in employees services like accommodation, travel, communication, and records, visitors receiving, transportation for organization activities, water and electric supply payments, kitchens and food supplies to

employees or the hospitality of the organization, This department is a higher scale is supervised by the Senior manager administration.

Tasks of the Administration has to be focused to administer the following: Organization Correspondence and contacts internally and externally, Arrangement all Technical and Commercial meetings between Head Management & Departments concerned, Preparation the Training courses and Seminars for all staff of the organization, Monitoring all logistic activities and transportation for the field staff. Arrange and facilitate the financial procedure for other Departments in respect of the Tenders, Contracts & auction of scrap material/vehicles.

Major focused activities of the year 2016-17

- Running the Asset Management Software and tagging all assets with software generated codes.
- Successfully organized the UCBPRP Retreat.

- Successfully done the auction of Scrap material and Vehicles.

Pictorial view of activities and external visitors

SRSO Chairman and RSPs delegation visited LSO Anmol



July 19, 2016: A formal visit was paid by the Chairman SRSO Mr. Shoaib Sultan Khan, CEO Balochistan Rural Support Program Mr. Nadir Gul, ADC-1, AC and UC chairman along with SRSO management at Local Support organization LSO ANMOL in UC Dashti of taluka and district Jacobabad. LSO Representatives warmly welcomed all distinguished guests in their village. Chairman SRSO interacted with office bearer of LSO ANMOL, members of Community Organizations (COs), Village Organizations (VOs) and shared that he used to come over here and mostly learned the new things from the CI representatives.

Meeting with CRPs & LSO Representatives for Community Driven Development



A meeting of CRPs and the LSO representatives was organized on 20-July-2016. The Chairman SRSO chaired the entire meeting and spoke to the participants. LSO representatives and the CRPs presented the detail of their achievements made so far.

Field visit of UNICEF country representative and RSPN delegation



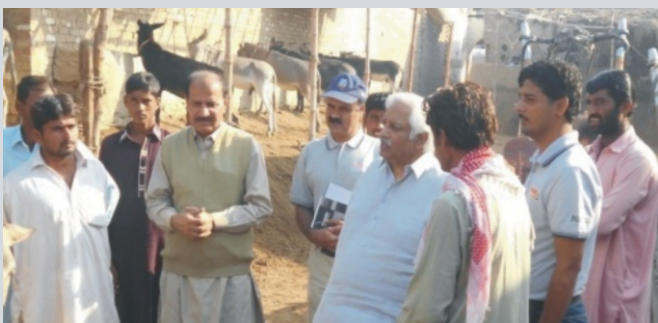
Ms. Angila Keamy (UNICEF country representative) and RSPN delegation under CRCFA project visited the project's social fund schemes and inaugurated a safe playground and community computer lab in UC Khanpur & Tando Masti of district Khairpur.

Visit of World Bank Delegation



Mr. Babar Naseem and Ms. Meherunissa from the World Bank officially visited in LSO Anmol, District Jacobabad on August 11, 2016. In this regard, a meeting of community institutions was arranged for the both members to interact with.

CEO Brooke Pakistan Visits different locations



Mr. Mohammad Farooque Malik (CEO-Brooke Pakistan) along with a delegation made an official visit on 18-Nov-2016. Manager NRM, Mr. Nisar Ahmed Pathan briefed about the SRSO. He specifies the ongoing activities of Brooke-SRSO Project. Also mention the way forward with innovative ideas regarding improving the welfare of working animals.. In last, a MoU was signed between two organizations (SRSO & Brooke) in order to further expand the partnership by 2019

Ceremony at JIMS Jacobabad



Appreciation certificate awarding ceremony of HSSP project District Jacobabad was held at JIMS Jacobabad conference Hall. ADC 1, DHO, RSPN delegation, Media persons, Deputy Director - SWD, DM-PPHI, DSV, TSVs, vaccinators, All Social Organisers, Overall 74,000 children and 24,000 pregnant women have been vaccinated under this project in District Jacobabad.

Inauguration of Community Cluster Secondary School



Community Cluster Secondary School Wahid BuxBijarani, financially assisted by GoS was Inaugurated by DC Kashmore on 26th Dec, 2016. He also applauded SRSO for their efforts on

Visit of foreign delegation at District Shikarpur



Ms. Elizabeth from Netherlands and Mr. Martin from Food Security and Safety Socio-Economic Development Project visited the district Shikarpur and conducted meeting with different community institution leaders on dated 13-14th February 2017. vital cause of Education.

ROM Mission Visits SRSO SUCCESS programme



Mr. Massimo Canossa, the EU consultant for Result Oriented Monitoring (ROM) visited the SUCCESS programme of SRSO component from 14 to 16 November 2016. He conducted meeting with Community, participated in CMST events and later detailed meeting conducted of staff to discuss all components of SUCCESS programme individually and collectively with field staff. He also obtained the information on standard processes, procedures, and methodologies outlined in the programme

Workshop with Parliamentarians



A workshop with parliamentarian was organized on 20th December 2016 at Hotel Move n Pick Karachi by Social Welfare Department, Govt. of Sindh in collaboration with HelpAge International and Sindh Rural Support Organisation. The objective of the workshop was to discuss the way forward about the implementation of the Sindh Senior Citizen Welfare Act 2014.

BRSP Delegation visits SUCCESS Programme



A delegation from Balochistan Rural Support Programme (BRSP) visited the European Union funded SUCCESS program in Larkana and Qamber-Shahdadkot districts on 10 May 2017. The delegation was comprised of a professional staff of BRSP head office and various districts. They visited a number of activities i.e. CMST, LMST and CO formation. During their visits, the teams observed the entire procedure of training arrangements, schedule, material, and delivery of sessions and process of CO formation was reviewed.

Cultural Week with Collaboration of Sindh TV



SRSO-CED sector with the collaboration of Sindh TV jointly celebrated the cultural week with a unique title Salam Sindh. The purpose of this joint venture was to effectively showcase the talent of rural women artisans, who producing traditional hand-made products with plenty of varieties. The TV set was properly decorated with the products of Sartyoon Sang, which was showcasing the potential of rural women.

District Council Chairman Inaugurates Cluster School and participates in Community Conference



District Council Chairman-Shikarpur Mr. Masiuddin Khan Durrani Inaugurated the Community managed Cluster School in village Ladh Khan Mahar on 25-Jan-2017. ADC Garhi Yasin was also present during the inauguration event. During the event, CIF cheques, MHI claims in form of cheques and MHI health cards were distributed in poor women of various villages.

District Council Chairman participates in Community Conference at District Shikarpur



District Shikarpur arranged a three Pillars community conference, where the Community Leaders of District Shikarpur, Jacobabad, and Kashmore-Kandhkot participated at village Agha Ali Nawaz. District Council Chairman Mr. Masiuddin Khan Durrani, Chairman SRSO Mr. Shoab Sultan Khan along with the Commissioner Sukkur Division Mr. Mohammad Abbas Baloch and Mr. Rashid Bajwa (CEO-NRSP) & attended the conference. The stalls were also displayed which significantly added decorum to the event and were the center of participant's attention.

Participation of Local MPA in Community Conference at LSO Sindh Surhan



Mr. Shahryar Khan Mahar (MPA) along with District Administration participated in Community Conference, organized by SRSO in LSO Sindh Surhan's office. The event was organized on 20-Feb-2017, in which media persons and community leaders from various 11 LSOs also participated. In this event, cheques of CIF and MHI claims, MHI health cards and BHC certificates had also been distributed in women members.

Inauguration of Polio Vaccination at Jacobabad



On 28-Feb-2017, Mr. Muhammad Panah Odho, District Chairman District Council Jacobabad Inaugurated the polio vaccination campaign by visiting the Polio Vaccination camp under the MCHIP (Mother & Child Integrated Project) at Village Muhammad Pur along with District Health Administration and other concern department staff.

Visit of AKRSP's delegation to UCBPRP & SUCCESS Districts



AKRSP's team visited the various locations in District Jacobabad on 19-Jan-2017. Their visit was aimed at to see the impact of different SRSO interventions at rural areas.

Celebration of International Women's Day in various Districts



The events regarding the celebration of Women's International Day was organized in different districts i.e. Larkana, Shikarpur, Khairpur, Qamber-Shahdadkot, Jacobabad, and Noushehro-Feroz. Speakers also stressed on institutions like SRSO and other to play their crucial role in addressing women-centered issues and obstacles, currently restricting them. SRSO teams facilitated the events in their respective districts.

HAI Delegation Meeting With Community Stakeholders



A delegation from Help Age International (HAI) comprising of Mr. Sayed Moizuddin and Mr. Shahzad Khaskheli made a formal visit in district Shikarpur on 17-18, May 2017. The Purpose of visit was to conduct a focus group discussion (FGD) with the leaders of OPA Federation. Followed by this field activity a progress review meeting was also conducted at the SRSO Complex Sukkur.

CHAIRMAN SRSO and Ex-senator visits SUCCESS & UCBPRP Programmes



The launching ceremony of health cards under the European Union funded SUCCESS programme was organized in District Qamber-Shahdadkot at the Deputy Commissioner's Office on 27-April-2017. The Deputy Commissioner (DC) Mr. Shahmir Ahmed Bhutto honored the event as the chief guest. Chairman-SRSO Mr. Shoaib Sultan Khan along with Nisar Ahmed Memon (Ex-Senator), the local elected representatives, Govt. line department officials and Community Institutions Leaders

LSO Award Distribution Ceremony



In recognition of LSO Kamoon Shaheed efforts regarding record keeping, an event was organized at Village Kamoon Shaheed District Ghotki on 18-April-2017. The Assistant Commissioner Ubauro Mr. Mansoor Baloch honored the event as Chief Guest. Four LSOs received awards and shields from PPAF on outstanding work on reporting, documentation and record keeping at the institutional level.

GoS Officials visit of SRSO and workshop on rural women as a change agent for Society:



Ms. Irum Khalid (Special Assistant-CM Sindh) for women development visited the SRSO and participated in a women-based workshop on 18-04-2017. The rural women showcased their vital success stories, highlighted their unparalleled efforts, which transformed their lives, achieved unprecedented results and alleviated the poverty under the GoS funded UCBPRP programme. Ms. Irum while speaking at the occasion said, the purpose of her visit was to see the problems & issues at ground level especially with women, so that she can report it to the CM for a sustainable settlement.

Visit of BROOKE Officials London United Kingdom (UK)



A delegation of Brooke Officials: Ms. Shereene Willaims Vet Advisor United Kingdom (UK) accompanied by Maj. Munir PM The Brooke Pakistan, Nisar Ahmad NRM Manager, Dr. Sher Nawaz SPM and Dr. M Javaid Khan visited different projected interventional areas on 12-13 May 2017. The Purpose of the visit was to show the SRSO Brooke achievements at the community level and to interact with a maximum number of trained Local Service Provider (LSP) and veterinary Service Provider (VSP).

4th Sartyoon Sang Crafts Exhibition



SRSO-CED section organized the 4th Sartyoon Sang Crafts Exhibition in Dolmen Mall, Clifton Karachi on May 5, 6 and 7, 2017. The event inaugurated by Special Assistant CM Sindh for Women Development Department, Ms. Irum Khalid.

Case Studies

Micro Health Insurance (SUCCESS Programme)



Having poverty at the household level, I was desperately worried for the expenses of my delivery. Because, the doctor had strongly advised me for C-Section, which was beyond my financial ability. In the meantime, being the member of CO Faiq with PSC 11, I became eligible for micro health insurance (MHI) facility under the European Union funded SUCCESS programme. I was provided with the health card, which significantly allowed my delivery expenses, and I became profoundly glad to find myself completely released about my delivery expenditures. The MHI facility has helped my family and potentially safeguard me from any health shocks, which often encountered earlier. "Now I feel the happiest mom with my new born child" (said by Sakina member of VO Iqra, District Kamber-Shahdaskot).

UCBPRP (Social Mobilisation): Musrat Abro



Musrat Abro is treasurer of LSO ANMOL Union Council Dasti, district Jacobabad. Initially, the women in her village faced great restrictions from their husbands in setting up their COs and VO. By developing their own social pillar, they realised the power of collective action and now play an important advocacy role. They have been able to persuade landlords to give dowries to the poorest girls who would not otherwise have been able to afford marriage. She says 'Bringing change is difficult but our example has shown that it is possible if poor women are organised. I am most grateful to the government of Sindh for supporting SRSO in supporting us'.

Community Initiative SUCCESS Programme



Early marriage was customized in our area, we never paid any attention to it. Unless we organized into institutions under the European Union funded SUCCESS programme. We started discuss fundamental issues. We find early marriage as an illicit act when our CRP oriented us about the worst effects of an early marriage. In those days, the marriage of a CO member's daughter was fixed, but her age was below the standard age for marriage. I being the president of CO, felt awkward if this marriage takes place, Bhanul said. We approach the father of that girl and negotiated him, that it would be inappropriate, if this marriage takes place, and requested to stop the marriage temporarily until his

daughter reaches the appropriate age. Our efforts received a bitter response and rejected initially. But, we never give up, and approached the man again and again, until marriage was formally stopped, Bhanul shares with smiling face. Bhanul concludes that "Now when we know, something is illegitimate to take place, we would never allow anyone to act in our entire area".

Community Investment Fund: Fehmida w/o Ali Nawaz



Fehmida is a member of CO Azeema, Basar Shaikh. In 2016, she applied for and received CIF of PKR 15000. By supplementing this with her savings, she bought a goat which had four kids in the following year. Fehmida was able to sell the goat to repay her loan and keep the kids for profit. She says 'I am now on the path of success and one day I shall defeat poverty and give my children a better future'.

Financial Progress



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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

We have audited the annexed balance sheet of **Sindh Rural Support Organization (the Company)** as at **30 June 2017** and the related income and expenditure account, statement of comprehensive income, cash flow statement and statement of changes in fund together with the notes forming part thereof, for the period then ended and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

It is the responsibility of the Company's management to establish and maintain a system of internal control, and prepare and present the above said statements in conformity with the approved accounting standards and the requirements of the Companies Ordinance, 1984. Our responsibility is to express an opinion on these statements based on our audit.

We conduct our audit in accordance with the auditing standards as applicable in Pakistan. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the above said statements are free of any material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the above said statements. An audit also includes assessing the accounting policies and significant estimates made by management, as well as, evaluating the overall presentation of the above said statements. We believe that our audit provides a reasonable basis for our opinion and, after due verification, we report that:

- (a) in our opinion, proper books of account have been kept by the Company as required by the Companies Ordinance, 1984;
- (b) in our opinion:
 - i) the balance sheet and profit and loss account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984, and are in agreement with the books of account and are further in accordance with accounting policies consistently applied, except for the changes as stated in Note 4.1 with which we concur;
 - ii) the expenditure incurred during the year was for the purpose of the Company's business; and
 - iii) the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the Company;
- (c) in our opinion and to the best of our information and according to the explanations given to us, the balance sheet, income and expenditure account, statement of comprehensive income, cash flow statement and statement of changes in fund together with the notes forming part thereof conform with approved accounting standards as applicable in Pakistan, and, given the information required by the Companies Ordinance, 1984, in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at 30 June 2017 and of the surplus, its comprehensive income, cash flows and changes in fund for the year then ended; and
- (d) in our opinion, no Zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).


Chartered Accountants

Engagement Partner: Naseem Akbar

Lahore: 22 November 2017

SINDH RURAL SUPPORT ORGANIZATION

(a company set up under section 42 of the repealed Companies Ordinance, 1984)

BALANCE SHEET

AS AT 30 JUNE 2017

ASSETS	Note	2017 Rupees	2016 Rupees
Non-current assets			
Property and equipment	5	400,067,412	372,062,364
Intangibles	6	4,082,763	4,796,532
Biological assets	7	-	-
		<u>404,150,175</u>	<u>376,858,896</u>
Current assets			
Stock in trade	8	2,137,964	2,554,574
Grants receivable	9	35,025,510	30,544,082
Interest free loan	10	131,340,380	117,040,404
Microcredit loans	11	1,257,415,991	1,083,374,588
Short term advances	12	4,695,970	39,777,563
Short term deposits and prepayments	13	30,797,181	26,063,528
Mark-up / service charges accrued	14	116,438,387	90,215,645
Other receivables	15	25,227,032	26,813,788
Short term investments	16	1,835,000,000	1,715,000,000
Bank balances	17	626,672,842	558,622,141
Total current assets		<u>4,064,751,267</u>	<u>3,690,106,303</u>
TOTAL ASSETS		<u>4,468,901,442</u>	<u>4,066,965,199</u>
LIABILITIES			
Non-current liabilities			
Deferred grants	18	504,328,177	327,092,207
Revolving loan under PMIFL	19	120,000,000	120,000,000
Employed benefits	20	150,731,813	114,586,911
Current liabilities			
Short term borrowings	21	1,281,208,959	1,104,000,000
Interest accrued	22	1,546,821	705,402
Trade and other payables	23	201,326,519	191,132,045
TOTAL LIABILITIES		<u>2,259,142,089</u>	<u>1,947,516,565</u>
NET ASSETS		<u>2,209,759,353</u>	<u>2,119,448,634</u>
REPRESENTED BY:			
Endowment fund	24	1,600,000,000	1,500,000,000
Accumulated surplus		570,988,972	540,597,061
Restricted Fund	25	-	58,291,705
Loan loss reserve	26	16,212,514	-
		<u>2,187,199,486</u>	<u>2,098,888,767</u>
Surplus on revaluation of Land	27	22,559,867	22,559,867
		<u>2,209,759,353</u>	<u>2,119,448,634</u>
CONTINGENCIES AND COMMITMENTS	28		

The annexed notes from 1 to 44 form an integral part of these financial statements.


CHIEF EXECUTIVE OFFICER


DIRECTOR

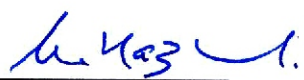
SINDH RURAL SUPPORT ORGANIZATION
(a company set up under section 42 of the repealed Companies Ordinance, 1984)
INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 30 JUNE 2017

INCOME	Note	2017 Rupees	2016 Rupees
Amortization of grants - net	29	455,143,912	393,806,234
Income from microcredit loans	30	291,964,050	253,900,326
Profit on investments and bank deposits	31	169,937,130	191,704,202
Other income	32	141,373,805	150,489,042
		1,058,418,897	989,899,804
EXPENDITURE			
Operating expenditure	33	593,797,696	502,116,145
Provision against micro-credit loans	11.1	28,193,472	43,160,769
Programme assistance	34	257,062,642	265,277,939
Financial charges	35	76,075,891	88,671,458
		955,129,701	899,226,311
Excess of income over expenditure		103,289,196	90,673,493

The annexed notes from 1 to 44 form an integral part of these financial statements.



CHIEF EXECUTIVE OFFICER



DIRECTOR

SINDH RURAL SUPPORT ORGANIZATION
(a company set up under section 42 of the repealed Companies Ordinance, 1984)
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2017

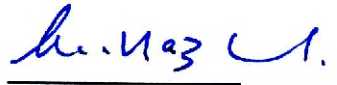
	Note	2017 Rupees	2016 Rupees
Surplus for the year		103,289,196	90,673,493
Other comprehensive income:			
<i>Items to be reclassified to profit or loss in subsequent periods</i>			
		-	-
<i>Items not to be reclassified to profit or loss in subsequent periods:</i>			
Transfer from surplus on revaluation of fixed assets on account of incremental depreciation		-	337,477
Actuarial loss relating to defined benefit obligation	20.1	(12,978,477)	(8,378,699)
Total comprehensive loss for the year		(12,978,477)	(8,041,222)
Total comprehensive income for the year		90,310,719	82,632,271

Surplus / deficit on revaluation of 'Fixed assets' are presented under a separate head below equity as 'surplus / deficit on revaluation of assets' in accordance with the requirements specified by the repealed Companies Ordinance, 1984.

The annexed notes from 1 to 44 form an integral part of these financial statements.



CHIEF EXECUTIVE OFFICER



DIRECTOR



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